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ABSTRACT

This report provides detailed information on ancillary enterprises at provincially assisted universities and at affiliated and federated colleges in Ontario (Canada) for the fiscal year that ended April 30, 1997. Such enterprises include school stores (including bookstores), food services, residences, conferences, parking, publishing, and other operations. The report contains separate statements of income (loss) for each type of service, for each provincial university, and for affiliated and federated colleges; these include detailed breakdowns of revenues, costs of sales/services, direct expenses, equipment and capital costs, overhead costs, subsidies, allocation to reserves, net income (loss), and accumulated surplus (deficit). There is a separate table of descriptive data arranged by service and by school. (MDM)

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ED 420 250

# FINANCIAL REPORT OF ONTARIO UNIVERSITIES 1996-97

## Ancillary Enterprises

### Council of Finance Officers
### Universities of Ontario

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COUNCIL OF ONTARIO UNIVERSITIES
CONSEIL DES UNIVERSITÉS DE L'ONTARIO

# FINANCIAL REPORT OF ONTARIO UNIVERSITIES 1996-97

## Ancillary Enterprises

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April 1998

COU - 556

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# ANCILLARY ENTERPRISES
# FINANCIAL REPORT OF ONTARIO UNIVERSITIES
# FOR THE FISCAL YEAR ENDED 30 APRIL 1997

This Ancillary Enterprises volume has been compiled from submissions prepared by each of the provincially-assisted universities and federated and affiliated colleges and submitted to the Council of Finance Officers - Universities of Ontario. This volume provides detailed information on ancillary enterprises to COFO-UO members, government officials, and other users of the *Financial Report of Ontario Universities 1996-97*. That information is consistent with the Guidelines published in Volume I and with the broader measures of financial activity reported in Volumes I and II and in the Supplementary Volume.

It should be noted that, for the purposes of reporting to COFO-UO, ancillary enterprises do not exist at McMaster Divinity College, Queen's Theological College, Regis College, or Waterloo Lutheran Seminary and there is no reference to any of these institutions in the Ancillary Enterprises volume.

The information in this Ancillary Enterprises volume provides further details concerning sources of revenue and objects of expense as reported for various ancillary enterprise operations. Those operations include an institution's retail stores (including the bookstore), food services, residences, conferences, parking, publishing, and other ancillary enterprises. This volume also includes data which describe, in some detail, the nature and extent of each ancillary operation at each institution.

## GENERAL CAVEAT

CERTAIN OF THE SUMMARY DATA IN THIS REPORT ARE SUBJECT TO INTERPRETATION OR CLARIFICATION BECAUSE OF INHERENT DIFFERENCES AMONG INSTITUTIONS IN ACADEMIC PROGRAMMES, ORGANIZATION, PHYSICAL ENVIRONMENT, MANAGEMENT PHILOSOPHY AND BUDGETARY AND ACCOUNTING PROCEDURES.

# GUIDELINES

# ANCILLARY ENTERPRISES TABLES

The institutional Ancillary Enterprises Statement of Income (Loss) is utilized to collect information which is not published in Volumes I and II of the *Financial Report of Ontario Universities*.

Ancillary Enterprise operations reflect services provided as supplementary to the primary function of instruction and research. Although an integral part of the institution's total operations, they are reported separately.

Ancillary operations are typically provided on a "fee for service" basis and include revenues and expenses of "sales producing", non-teaching areas, such as the bookstore, food services, residences, parking, university press/publishing, property rentals, university facility rentals, theatres and conference centres.

## I ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) DESCRIPTION OF REVENUE AND EXPENSES ACCOUNTS

The following is a description of the various revenue and expense accounts shown on the Ancillary Enterprises Statement of Income (Loss). The institutional Summary of Ancillary Enterprises Statement of Income (Loss) is a summary version of the institutional Ancillary Enterprises Statement of Income (Loss).

When allocating income or expenses to a particular functional area, income and expenses should be reported within the same function.

### A. Revenue

1. **Sales of Services and Products** - Primary cash revenue of the operation received to provide a service. This account excludes fees (e.g. residence fees). It includes cash, credit card charges, cheques, departmental and individual charges. Examples are catering sales, alcohol sales, book sales, conference group revenue.

2. **Fees** - These fees are university approved and are uniformly charged for the provision of a service. Examples are parking permits, residence fees, meal plan fees.

3. **Miscellaneous** - Income or revenue earned beyond the provision of the service. It is considered secondary to the primary service. Examples are laundry money in a residence or flower shop revenue in a bookstore. .

4. **Investment Income** - Income derived from the investment of accumulated surpluses or other funds of the ancillary. Interest earned from the university on an accumulated surplus is an example.

5. **Government Funding** - Derived from a government agency or source for either operations or capital. Grants to build residences. MET funds are an example.

6. **Donations, Non-Government Grants and Contracts** - includes donations, gifts-in-kind, non-government grants and contracts received from individuals, companies, foundations, charitable institutions, associations, and societies.

## B. Cost of Sales/Services

1. **Wages** - Labour charges directly associated with the operation of the ancillary. Includes caretaking staff, food service workers, sales staff.

2. **Contractor Fees** - Fees charged by a contractor to provide services directly related to the operation. Can include royalties or franchise fees. An example would be caterers' costs to operate a food service.

3. **Salaries** - Salaries directly related to the operation. Includes managers, supervisors, administrative staff as well as Residence Assistants, Deans of Residence, Dons, etc.

4. **Benefits** - Benefits associated with wages and salaries.

5. **Products/Provisions** - Direct cost of products or provisions. Costs correlate to the primary revenue, fees or miscellaneous revenue. Can also include packaging. Examples are purchase of food, alcohol, plastic and paper.

6. **Other (supplies, smallwares, laundry, uniforms, etc.)** - Includes all other items which directly relate to the production of the sale or service. Examples are cleaning supplies, laundry cost for uniforms or linens.

7. **Cost of sales for internal sales** - This amount should normally be equal to Sales of Services and Products - Internal.

## C. Direct Expenses

1. **Utilities** - Light, heat, power, telephone equipment and water costs.

2. **Rental or Space Costs** - Costs paid to the university or a landlord for space occupied by the ancillary operation. This is particularly used for retail space, food outlets, bookstores.

3. **Insurance** - As directly charged to the ancillary.

5. **Grounds Costs** - These charges are for outside grounds work if charged separately to the ancillary. It can include grass cutting, snow removal, etc. This may apply more to residences and parking than to the other ancillary operations. These services may also be contracted out.

6. **Marketing and Promotion** - This account includes advertising budgets as well.

7. **Professional Fees** - Includes training courses, professional development, legal fees, audit fees.

8. **Taxes (if applicable)** - For ancillary operations which may attract any municipal or realty taxes.

9. **Telephone** - includes long distance.

10. **Other (travel, etc.)** - All other direct costs except maintenance and overheads.

## D. Equipment and Capital Costs

1. **Maintenance**

   **(a) Furniture and Equipment** - includes maintenance of equipment and furniture and computer hardware. These repairs could be performed by university personnel or outside contractors.

   **(b) Maintenance - Other** - This category includes daily annual maintenance such as plumbing and electrical repairs. These repairs could be performed by the university trades or outside contractors.

2. **Renovations and Alterations** - This object includes all expenses for renovations and alterations to existing university space. If externally contracted, these expenses are to be reported under this object and not as "Externally Contracted Services". If internally performed, the total costs including labour and materials should both be reported in this object.

3. **Equipment and Furniture Purchases, Rental and Leasing** - This is the cost of equipment and furniture directly expensed where a university is not reporting on a depreciation accounting basis for ancillaries. All universities are encouraged to report on a depreciation basis where possible. Examples are beds, shelving, computers.

4. **Reserve (if applicable)** - Some ancillary operations expense a percentage yearly for maintenance, capital projects and equipment and furniture replacement. This is usually calculated as a percentage or a formula. If the difference between the actual spent in the other equipment and capital accounts and the calculation for the reserve is expensed, this account is used.

5. **Depreciation** - Used to record the depreciation relating to those equipment, furniture and other items capitalized.

6. **Principal & Interest, Building Lease Costs** - This applies to principal and interest on mortgages on buildings. It can also include the leasing costs for a building if the lease is similar in nature to a mortgage.

7. **Land and Site Services** - this object is to include acquisition costs, land improvements and site preparation, including landscaping, sewers and road. Also include fees and planning costs relative to the direct expenses.

8. **Buildings** - all expenses which are normally considered part of the construction costs are to be included. Where applicable, furniture and equipment and site services are to be segregated from the total contract for inclusion in their specific objects of expenses. Include all fees and planning costs associated or directly attributable to this object as well as any costs such as utilities incurred during construction.

## E. Overhead Costs

1. **Finance Costs:**

   **(a) External** - finance charges levied by outside organizations for other than mortgage costs (see D.6. above).

   **(b) Internal** - Finance charges are charged by the university for deficits, overdue accounts, inventory carrying costs or any other like functions.

2. **Central University Overheads - Internal Cost Allocation** - These expenses are charged by the university to the ancillary operations for the central offices. This might include charges for the Comptroller's Office, Human Resources, etc.

3. **Contribution to University's Operating Budget - Internal Cost Allocation** - This account is an amount other than those previously mentioned and is considered as a contribution to the operating budget. The figure may be decided by profits, a set amount or a formula.

4. **Ancillary Overheads** - If the ancillary is overseen by a central ancillary department, then the charges applicable to the particular operation are allocated here. For example, the Director of Ancillary Operations and staff from that office would apply. The costs related to the Managers or Director of a particular ancillary (e. g. Director of the Bookstore) would not be part of this expense. These costs would be recorded in the cost of Sales and Services section of the appropriate ancillary.

## F. Subsidies

All the revenues and expenses should be shown in gross dollars. Subsidies received, whether direct or indirect from the operating budget or a special fee, should be shown separately and not combined with the other revenue or expense accounts.

## G. Allocation to Reserves

Some universities allocate reserves as described under the Equipment and Capital Costs section. Others commit to reserves for maintenance, equipment, furniture and major capital projects at the net position, after revenue and expenses. This section is for those who allocate in this fashion. Some universities may even allocate a percentage yearly as in the Equipment and Capital Costs section and also commit a balance after the net position of the ancillary. If so, then both sections may have an amount recorded.

## H. Accumulated Surplus

Accumulated total of all surplus and/or deficits generated by the unit to date.

## I. Accumulated Reserve Balance

Accumulated total to date of all board established reserves for a given operating unit(s).

# II DESCRIPTION OF EACH ANCILLARY

Not all universities will have an ancillary operation for each of the following:

| | |
|---|---|
| **Bookstores** | all trade, textbooks, stationery, computer sales. |
| **Retail Store** | insignia wear, gifts, convenience stores, drug store, Canada Post, and all other commercial enterprises. |
| **Food** | meal plans whether mandatory or not, cash sales, catering sales, vending, franchises. Includes all food sales in both the winter and summer operations. |
| **Beverages** | monitoring, education and sale of alcoholic beverages, including bar operations. |
| **Residences** | accommodation such as dormitories, townhouses, apartments, houses, etc. operated by the university as student residences. Exclude conference operations. |
| **Conferences** | groups or transients which stay for a short term duration usually in the summer. |
| **Parking** | includes all functions related to the operation of parking facilities. |
| **Printing** | press, copiers printing and graphic services operations. |
| **Other** | include any ancillary not mentioned. Please name the types of operation. Examples could be theatre operations, stadiums. |

# STATEMENT OF INCOME (LOSS) BY UNIVERSITIES

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: TOTAL

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | | |
| (I) INTERNAL | 1,026 | 4,145 | 2,655 | 0 | 1,497 | 0 | 0 | 5,034 | 0 | 0 | 1,031 |
| (II) EXTERNAL | 10,576 | 16,294 | 19,175 | 6,806 | 3,893 | 708 | 39 | 23,433 | 0 | 149 | 4,818 |
| 2. FEES | 72 | 9,278 | 20,973 | 3,835 | 2,293 | 133 | 31 | 9,864 | 0 | 0 | 6,462 |
| 3. MISCELLANEOUS | 0 | 403 | 1,377 | 53 | 0 | 0 | 0 | 817 | 103 | 0 | 1,522 |
| SUBTOTAL - OPERATIONAL REVENUE | 11,674 | 30,120 | 44,180 | 10,694 | 7,683 | 841 | 70 | 39,148 | 103 | 149 | 13,833 |
| 4. INVESTMENT INCOME | 0 | 25 | 149 | 113 | 0 | 0 | 0 | 175 | 0 | 0 | 16 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | | |
| (I) MET | 230 | 288 | 356 | 91 | 0 | 0 | 0 | 262 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 30 | 452 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 83 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 153 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 11,904 | 30,699 | 45,137 | 10,898 | 7,683 | 841 | 70 | 39,585 | 103 | 149 | 13,849 |
| B. COST OF SALES/SERVICES | | | | | | | | | | | |
| 1. WAGES | 0 | 2,238 | 6,055 | 0 | 835 | 0 | 0 | 3,766 | 0 | 0 | 2,074 |
| 2. CONTRACTOR FEES | 0 | 6,975 | 699 | 1,693 | 123 | 8 | 0 | 300 | 0 | 21 | 2,066 |
| 3. SALARIES | 1,769 | 1,129 | 3,765 | 1,639 | 270 | 206 | 0 | 3,823 | 12 | 0 | 734 |
| 4. BENEFITS | 270 | 623 | 1,680 | 204 | 163 | 36 | 0 | 1,408 | 2 | 0 | 364 |
| 5. PRODUCTS/PROVISIONS | 3,846 | 7,100 | 9,723 | 3,689 | 2,376 | 332 | 40 | 12,031 | 0 | 0 | 1,600 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 265 | 638 | 4,100 | 1,140 | 619 | 23 | 0 | 2,929 | 0 | 1 | 183 |
| 7. COST OF SALES FOR INTERNAL SALES | 1,026 | 4,145 | 2,655 | 0 | 1,497 | 0 | 0 | 5,034 | 0 | 0 | 1,031 |
| TOTAL COST OF SALES/SERVICES | 7,176 | 22,848 | 28,677 | 8,365 | 5,883 | 605 | 40 | 29,291 | 14 | 22 | 8,052 |
| GROSS CONTRIBUTION MARGIN | 4,728 | 7,851 | 16,460 | 2,533 | 1,800 | 236 | 30 | 10,294 | 89 | 127 | 5,797 |
| C. DIRECT EXPENSES | | | | | | | | | | | |
| 1. UTILITIES | 282 | 1,457 | 5,578 | 394 | 294 | 52 | 0 | 1,240 | 0 | 0 | 917 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | | |
| (I) INTERNAL | 0 | 1,001 | 436 | 0 | 0 | 0 | 31 | 201 | 0 | 0 | 57 |
| (II) EXTERNAL | 312 | 0 | 49 | 0 | 0 | 0 | 0 | 27 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 28 | 53 | 27 | 22 | 7 | 0 | 38 | 0 | 0 | 22 |
| 4. GARBAGE | 0 | 0 | 0 | 51 | 32 | 4 | 0 | 219 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 250 | 0 | 0 | 66 | 6 | 0 | 187 | 0 | 1 | 0 |
| 6. MARKETING AND PROMOTION | 11 | 79 | 1 | 5 | 13 | 3 | 0 | 67 | 0 | 0 | 8 |
| 7. PROFESSIONAL FEES | 0 | 9 | 103 | 4 | 17 | 5 | 0 | 75 | 22 | 0 | 77 |
| 8. TAXES (IF APPLICABLE) | 0 | 120 | 146 | 0 | 0 | 0 | 0 | 62 | 0 | 0 | 82 |
| 9. TELEPHONE (LONG DISTANCE) | 14 | 8 | 178 | 350 | 10 | 3 | 0 | 22 | 0 | 0 | 15 |
| 10. OTHER (TRAVEL, ETC.) | 197 | 166 | 512 | 109 | 12 | 38 | 0 | 106 | 14 | 0 | 164 |
| TOTAL DIRECT EXPENSES | 816 | 3,118 | 7,056 | 940 | 466 | 118 | 31 | 2,244 | 36 | 1 | 1,342 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: TOTAL

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 3,722 | 2,221 | 458 | 0 | 5,228 | 1,505 | 0 | 0 | 28,522 |
| (II) EXTERNAL | 7,395 | 10,181 | 59,195 | 4,637 | 28,032 | 46,831 | 6,024 | 9,209 | 27,836 | 285,231 |
| 2. FEES | 27,058 | 5,197 | 20,917 | 6,509 | 12,827 | 9,157 | 5,574 | 7,597 | 16,558 | 164,335 |
| 3. MISCELLANEOUS | 550 | 0 | 1,726 | 223 | 1,262 | 1,990 | 69 | 382 | 631 | 11,108 |
| SUBTOTAL - OPERATIONAL REVENUE | 35,003 | 19,100 | 84,059 | 11,827 | 42,121 | 63,206 | 13,172 | 17,188 | 45,025 | 489,196 |
| 4. INVESTMENT INCOME | 28 | 0 | 732 | 72 | 148 | 1,031 | 0 | 0 | 10 | 2,499 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 105 | 375 | 401 | 30 | 0 | 144 | 216 | 155 | 524 | 3,177 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 325 | 0 | 37 | 0 | 0 | 71 | 0 | 0 | 0 | 915 |
| (III) FEDERAL | 0 | 0 | 393 | 0 | 0 | 91 | 0 | 0 | 0 | 567 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 33 | 0 | 0 | 0 | 33 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 1,350 | 0 | 200 | 0 | 0 | 330 | 0 | 0 | 0 | 2,033 |
| TOTAL REVENUE | 36,811 | 19,475 | 85,822 | 11,929 | 42,269 | 64,906 | 13,388 | 17,343 | 45,559 | 498,420 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 2,579 | 13,361 | 1,647 | 0 | 15,999 | 927 | 2,262 | 4,262 | 56,005 |
| 2. CONTRACTOR FEES | 8,850 | 132 | 8,987 | 2,018 | 0 | 549 | 154 | 42 | 249 | 32,866 |
| 3. SALARIES | 6,496 | 14 | 6,224 | 757 | 10,492 | 0 | 1,479 | 2,163 | 4,986 | 45,958 |
| 4. BENEFITS | 947 | 387 | 2,359 | 412 | 1,611 | 2,398 | 294 | 641 | 1,609 | 15,408 |
| 5. PRODUCTS/PROVISIONS | 0 | 5,306 | 27,265 | 2,370 | 15,987 | 16,702 | 4,581 | 6,946 | 9,448 | 129,342 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 8,276 | 1,121 | 2,535 | 521 | 240 | 3,429 | 263 | 191 | 2,182 | 28,656 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 3,722 | 2,221 | 458 | 0 | 5,228 | 1,505 | 0 | 0 | 28,522 |
| TOTAL COST OF SALES/SERVICES | 24,569 | 13,261 | 62,952 | 8,183 | 28,330 | 44,305 | 9,203 | 12,245 | 22,736 | 336,757 |
| GROSS CONTRIBUTION MARGIN | 12,242 | 6,214 | 22,870 | 3,746 | 13,939 | 20,601 | 4,185 | 5,098 | 22,823 | 161,663 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 2,684 | 517 | 2,197 | 652 | 2,057 | 2,398 | 514 | 1,013 | 4,130 | 26,376 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 146 | 0 | 548 | 28 | 2,600 | 773 | 144 | 9 | 783 | 6,757 |
| (II) EXTERNAL | 0 | 0 | 360 | 0 | 0 | 5 | 4 | 0 | 0 | 757 |
| 3. INSURANCE | 173 | 0 | 178 | 2 | 43 | 66 | 25 | 27 | 30 | 741 |
| 4. GARBAGE | 0 | 32 | 140 | 0 | 0 | 0 | 0 | 0 | 253 | 731 |
| 5. GROUNDS COSTS | 0 | 0 | 174 | 0 | 38 | 346 | 23 | 20 | 697 | 1,808 |
| 6. MARKETING AND PROMOTION | 67 | 19 | 910 | 12 | 158 | 561 | 47 | 30 | 66 | 2,057 |
| 7. PROFESSIONAL FEES | 35 | 5 | 1,296 | 8 | 2 | 122 | 5 | 91 | 166 | 2,042 |
| 8. TAXES (IF APPLICABLE) | 608 | 8 | 1 | 0 | 701 | 1,048 | 0 | 92 | 0 | 2,868 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 194 | 70 | 0 | 23 | 141 | 11 | 16 | 181 | 1,236 |
| 10. OTHER (TRAVEL, ETC.) | 67 | 55 | 412 | 323 | 1,174 | 2,633 | 80 | 898 | 240 | 7,200 |
| TOTAL DIRECT EXPENSES | 3,780 | 830 | 6,286 | 1,025 | 6,796 | 8,093 | 853 | 2,196 | 6,546 | 52,573 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: TOTAL

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 787 | 564 | 248 | 10 | 94 | 0 | 0 | 6 | 0 | 0 | 81 |
| (II) OTHER | 0 | 183 | 25 | 0 | 0 | 0 | 0 | 285 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 543 | 1,882 | 0 | 125 | 0 | 0 | 2,727 | 0 | 0 | 1,075 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 74 | 419 | 980 | 359 | 143 | 11 | 0 | 593 | 0 | 0 | 239 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 2,203 | 1,857 | 389 | 0 | 404 | 130 | 0 | 2,936 | 53 | 0 | 3,387 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 3,064 | 3,576 | 3,533 | 369 | 766 | 141 | 0 | 6,547 | 53 | 0 | 4,782 |
| E. OVERHEAD COSTS: | | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 3,537 | 1,404 | 0 | 0 | 0 | 448 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 252 | 3,327 | 0 | 45 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 345 | 202 | 0 | -169 | 330 | 0 | 0 | 0 | 0 | 0 | 672 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 540 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 112 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 345 | 566 | 7,404 | 1,235 | 375 | 0 | 0 | 448 | 0 | 0 | 672 |
| TOTAL EXPENSES | 4,225 | 7,260 | 17,993 | 2,544 | 1,607 | 259 | 31 | 9,239 | 89 | 1 | 6,796 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 503 | 591 | -1,533 | -11 | 193 | -23 | -1 | 1,055 | 0 | 126 | -999 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 503 | 591 | -1,533 | -11 | 193 | -23 | -1 | 1,055 | 0 | 126 | -999 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 105 | 53 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 503 | 591 | -1,533 | -116 | 140 | -23 | -1 | 1,055 | 0 | 126 | -999 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | -395 | 0 | 0 | -1 | 0 | 0 | 126 | 901 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | -511 | 236 | 0 | 0 | 0 | 0 | 0 | 901 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: TOTAL

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 127 | 449 | 775 | 94 | 346 | 640 | 93 | 89 | 1,030 | 5,433 |
| (II) OTHER | 0 | 467 | 1,058 | 0 | 0 | 0 | 191 | 431 | 843 | 3,483 |
| 2. RENOVATIONS AND ALTERATIONS | 310 | 175 | 1,097 | 687 | 1,342 | 1,554 | 245 | 228 | 720 | 12,710 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 818 | 516 | 651 | 384 | 986 | 1,249 | 130 | 310 | 756 | 8,618 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 2,471 | 0 | 0 | 2,870 | 0 | 0 | 0 | 5,351 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 3,866 | 4,366 | 2,885 | 430 | 1,581 | 3,813 | 1,763 | 1,713 | 0 | 31,776 |
| 7. LAND AND SITE SERVICES | 67 | 0 | 0 | 0 | 311 | 0 | 0 | 0 | 0 | 387 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 125 | 0 | 0 | 125 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 5,188 | 5,973 | 8,937 | 1,595 | 4,566 | 10,126 | 2,547 | 2,771 | 3,349 | 67,883 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 397 | 0 | 0 | 0 | 0 | 0 | 10,330 | 16,116 |
| (II) INTERNAL | 0 | 0 | 509 | 0 | 247 | 0 | 39 | 95 | 1,686 | 6,200 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 1,105 | 621 | 258 | 1,179 | 1,366 | 1,384 | 96 | 0 | 1,078 | 8,467 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 1,908 | 0 | 0 | 1,235 | 200 | 0 | 0 | 3,883 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 709 | 0 | 110 | 0 | 103 | 0 | 0 | 1,034 |
| TOTAL OVERHEAD COSTS | 1,105 | 621 | 3,781 | 1,179 | 1,723 | 2,619 | 438 | 95 | 13,094 | 35,700 |
| TOTAL EXPENSES | 10,073 | 7,424 | 19,004 | 3,799 | 13,085 | 20,838 | 3,838 | 5,062 | 22,989 | 156,156 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 2,169 | -1,210 | 3,866 | -53 | 854 | -237 | 347 | 36 | -166 | 5,507 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | -107 | 0 | 0 | -107 |
| NET INCOME (LOSS) BEFORE RESERVES | 2,169 | -1,210 | 3,866 | -53 | 854 | -237 | 454 | 36 | -166 | 5,614 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | -106 | 1,040 | 0 | 379 | 0 | 0 | 1,471 |
| NET INCOME (LOSS) FOR THE YEAR | 2,169 | -1,210 | 3,866 | 53 | -186 | -237 | 75 | 36 | -166 | 4,143 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 13,394 | 0 | -673 | -1,093 | 237 | 0 | 0 | 12,496 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 11,432 | 1,500 | 3,331 | 0 | 382 | 0 | 0 | 17,271 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: BOOKSTORES

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | | |
| (I) INTERNAL | 0 | 62 | 86 | 0 | 742 | 0 | 0 | 2,488 | 0 | 0 | 0 |
| (II) EXTERNAL | 4,911 | 5,432 | 5,359 | 4,416 | 2,645 | 371 | 39 | 12,150 | 0 | 0 | 0 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 22 | 20 | 0 | 0 | 0 | 0 | 38 | 0 | 0 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 4,911 | 5,516 | 5,465 | 4,416 | 3,387 | 371 | 39 | 14,676 | 0 | 0 | 0 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 4,911 | 5,516 | 5,465 | 4,416 | 3,387 | 371 | 39 | 14,851 | 0 | 0 | 0 |
| B. COST OF SALES/SERVICES | | | | | | | | | | | |
| 1. WAGES | 0 | 443 | 172 | 0 | 276 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CONTRACTOR FEES | 0 | 16 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. SALARIES | 393 | 208 | 433 | 461 | 63 | 40 | 0 | 1,680 | 0 | 0 | 0 |
| 4. BENEFITS | 71 | 117 | 114 | 62 | 59 | 9 | 0 | 270 | 0 | 0 | 0 |
| 5. PRODUCTS/PROVISIONS | 3,846 | 4,421 | 4,033 | 3,649 | 1,957 | 301 | 40 | 8,599 | 0 | 0 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 52 | 17 | 269 | 106 | 50 | 0 | 0 | 501 | 0 | 0 | 0 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 62 | 86 | 0 | 742 | 0 | 0 | 2,488 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 4,362 | 5,284 | 5,107 | 4,278 | 3,147 | 350 | 40 | 13,538 | 0 | 0 | 0 |
| GROSS CONTRIBUTION MARGIN | 549 | 232 | 358 | 138 | 240 | 21 | -1 | 1,313 | 0 | 0 | 0 |
| C. DIRECT EXPENSES | | | | | | | | | | | |
| 1. UTILITIES | 0 | 6 | 0 | 15 | 0 | 0 | 0 | 41 | 0 | 0 | 0 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | | |
| (I) INTERNAL | 0 | 192 | 125 | 0 | 0 | 0 | 0 | 95 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 1 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 6 | 7 | 0 | 5 | 3 | 0 | 0 | 60 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 6 | 4 | 0 | 2 | 8 | 0 | 0 | 14 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 6 | 46 | 0 | 36 | 1 | 0 | 0 | 21 | 0 | 0 | 0 |
| TOTAL DIRECT EXPENSES | 18 | 256 | 125 | 60 | 12 | 0 | 0 | 257 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: BOOKSTORES

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 2,209 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,587 |
| (II) EXTERNAL | 0 | 5,861 | 27,140 | 2,701 | 7,658 | 11,654 | 3,848 | 5,709 | 10,412 | 110,306 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 1 | 195 | 21 | 0 | 0 | 0 | 297 |
| SUBTOTAL - OPERATIONAL REVENUE | 0 | 8,070 | 27,140 | 2,702 | 7,853 | 11,675 | 3,848 | 5,709 | 10,412 | 116,190 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 2 | 10 | -100 | 0 | 0 | 0 | 87 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 6 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 8,070 | 27,140 | 2,710 | 7,863 | 11,575 | 3,848 | 5,709 | 10,412 | 116,283 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 793 | 3,449 | 306 | 0 | 1,346 | 71 | 119 | 370 | 7,345 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 48 | 0 | 0 | 34 | 98 |
| 3. SALARIES | 0 | 5 | 0 | 64 | 732 | 0 | 278 | 590 | 870 | 5,817 |
| 4. BENEFITS | 0 | 144 | 485 | 69 | 115 | 289 | 40 | 144 | 218 | 2,206 |
| 5. PRODUCTS/PROVISIONS | 0 | 4,316 | 15,115 | 1,967 | 6,188 | 8,512 | 3,077 | 4,489 | 8,032 | 78,542 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 205 | 0 | 30 | 0 | 252 | 42 | 0 | 153 | 1,677 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 2,209 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,587 |
| TOTAL COST OF SALES/SERVICES | 0 | 7,672 | 19,049 | 2,436 | 7,035 | 10,447 | 3,508 | 5,342 | 9,677 | 101,272 |
| GROSS CONTRIBUTION MARGIN | 0 | 398 | 8,091 | 274 | 828 | 1,128 | 340 | 367 | 735 | 15,011 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 27 | 0 | 14 | 32 | 29 | 13 | 36 | 37 | 250 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 55 | 231 | 35 | 0 | 142 | 875 |
| (II) EXTERNAL | 0 | 0 | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 40 |
| 3. INSURANCE | 0 | 0 | 0 | 1 | 2 | 1 | 0 | 3 | 1 | 11 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 2 | 159 | 3 | 48 | 57 | 11 | 6 | 15 | 382 |
| 7. PROFESSIONAL FEES | 0 | 0 | 51 | 0 | 0 | 6 | 0 | 0 | 14 | 97 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 11 | 0 | 0 | 3 | 7 | 5 | 7 | 0 | 67 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 4 | 24 | 53 | 234 | 85 | 19 | 49 | 14 | 592 |
| TOTAL DIRECT EXPENSES | 0 | 44 | 274 | 71 | 374 | 416 | 83 | 101 | 223 | 2,314 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: BOOKSTORES

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | | |
| 1. MAINTENANCE | 0 | 10 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 18 | 0 | 0 | 0 | 0 | 18 | 0 | 0 | 0 |
| (II) OTHER | 0 | 13 | 0 | 0 | 0 | 0 | 0 | 458 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 30 | 8 | 143 | 2 | 87 | 0 | 0 | 195 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 30 | 31 | 163 | 2 | 87 | 0 | 0 | 671 | 0 | 0 | 0 |
| E. OVERHEAD COSTS: | | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 142 | 120 | 0 | 45 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 345 | 69 | 0 | 0 | 94 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 21 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 345 | 252 | 120 | 0 | 139 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENSES | 393 | 539 | 408 | 62 | 238 | 0 | 0 | 928 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 156 | -307 | -50 | 76 | 2 | 21 | -1 | 385 | 0 | 0 | 0 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 156 | -307 | -50 | 76 | 2 | 21 | -1 | 385 | 0 | 0 | 0 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 105 | 68 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 156 | -307 | -50 | -29 | -66 | 21 | -1 | 385 | 0 | 0 | 0 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 105 | 0 | 0 | -1 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 76 | 80 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: BOOKSTORES

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | 0 | 50 | 52 | 0 | 13 | 37 | 27 | 39 | 60 | 290 |
| (I) FURNITURE AND EQUIPMENT | 0 | 5 | 116 | 0 | 0 | 0 | 0 | 7 | 144 | 308 |
| (II) OTHER | 0 | 20 | 0 | 7 | 2 | 1 | 0 | 0 | 3 | 504 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 91 | 319 | 46 | 40 | 30 | 23 | 7 | 22 | 1,043 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 410 | 0 | 0 | 41 | 0 | 0 | 0 | 451 |
| 5. DEPRECIATION | 0 | 49 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 49 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | | | | | | | | | | |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 215 | 897 | 53 | 55 | 109 | 50 | 53 | 229 | 2,645 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 280 | 0 | 0 | 0 | 0 | 0 | 0 | 280 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 50 | 0 | 33 | 95 | 0 | 485 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 234 | 0 | 160 | 380 | 332 | 17 | 0 | 0 | 1,651 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 0 | 0 | 150 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 33 | 0 | 17 | 0 | 0 | 71 |
| TOTAL OVERHEAD COSTS | 0 | 234 | 280 | 160 | 463 | 482 | 67 | 95 | 0 | 2,637 |
| TOTAL EXPENSES | 0 | 493 | 1,451 | 284 | 892 | 1,007 | 200 | 249 | 452 | 7,596 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | -95 | 6,640 | -10 | -64 | 121 | 140 | 118 | 283 | 7,415 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | -95 | 6,640 | -10 | -64 | 121 | 140 | 118 | 283 | 7,415 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | -8 | 35 | 0 | 32 | 0 | 0 | 232 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | -95 | 6,640 | -2 | -99 | 121 | 108 | 118 | 283 | 7,183 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 1,925 | 0 | 232 | 436 | 108 | 0 | 0 | 2,805 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 52 | 193 | 0 | 32 | 0 | 0 | 433 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: RETAIL

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | | |
| (I) INTERNAL | 0 | 1,212 | 84 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,031 |
| (II) EXTERNAL | 0 | 2,536 | 1,035 | 748 | 0 | 0 | 0 | 0 | 0 | 0 | 1,509 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 49 |
| SUBTOTAL - OPERATIONAL REVENUE | 0 | 3,748 | 1,119 | 748 | 0 | 0 | 0 | 0 | 0 | 0 | 2,589 |
| 4. INVESTMENT INCOME | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 3,752 | 1,119 | 748 | 0 | 0 | 0 | 0 | 0 | 0 | 2,596 |
| B. COST OF SALES/SERVICES | | | | | | | | | | | |
| 1. WAGES | 0 | 38 | 184 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 161 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 |
| 3. SALARIES | 0 | 88 | 47 | 140 | 0 | 0 | 0 | 0 | 0 | 0 | 85 |
| 4. BENEFITS | 0 | 20 | 30 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 35 |
| 5. PRODUCTS/PROVISIONS | 0 | 2,260 | 598 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,455 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 2 | 13 | 111 | 0 | 0 | 0 | 0 | 0 | 0 | 6 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 1,212 | 84 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,031 |
| TOTAL COST OF SALES/SERVICES | 0 | 3,620 | 956 | 261 | 0 | 0 | 0 | 0 | 0 | 0 | 2,788 |
| GROSS CONTRIBUTION MARGIN | 0 | 132 | 163 | 487 | 0 | 0 | 0 | 0 | 0 | 0 | -192 |
| C. DIRECT EXPENSES | | | | | | | | | | | |
| 1. UTILITIES | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 5 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | | |
| (I) INTERNAL | 0 | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 2 | 0 | 347 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 13 | 1 | 42 | 0 | 0 | 0 | 0 | 0 | 0 | 16 |
| TOTAL DIRECT EXPENSES | 0 | 42 | 1 | 390 | 0 | 0 | 0 | 0 | 0 | 0 | 41 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: RETAIL

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 216 | 0 | 2,936 | 0 | 0 | 0 | 5,479 |
| (II) EXTERNAL | 2,796 | 0 | 0 | 208 | 4,604 | 1,883 | 553 | 0 | 0 | 15,872 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 63 | 0 | 0 | 0 | 0 | 112 |
| SUBTOTAL - OPERATIONAL REVENUE | 2,796 | 0 | 0 | 424 | 4,667 | 4,819 | 553 | 0 | 0 | 21,463 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | -7 | 0 | 0 | 0 | 4 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 2,796 | 0 | 0 | 425 | 4,667 | 4,812 | 553 | 0 | 0 | 21,468 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 0 | 3 | 0 | 282 | 14 | 0 | 0 | 682 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 |
| 3. SALARIES | 682 | 0 | 0 | 80 | 365 | 0 | 60 | 0 | 0 | 1,547 |
| 4. BENEFITS | 114 | 0 | 0 | 15 | 53 | 48 | 7 | 0 | 0 | 332 |
| 5. PRODUCTS/PROVISIONS | 70 | 0 | 0 | 130 | 4,092 | 1,336 | 336 | 0 | 0 | 10,207 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 1,746 | 0 | 0 | 7 | 0 | 35 | 17 | 0 | 0 | 1,937 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 216 | 0 | 2,936 | 0 | 0 | 0 | 5,479 |
| TOTAL COST OF SALES/SERVICES | 2,542 | 0 | 0 | 451 | 4,510 | 4,637 | 434 | 0 | 0 | 20,199 |
| GROSS CONTRIBUTION MARGIN | 254 | 0 | 0 | -26 | 157 | 175 | 119 | 0 | 0 | 1,269 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 0 | 1 | 23 | 9 | 4 | 0 | 0 | 45 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 39 | 33 | 10 | 0 | 0 | 118 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 76 | 19 | 9 | 0 | 0 | 110 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 2 | 0 | 1 | 0 | 0 | 355 |
| 10. OTHER (TRAVEL, ETC.) | 6 | 0 | 0 | 0 | 54 | 23 | 10 | 0 | 0 | 165 |
| TOTAL DIRECT EXPENSES | 6 | 0 | 0 | 1 | 195 | 85 | 34 | 0 | 0 | 795 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: RETAIL

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 276 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 0 | 276 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| E. OVERHEAD COSTS: | | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 32 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 49 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 |
| TOTAL EXPENSES | 0 | 91 | 51 | 666 | 0 | 0 | 0 | 0 | 0 | 0 | 73 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 41 | 112 | -179 | 0 | 0 | 0 | 0 | 0 | 0 | -265 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 41 | 112 | -179 | 0 | 0 | 0 | 0 | 0 | 0 | -265 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 41 | 112 | -179 | 0 | 0 | 0 | 0 | 0 | 0 | -265 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | -89 | 0 | 0 | 0 | 0 | 0 | 0 | -164 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | -268 | 0 | 0 | 0 | 0 | 0 | 0 | -164 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: RETAIL

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 1 | 0 | 0 | 1 | 6 | 5 | 1 | 0 | 0 | 14 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 2 | 6 | 0 | 0 | 0 | 8 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 136 | 0 | 0 | 0 | 8 | 16 | 2 | 0 | 0 | 439 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 137 | 0 | 0 | 1 | 16 | 27 | 3 | 0 | 0 | 461 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 6 | 0 | 0 | 9 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 153 | 0 | 0 | 12 | 109 | 110 | 4 | 0 | 0 | 451 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 85 | 0 | 0 | 0 | 135 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 7 | 0 | 0 | 21 |
| TOTAL OVERHEAD COSTS | 153 | 0 | 0 | 12 | 109 | 195 | 17 | 0 | 0 | 616 |
| TOTAL EXPENSES | 296 | 0 | 0 | 14 | 320 | 307 | 54 | 0 | 0 | 1,872 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -42 | 0 | 0 | -40 | -163 | -132 | 65 | 0 | 0 | -603 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -42 | 0 | 0 | -40 | -163 | -132 | 65 | 0 | 0 | -603 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | -10 | 5 | 0 | 0 | 0 | 0 | -5 |
| NET INCOME (LOSS) FOR THE YEAR | -42 | 0 | 0 | -30 | -168 | -132 | 65 | 0 | 0 | -598 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | -366 | -41 | 65 | 0 | 0 | -595 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 8 | 10 | 0 | 0 | 0 | 0 | -414 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: FOOD

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | | |
| (I) INTERNAL | 0 | 373 | 562 | 0 | 0 | 0 | 0 | 282 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 2,755 | 5,408 | 0 | 171 | 16 | 0 | 8,679 | 0 | 0 | 428 |
| 2. FEES | 0 | 3,724 | 7,509 | 172 | 251 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 72 | 218 | 0 | 0 | 0 | 0 | 97 | 0 | 0 | 3 |
| SUBTOTAL - OPERATIONAL REVENUE | 0 | 6,924 | 13,697 | 172 | 422 | 16 | 0 | 9,058 | 0 | 0 | 431 |
| 4. INVESTMENT INCOME | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 6,925 | 13,697 | 172 | 422 | 16 | 0 | 9,058 | 0 | 0 | 431 |
| B. COST OF SALES/SERVICES | | | | | | | | | | | |
| 1. WAGES | 0 | 99 | 3,695 | 0 | 0 | 0 | 0 | 2,391 | 0 | 0 | 6 |
| 2. CONTRACTOR FEES | 0 | 5,321 | 0 | 0 | 26 | 0 | 0 | 0 | 0 | 0 | 227 |
| 3. SALARIES | 0 | 114 | 560 | 1 | 12 | 34 | 0 | 734 | 0 | 0 | 73 |
| 4. BENEFITS | 0 | 42 | 699 | 0 | 1 | 6 | 0 | 627 | 0 | 0 | 18 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 4,731 | 0 | 244 | 13 | 0 | 3,257 | 0 | 0 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 81 | 997 | 87 | 51 | 0 | 0 | 531 | 0 | 0 | 1 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 373 | 562 | 0 | 0 | 0 | 0 | 282 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 0 | 6,030 | 11,244 | 88 | 334 | 53 | 0 | 7,822 | 0 | 0 | 325 |
| GROSS CONTRIBUTION MARGIN | 0 | 895 | 2,453 | 84 | 88 | -37 | 0 | 1,236 | 0 | 0 | 106 |
| C. DIRECT EXPENSES | | | | | | | | | | | |
| 1. UTILITIES | 0 | 402 | 969 | 36 | 0 | 0 | 0 | 135 | 0 | 0 | 0 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | | |
| (I) INTERNAL | 0 | 267 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 4 | 0 | 0 | 1 |
| 4. GARBAGE | 0 | 0 | 0 | 21 | 5 | 0 | 0 | 168 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16 | 0 | 0 | 2 |
| 8. TAXES (IF APPLICABLE) | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 10 | 189 | 4 | 0 | 0 | 0 | 20 | 0 | 0 | 2 |
| TOTAL DIRECT EXPENSES | 0 | 689 | 1,158 | 61 | 5 | 0 | 0 | 346 | 0 | 0 | 5 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: FOOD

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 214 | 1,098 | 0 | 0 | 80 | 157 | 0 | 0 | 2,766 |
| (II) EXTERNAL | 0 | 1,384 | 11,156 | 231 | 3,783 | 6,267 | 714 | 2,014 | 645 | 43,651 |
| 2. FEES | 3,175 | 1,368 | 1,920 | 2,438 | 4,250 | 0 | 1,399 | 2,624 | 0 | 28,830 |
| 3. MISCELLANEOUS | 0 | 0 | 31 | 81 | 626 | 16 | 0 | 59 | 0 | 1,203 |
| SUBTOTAL - OPERATIONAL REVENUE | 3,175 | 2,966 | 14,205 | 2,750 | 8,659 | 6,363 | 2,270 | 4,697 | 645 | 76,450 |
| 4. INVESTMENT INCOME | 0 | 0 | 2 | 0 | 0 | -22 | 0 | 0 | 0 | -19 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 3,175 | 2,966 | 14,207 | 2,750 | 8,659 | 6,341 | 2,270 | 4,697 | 645 | 76,431 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 1,106 | 656 | 162 | 0 | 2,069 | 127 | 1,193 | 5 | 11,509 |
| 2. CONTRACTOR FEES | 2,764 | 73 | 8,377 | 1,865 | 0 | 6 | 0 | 3 | 43 | 18,705 |
| 3. SALARIES | 5 | 1 | 740 | 1 | 3,647 | 0 | 716 | 945 | 226 | 7,809 |
| 4. BENEFITS | 0 | 140 | 105 | 26 | 506 | 369 | 100 | 355 | 44 | 3,038 |
| 5. PRODUCTS/PROVISIONS | 0 | 957 | 1,185 | 0 | 3,184 | 2,373 | 766 | 1,848 | 0 | 18,558 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 121 | 179 | 155 | 160 | 64 | 363 | 50 | 169 | 19 | 3,028 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 214 | 1,098 | 0 | 0 | 80 | 157 | 0 | 0 | 2,766 |
| TOTAL COST OF SALES/SERVICES | 2,890 | 2,670 | 12,316 | 2,214 | 7,401 | 5,260 | 1,916 | 4,513 | 337 | 65,413 |
| GROSS CONTRIBUTION MARGIN | 285 | 296 | 1,891 | 536 | 1,258 | 1,081 | 354 | 184 | 308 | 11,018 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 36 | 41 | 4 | 67 | 113 | 23 | 33 | 124 | 106 | 2,089 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 146 | 0 | 471 | 1 | 147 | 320 | 90 | 9 | 19 | 1,470 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 27 | 0 | 6 | 3 | 0 | 11 | 0 | 56 |
| 4. GARBAGE | 0 | 15 | 81 | 0 | 0 | 0 | 0 | 0 | 52 | 342 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 7 | 0 | 9 |
| 6. MARKETING AND PROMOTION | 0 | 13 | 6 | 0 | 9 | 22 | 0 | 21 | 0 | 71 |
| 7. PROFESSIONAL FEES | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 12 | 1 | 33 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 8 | 7 | 0 | 2 | 1 | 1 | 5 | 1 | 30 |
| 10. OTHER (TRAVEL, ETC.) | 1 | 13 | 54 | 61 | 185 | 56 | 10 | 364 | 4 | 973 |
| TOTAL DIRECT EXPENSES | 184 | 91 | 650 | 129 | 462 | 425 | 136 | 553 | 183 | 5,077 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: FOOD

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 79 | 207 | 1 | 0 | 0 | 0 | 6 | 0 | 0 | 26 |
| (II) OTHER | 0 | 117 | 0 | 0 | 0 | 0 | 0 | 27 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 54 | 139 | 0 | 0 | 0 | 0 | 206 | 0 | 0 | 6 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 219 | 350 | 12 | 6 | 0 | 0 | 181 | 0 | 0 | 43 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 389 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 469 | 1,085 | 13 | 6 | 0 | 0 | 420 | 0 | 0 | 75 |
| E. OVERHEAD COSTS: | | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 448 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 18 | 0 | 0 | 27 | 0 | 0 | 0 | 0 | 0 | 18 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 32 | 100 | 0 | 27 | 0 | 0 | 448 | 0 | 0 | 18 |
| TOTAL EXPENSES | 0 | 1,190 | 2,343 | 74 | 38 | 0 | 0 | 1,214 | 0 | 0 | 98 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | -295 | 110 | 10 | 50 | -37 | 0 | 22 | 0 | 0 | 8 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | -295 | 110 | 10 | 50 | -37 | 0 | 22 | 0 | 0 | 8 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | -6 | -20 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | -295 | 110 | 16 | 70 | -37 | 0 | 22 | 0 | 0 | 8 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 135 | 0 | 0 | 0 | 0 | 0 | 0 | 188 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 151 | 41 | 0 | 0 | 0 | 0 | 0 | 188 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: FOOD

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 34 | 91 | 4 | 171 | 81 | 4 | 33 | 0 | 737 |
| (II) OTHER | 0 | 23 | 33 | 0 | 0 | 0 | 0 | 53 | 131 | 384 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 82 | 94 | 69 | 167 | 1 | 19 | 26 | 11 | 874 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 10 | 72 | 111 | 88 | 49 | 45 | 7 | 79 | 113 | 1,385 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 124 | 0 | 0 | 101 | 0 | 0 | 0 | 225 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 97 | 0 | 34 | 0 | 18 | 13 | 238 | 0 | 789 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 125 | 0 | 0 | 125 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 10 | 308 | 453 | 195 | 387 | 246 | 168 | 429 | 255 | 4,519 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 448 |
| (II) INTERNAL | 0 | 0 | 2 | 0 | 95 | 0 | 0 | 0 | 0 | 111 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 30 | 193 | 31 | 213 | 163 | 178 | 20 | 0 | 0 | 891 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 162 | 0 | 22 | 0 | 25 | 0 | 0 | 209 |
| TOTAL OVERHEAD COSTS | 30 | 193 | 195 | 213 | 280 | 178 | 45 | 0 | 0 | 1,759 |
| TOTAL EXPENSES | 224 | 592 | 1,298 | 537 | 1,129 | 849 | 349 | 982 | 438 | 11,355 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 61 | -296 | 593 | -1 | 129 | 232 | 5 | -798 | -130 | -337 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 61 | -296 | 593 | -1 | 129 | 232 | 5 | -798 | -130 | -337 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 10 | 0 | 0 | 5 | 0 | 0 | -11 |
| NET INCOME (LOSS) FOR THE YEAR | 61 | -296 | 593 | -11 | 129 | 232 | 0 | -798 | -130 | -326 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 340 | 0 | -1,206 | -262 | 1 | 0 | 0 | -804 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 20 | 390 | 0 | 0 | 5 | 0 | 0 | 795 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: BEVERAGES

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 1,149 | 18 | 424 | 19 | 0 | 0 | 0 | 8 | 324 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 34 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9 |
| SUBTOTAL - OPERATIONAL REVENUE | 0 | 0 | 1,183 | 18 | 424 | 19 | 0 | 0 | 0 | 8 | 333 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 0 | 1,183 | 18 | 424 | 19 | 0 | 0 | 0 | 8 | 333 |
| B. COST OF SALES/SERVICES | | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 279 | 0 | 123 | 0 | 0 | 0 | 0 | 0 | 121 |
| 2. CONTRACTOR FEES | 0 | 0 | 39 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 34 |
| 3. SALARIES | 0 | 0 | 65 | 9 | 0 | 10 | 0 | 0 | 0 | 0 | 49 |
| 4. BENEFITS | 0 | 0 | 42 | 1 | 7 | 0 | 0 | 0 | 0 | 0 | 23 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 344 | 9 | 153 | 9 | 0 | 0 | 0 | 0 | 127 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 190 | 0 | 95 | 0 | 0 | 0 | 0 | 1 | 7 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 0 | 0 | 959 | 19 | 381 | 19 | 0 | 0 | 0 | 1 | 361 |
| GROSS CONTRIBUTION MARGIN | 0 | 0 | 224 | -1 | 43 | 0 | 0 | 0 | 0 | 7 | -28 |
| C. DIRECT EXPENSES | | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 68 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 9 | 0 | 0 | 0 | 0 | 0 | 1 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 110 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 6 |
| TOTAL DIRECT EXPENSES | 0 | 0 | 178 | 0 | 13 | 0 | 0 | 0 | 0 | 0 | 53 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: BEVERAGES

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 392 | 459 | 221 | 0 | 0 | 0 | 483 | 3,497 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 40 | 4 | 19 | 0 | 0 | 0 | 0 | 106 |
| SUBTOTAL - OPERATIONAL REVENUE | 0 | 0 | 432 | 463 | 240 | 0 | 0 | 0 | 483 | 3,603 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 13 | 0 | 0 | 0 | 0 | 0 | 13 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 3 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 0 | 432 | 479 | 240 | 0 | 0 | 0 | 483 | 3,619 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 26 | 90 | 0 | 0 | 0 | 0 | 5 | 644 |
| 2. CONTRACTOR FEES | 0 | 0 | 10 | 1 | 0 | 0 | 0 | 0 | 0 | 87 |
| 3. SALARIES | 0 | 0 | 109 | 15 | 82 | 0 | 0 | 0 | 53 | 392 |
| 4. BENEFITS | 0 | 0 | 0 | 9 | 11 | 0 | 0 | 0 | 11 | 104 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 166 | 273 | 98 | 0 | 0 | 0 | 384 | 1,563 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 13 | 17 | 11 | 0 | 0 | 0 | 8 | 342 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 0 | 0 | 324 | 405 | 202 | 0 | 0 | 0 | 461 | 3,132 |
| GROSS CONTRIBUTION MARGIN | 0 | 0 | 108 | 74 | 38 | 0 | 0 | 0 | 22 | 487 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 0 | 8 | 9 | 0 | 0 | 0 | 0 | 87 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 6 | 0 | 1 | 0 | 0 | 0 | 0 | 33 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 3 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 3 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 3 | 30 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 3 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 17 | 11 | 14 | 0 | 0 | 0 | 1 | 162 |
| TOTAL DIRECT EXPENSES | 0 | 0 | 24 | 23 | 24 | 0 | 0 | 0 | 7 | 322 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: BEVERAGES

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 29 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 39 |
| E. OVERHEAD COSTS: | | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 30 | 0 | 0 | 0 | 0 | 0 | 24 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 0 | 0 | 30 | 0 | 0 | 0 | 0 | 0 | 24 |
| TOTAL EXPENSES | 0 | 0 | 184 | 0 | 43 | 0 | 0 | 0 | 0 | 0 | 116 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 0 | 40 | -1 | 0 | 0 | 0 | 0 | 0 | 7 | -144 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 0 | 40 | -1 | 0 | 0 | 0 | 0 | 0 | 7 | -144 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 0 | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 7 | -144 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 | -101 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | -3 | 0 | 0 | 0 | 0 | 0 | -101 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: BEVERAGES

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 7 |
| (II) OTHER | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 5 | 3 | 0 | 0 | 0 | 0 | 0 | 14 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 1 | 4 | 4 | 0 | 0 | 0 | 0 | 14 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 5 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 29 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 13 | 7 | 6 | 0 | 0 | 0 | 0 | 71 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 23 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 3 | 15 | 0 | 0 | 0 | 0 | 0 | 72 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 33 | 0 | 0 | 0 | 0 | 0 | 0 | 33 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 59 | 15 | 0 | 0 | 0 | 0 | 0 | 128 |
| TOTAL EXPENSES | 0 | 0 | 96 | 45 | 30 | 0 | 0 | 0 | 7 | 521 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 0 | 12 | 29 | 8 | 0 | 0 | 0 | 15 | -34 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 0 | 12 | 29 | 8 | 0 | 0 | 0 | 15 | -34 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 10 | 0 | 0 | 0 | 0 | 0 | 9 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 0 | 12 | 19 | 8 | 0 | 0 | 0 | 15 | -43 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | -222 | 0 | 8 | 0 | 0 | 0 | 0 | -308 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 26 | 0 | 0 | 0 | 0 | 0 | -78 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: RESIDENCES

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 315 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 4,565 | 0 | 3,238 | 1,570 | 59 | 0 | 0 | 0 | 0 | 0 | 8 |
| 2. FEES | 0 | 4,319 | 11,294 | 3,340 | 2,042 | 133 | 31 | 7,978 | 0 | 0 | 6,098 |
| 3. MISCELLANEOUS | 0 | 163 | 146 | 53 | 0 | 0 | 0 | 392 | 103 | 0 | 879 |
| SUBTOTAL - OPERATIONAL REVENUE | 4,565 | 4,482 | 14,993 | 4,963 | 2,101 | 133 | 31 | 8,370 | 103 | 0 | 6,985 |
| 4. INVESTMENT INCOME | 0 | 0 | 149 | 113 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | | |
| (I) MET | 230 | 288 | 356 | 91 | 0 | 0 | 0 | 262 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 4,795 | 4,770 | 15,498 | 5,167 | 2,101 | 133 | 31 | 8,632 | 103 | 0 | 6,988 |
| B. COST OF SALES/SERVICES | | | | | | | | | | | |
| 1. WAGES | 0 | 933 | 1,215 | 0 | 307 | 0 | 0 | 811 | 0 | 0 | 1,134 |
| 2. CONTRACTOR FEES | 0 | 81 | 359 | 1,575 | 90 | 2 | 0 | 13 | 0 | 0 | 1,326 |
| 3. SALARIES | 974 | 350 | 1,121 | 960 | 141 | 16 | 0 | 841 | 12 | 0 | 218 |
| 4. BENEFITS | 146 | 267 | 415 | 124 | 69 | 1 | 0 | 329 | 2 | 0 | 183 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 122 | 355 | 1,792 | 778 | 364 | 3 | 0 | 1,092 | 0 | 0 | 97 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 315 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 1,242 | 1,986 | 5,217 | 3,437 | 971 | 22 | 0 | 3,086 | 14 | 0 | 2,958 |
| GROSS CONTRIBUTION MARGIN | 3,553 | 2,784 | 10,281 | 1,730 | 1,130 | 111 | 31 | 5,546 | 89 | 0 | 4,030 |
| C. DIRECT EXPENSES | | | | | | | | | | | |
| 1. UTILITIES | 282 | 683 | 4,439 | 317 | 294 | 10 | 0 | 932 | 0 | 0 | 856 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 312 | 0 | 28 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 17 | 42 | 25 | 22 | 2 | 0 | 31 | 0 | 0 | 15 |
| 4. GARBAGE | 0 | 0 | 0 | 30 | 26 | 3 | 0 | 51 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 55 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 1 | 0 | 10 | 0 | 0 | 2 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 4 | 4 | 0 | 0 | 0 | 0 | 22 | 0 | 51 |
| 8. TAXES (IF APPLICABLE) | 0 | 9 | 132 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 63 |
| 9. TELEPHONE (LONG DISTANCE) | 6 | 0 | 175 | 1 | 1 | 0 | 0 | 3 | 0 | 0 | 12 |
| 10. OTHER (TRAVEL, ETC.) | 191 | 11 | 73 | 26 | 6 | 0 | 0 | 48 | 14 | 0 | 54 |
| TOTAL DIRECT EXPENSES | 791 | 720 | 4,894 | 403 | 359 | 18 | 31 | 1,122 | 36 | 0 | 1,051 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: RESIDENCES

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 298 | 0 | 0 | 19 | 128 | 0 | 0 | 760 |
| (II) EXTERNAL | 0 | 514 | 0 | 0 | 106 | 11,388 | 0 | 23 | 1,067 | 22,538 |
| 2. FEES | 21,342 | 3,508 | 10,214 | 3,920 | 8,180 | 8,680 | 3,858 | 4,290 | 16,558 | 115,785 |
| 3. MISCELLANEOUS | 0 | 0 | 221 | 115 | 262 | 36 | 0 | 288 | 0 | 2,658 |
| SUBTOTAL - OPERATIONAL REVENUE | 21,342 | 4,022 | 10,733 | 4,035 | 8,548 | 20,123 | 3,986 | 4,601 | 17,625 | 141,741 |
| 4. INVESTMENT INCOME | 0 | 0 | 266 | 57 | 126 | 691 | 0 | 0 | 0 | 1,405 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 105 | 375 | 401 | 17 | 0 | 144 | 216 | 155 | 524 | 3,164 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 325 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 325 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 28 | 0 | 0 | 0 | 28 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| TOTAL REVENUE | 21,772 | 4,397 | 11,500 | 4,109 | 8,674 | 20,986 | 4,202 | 4,756 | 18,149 | 146,763 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 427 | 571 | 837 | 0 | 6,369 | 605 | 795 | 1,762 | 15,766 |
| 2. CONTRACTOR FEES | 4,917 | 0 | 0 | 0 | 0 | 62 | 80 | 38 | 45 | 8,588 |
| 3. SALARIES | 3,047 | 5 | 2,177 | 435 | 2,326 | 0 | 144 | 335 | 925 | 14,027 |
| 4. BENEFITS | 434 | 43 | 50 | 233 | 409 | 625 | 83 | 71 | 486 | 3,970 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 0 | 0 | 0 | 2,320 | 0 | 0 | 0 | 2,320 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 2,301 | 250 | 172 | 245 | 5 | 727 | 72 | 4 | 1,069 | 9,448 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 298 | 0 | 0 | 19 | 128 | 0 | 0 | 760 |
| TOTAL COST OF SALES/SERVICES | 10,699 | 725 | 3,268 | 1,750 | 2,740 | 10,122 | 1,112 | 1,243 | 4,287 | 54,879 |
| GROSS CONTRIBUTION MARGIN | 11,073 | 3,672 | 8,232 | 2,359 | 5,934 | 10,864 | 3,090 | 3,513 | 13,862 | 91,884 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 2,542 | 392 | 1,295 | 544 | 1,203 | 1,778 | 460 | 814 | 2,306 | 19,147 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 27 | 1,452 | 43 | 0 | 0 | 465 | 2,018 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 340 |
| 3. INSURANCE | 162 | 0 | 72 | 0 | 23 | 51 | 25 | 13 | 20 | 520 |
| 4. GARBAGE | 0 | 10 | 38 | 0 | 0 | 0 | 0 | 0 | 201 | 359 |
| 5. GROUNDS COSTS | 0 | 0 | 30 | 0 | 38 | 167 | 21 | 9 | 197 | 520 |
| 6. MARKETING AND PROMOTION | 0 | 1 | 0 | 2 | 6 | 0 | 0 | 0 | 35 | 57 |
| 7. PROFESSIONAL FEES | 26 | 4 | 0 | 7 | 0 | 18 | 0 | 78 | 26 | 240 |
| 8. TAXES (IF APPLICABLE) | 605 | 0 | 0 | 0 | 0 | 1,010 | 0 | 0 | 0 | 1,819 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 101 | 6 | 0 | 10 | 8 | 0 | 2 | 167 | 492 |
| 10. OTHER (TRAVEL, ETC.) | 7 | 18 | 150 | 96 | 364 | 217 | 16 | 77 | 191 | 1,559 |
| TOTAL DIRECT EXPENSES | 3,342 | 526 | 1,591 | 676 | 3,096 | 3,292 | 522 | 993 | 3,608 | 27,071 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: RESIDENCES

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 414 | 421 | 1 | 9 | 91 | 0 | 0 | 0 | 0 | 0 | 19 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 140 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 451 | 1,382 | 0 | 95 | 0 | 0 | 1,423 | 0 | 0 | 708 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 44 | 60 | 309 | 67 | 22 | 0 | 0 | 76 | 0 | 0 | 108 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 2,203 | 1,535 | 0 | 0 | 404 | 130 | 0 | 2,936 | 53 | 0 | 1,885 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 2,661 | 2,467 | 1,701 | 76 | 612 | 130 | 0 | 4,575 | 53 | 0 | 2,720 |
| E. OVERHEAD COSTS: | | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 3,263 | 1,404 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 93 | 416 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 17 | 0 | -169 | 96 | 0 | 0 | 0 | 0 | 0 | 179 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 110 | 3,679 | 1,235 | 96 | 0 | 0 | 0 | 0 | 0 | 179 |
| TOTAL EXPENSES | 3,452 | 3,297 | 10,274 | 1,714 | 1,067 | 148 | 31 | 5,697 | 89 | 0 | 3,950 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 101 | -513 | 7 | 16 | 63 | -37 | 0 | -151 | 0 | 0 | 80 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 101 | -513 | 7 | 16 | 63 | -37 | 0 | -151 | 0 | 0 | 80 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 5 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 101 | -513 | 7 | 16 | 58 | -37 | 0 | -151 | 0 | 0 | 80 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | -317 | 0 | 0 | 0 | 0 | 0 | 0 | 674 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | -301 | 84 | 0 | 0 | 0 | 0 | 0 | 674 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: RESIDENCES

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 1 | 42 | 323 | 32 | 18 | 55 | 0 | 13 | 883 | 2,322 |
| (II) OTHER | 0 | 317 | 187 | 0 | 0 | 0 | 191 | 329 | 462 | 1,626 |
| 2. RENOVATIONS AND ALTERATIONS | 267 | 63 | 798 | 542 | 716 | 1,416 | 226 | 74 | 671 | 8,832 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 529 | 99 | 10 | 138 | 213 | 325 | 20 | 85 | 263 | 2,368 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 316 | 0 | 0 | 1,444 | 0 | 0 | 0 | 1,760 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 2,621 | 2,169 | 2,841 | 396 | 1,063 | 2,734 | 1,750 | 1,475 | 0 | 24,195 |
| 7. LAND AND SITE SERVICES | 67 | 0 | 0 | 0 | 30 | 0 | 0 | 0 | 0 | 106 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 3,485 | 2,690 | 4,475 | 1,108 | 2,040 | 5,974 | 2,187 | 1,976 | 2,279 | 41,209 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,991 | 12,658 |
| (II) INTERNAL | 0 | 0 | 32 | 0 | 50 | 0 | 0 | 0 | 0 | 591 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 640 | 42 | 130 | 633 | 157 | 494 | 35 | 0 | 0 | 2,254 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 245 | 0 | 33 | 0 | 17 | 0 | 0 | 295 |
| TOTAL OVERHEAD COSTS | 640 | 42 | 407 | 633 | 240 | 494 | 52 | 0 | 7,991 | 15,798 |
| TOTAL EXPENSES | 7,467 | 3,258 | 6,473 | 2,417 | 5,376 | 9,760 | 2,761 | 2,969 | 13,878 | 84,078 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 3,606 | 414 | 1,759 | -58 | 558 | 1,104 | 329 | 544 | -16 | 7,806 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 3,606 | 414 | 1,759 | -58 | 558 | 1,104 | 329 | 544 | -16 | 7,806 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | -113 | 709 | 0 | 202 | 0 | 0 | 803 |
| NET INCOME (LOSS) FOR THE YEAR | 3,606 | 414 | 1,759 | 55 | -151 | 1,104 | 127 | 544 | -16 | 7,003 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 1,094 | 0 | 461 | 2,767 | 126 | 0 | 0 | 4,805 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 4,546 | 718 | 2,690 | 0 | 205 | 0 | 0 | 8,616 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: CONFERENCES

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 124 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 2,606 | 499 | 0 | 113 | 0 | 0 | 1,254 | 0 | 0 | 56 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 48 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 610 | 0 | 0 | 0 | 0 | 31 | 0 | 0 | 118 |
| SUBTOTAL - OPERATIONAL REVENUE | 0 | 2,606 | 1,233 | 0 | 113 | 0 | 0 | 1,333 | 0 | 0 | 174 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 2,606 | 1,233 | 0 | 113 | 0 | 0 | 1,333 | 0 | 0 | 174 |
| B. COST OF SALES/SERVICES | | | | | | | | | | | |
| 1. WAGES | 0 | 98 | 96 | 0 | 13 | 0 | 0 | 124 | 0 | 0 | 49 |
| 2. CONTRACTOR FEES | 0 | 1,480 | 0 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 4 |
| 3. SALARIES | 0 | 100 | 123 | 0 | 45 | 0 | 0 | 139 | 0 | 0 | 54 |
| 4. BENEFITS | 0 | 0 | 31 | 0 | 5 | 0 | 0 | 39 | 0 | 0 | 13 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 79 | 473 | 0 | 42 | 0 | 0 | 612 | 0 | 0 | 5 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 124 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 0 | 1,757 | 847 | 0 | 109 | 0 | 0 | 914 | 0 | 0 | 143 |
| GROSS CONTRIBUTION MARGIN | 0 | 849 | 386 | 0 | 4 | 0 | 0 | 419 | 0 | 0 | 31 |
| C. DIRECT EXPENSES | | | | | | | | | | | |
| 1. UTILITIES | 0 | 93 | 0 | 0 | 0 | 0 | 0 | 76 | 0 | 0 | 2 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 293 | 0 | 0 | 0 | 0 | 26 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 9 | 0 | 0 | 0 | 0 | 0 | 5 | 0 | 0 | 4 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 12 | 5 | 0 | 0 | 0 | 0 | 4 | 0 | 0 | 3 |
| TOTAL DIRECT EXPENSES | 0 | 114 | 298 | 0 | 0 | 0 | 0 | 139 | 0 | 0 | 14 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: CONFERENCES

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 268 | 0 | 0 | 1,834 | 0 | 0 | 0 | 2,226 |
| (II) EXTERNAL | 2,734 | 446 | 1,365 | 426 | 445 | 2,547 | 411 | 302 | 0 | 13,204 |
| 2. FEES | 0 | 0 | 230 | 0 | 0 | 0 | 72 | 0 | 0 | 350 |
| 3. MISCELLANEOUS | 0 | 0 | 85 | 1 | 1 | 0 | 0 | 35 | 0 | 881 |
| SUBTOTAL - OPERATIONAL REVENUE | 2,734 | 446 | 1,948 | 427 | 446 | 4,381 | 483 | 337 | 0 | 16,661 |
| 4. INVESTMENT INCOME | 28 | 0 | 0 | 0 | 1 | -2 | 0 | 0 | 0 | 27 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 2,762 | 446 | 1,948 | 427 | 447 | 4,379 | 483 | 337 | 0 | 16,688 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 59 | 165 | 61 | 0 | 495 | 33 | 112 | 0 | 1,305 |
| 2. CONTRACTOR FEES | 1,148 | 49 | 350 | 152 | 0 | 0 | 0 | 0 | 0 | 3,187 |
| 3. SALARIES | 436 | 3 | 132 | 83 | 177 | 0 | 49 | 80 | 0 | 1,421 |
| 4. BENEFITS | 68 | 4 | 25 | 19 | 20 | 63 | 10 | 23 | 0 | 320 |
| 5. PRODUCTS/PROVISIONS | 0 | 33 | 0 | 0 | 0 | 188 | 328 | 0 | 0 | 567 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 715 | 79 | 145 | 33 | 156 | 6 | 5 | 18 | 0 | 2,368 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 268 | 0 | 0 | 1,834 | 0 | 0 | 0 | 2,226 |
| TOTAL COST OF SALES/SERVICES | 2,367 | 227 | 1,085 | 348 | 353 | 2,586 | 425 | 233 | 0 | 11,394 |
| GROSS CONTRIBUTION MARGIN | 395 | 219 | 863 | 79 | 94 | 1,793 | 58 | 104 | 0 | 5,294 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 69 | 15 | 123 | 5 | 3 | 212 | 0 | 0 | 0 | 598 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 9 | 0 | 0 | 328 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27 |
| 3. INSURANCE | 4 | 0 | 4 | 0 | 0 | 3 | 0 | 0 | 0 | 11 |
| 4. GARBAGE | 0 | 7 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 10 |
| 5. GROUNDS COSTS | 0 | 0 | 7 | 0 | 0 | 179 | 0 | 0 | 0 | 186 |
| 6. MARKETING AND PROMOTION | 67 | 3 | 16 | 1 | 14 | 24 | 5 | 3 | 0 | 151 |
| 7. PROFESSIONAL FEES | 5 | 0 | 1 | 0 | 0 | 2 | 0 | 1 | 0 | 9 |
| 8. TAXES (IF APPLICABLE) | 2 | 0 | 0 | 0 | 0 | 13 | 0 | 0 | 0 | 15 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 65 | 3 | 0 | 0 | 1 | 1 | 2 | 0 | 73 |
| 10. OTHER (TRAVEL, ETC.) | 15 | 3 | 50 | 25 | 32 | 517 | 4 | 21 | 0 | 696 |
| TOTAL DIRECT EXPENSES | 162 | 93 | 207 | 31 | 49 | 951 | 19 | 27 | 0 | 2,104 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: CONFERENCES

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 52 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 7 | 35 | 0 | 0 | 0 | 0 | 24 | 0 | 0 | 5 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 7 | 87 | 0 | 0 | 0 | 0 | 25 | 0 | 0 | 5 |
| E. OVERHEAD COSTS: | | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 7 | 0 | 0 | 0 | 0 | 0 | 14 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 0 | 0 | 7 | 0 | 0 | 0 | 0 | 0 | 14 |
| TOTAL EXPENSES | 0 | 121 | 385 | 0 | 7 | 0 | 0 | 164 | 0 | 0 | 33 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 728 | 1 | 0 | -3 | 0 | 0 | 255 | 0 | 0 | -2 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 728 | 1 | 0 | -3 | 0 | 0 | 255 | 0 | 0 | -2 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 728 | 1 | 0 | -3 | 0 | 0 | 255 | 0 | 0 | -2 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: CONFERENCES

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 1 | 2 | 0 | 3 | 4 | 0 | 0 | 0 | 10 |
| (II) OTHER | 0 | 116 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 127 |
| 2. RENOVATIONS AND ALTERATIONS | 27 | 4 | 40 | 4 | 0 | 0 | 0 | 18 | 0 | 145 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 54 | 12 | 4 | 0 | 0 | 12 | 4 | 19 | 0 | 176 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 25 | 0 | 0 | 288 | 0 | 0 | 0 | 313 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 1,123 | 814 | 44 | 0 | 0 | 617 | 0 | 0 | 0 | 2,598 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 1,204 | 947 | 125 | 4 | 3 | 921 | 4 | 37 | 0 | 3,369 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 26 | 18 | 41 | 0 | 0 | 4 | 0 | 0 | 110 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 150 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 80 | 0 | 0 | 0 | 17 | 0 | 0 | 97 |
| TOTAL OVERHEAD COSTS | 0 | 26 | 248 | 41 | 0 | 0 | 21 | 0 | 0 | 357 |
| TOTAL EXPENSES | 1,366 | 1,066 | 580 | 76 | 52 | 1,872 | 44 | 64 | 0 | 5,830 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -971 | -847 | 283 | 3 | 42 | -79 | 14 | 40 | 0 | -536 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -971 | -847 | 283 | 3 | 42 | -79 | 14 | 40 | 0 | -536 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | -971 | -847 | 283 | 3 | 42 | -79 | 14 | 40 | 0 | -536 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 42 | -327 | 14 | 0 | 0 | -237 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 12 | 0 | 0 | 0 | 0 | 46 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: PARKING

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | | |
| (I) INTERNAL | 0 | 76 | 81 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 724 | 1,177 | 0 | 0 | 303 | 0 | 0 | 0 | 0 | 141 | 2,407 |
| 2. FEES | 0 | 1,235 | 1,176 | 323 | 0 | 0 | 0 | 1,838 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 115 | 0 | 0 | 0 | 0 | 0 | 95 | 0 | 0 | 1 |
| SUBTOTAL - OPERATIONAL REVENUE | 724 | 2,603 | 1,257 | 323 | 303 | 0 | 0 | 1,933 | 0 | 141 | 2,408 |
| 4. INVESTMENT INCOME | 0 | 19 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 724 | 2,622 | 1,257 | 323 | 303 | 0 | 0 | 1,933 | 0 | 141 | 2,408 |
| B. COST OF SALES/SERVICES | | | | | | | | | | | |
| 1. WAGES | 0 | 387 | 0 | 0 | 103 | 0 | 0 | 430 | 0 | 0 | 369 |
| 2. CONTRACTOR FEES | 0 | 0 | 72 | 118 | 0 | 0 | 0 | 274 | 0 | 21 | 233 |
| 3. SALARIES | 172 | 166 | 163 | 64 | 9 | 0 | 0 | 235 | 0 | 0 | 207 |
| 4. BENEFITS | 19 | 113 | 36 | 7 | 16 | 0 | 0 | 109 | 0 | 0 | 41 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 60 | 44 | 180 | 56 | 10 | 0 | 0 | 57 | 0 | 0 | 52 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 76 | 81 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 251 | 786 | 532 | 245 | 138 | 0 | 0 | 1,105 | 0 | 21 | 902 |
| GROSS CONTRIBUTION MARGIN | 473 | 1,836 | 725 | 78 | 165 | 0 | 0 | 828 | 0 | 120 | 1,506 |
| C. DIRECT EXPENSES | | | | | | | | | | | |
| 1. UTILITIES | 0 | 134 | 0 | 21 | 0 | 0 | 0 | 5 | 0 | 0 | 46 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | | |
| (I) INTERNAL | 0 | 431 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 17 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 250 | 0 | 0 | 66 | 0 | 0 | 118 | 0 | 1 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 8 | 0 | 0 | 33 | 0 | 0 | 6 |
| 8. TAXES (IF APPLICABLE) | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 6 | 2 | 1 | 1 | 0 | 0 | 1 | 0 | 0 | 33 |
| TOTAL DIRECT EXPENSES | 0 | 830 | 2 | 22 | 75 | 0 | 0 | 158 | 0 | 1 | 108 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: PARKING

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 557 | 0 | 0 | 0 | 0 | 0 | 0 | 714 |
| (II) EXTERNAL | 0 | 1,553 | 135 | 135 | 1,014 | 2,159 | 9 | 0 | 5,824 | 15,581 |
| 2. FEES | 1,363 | 321 | 3,977 | 151 | 397 | 0 | 245 | 683 | 0 | 11,709 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 21 | 14 | 180 | 69 | 0 | 631 | 1,126 |
| SUBTOTAL - OPERATIONAL REVENUE | 1,363 | 1,874 | 4,669 | 307 | 1,425 | 2,339 | 323 | 683 | 6,455 | 29,130 |
| 4. INVESTMENT INCOME | 0 | 0 | 379 | 0 | 1 | 5 | 0 | 0 | 0 | 404 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 2 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 1,363 | 1,874 | 5,048 | 309 | 1,426 | 2,344 | 323 | 683 | 6,455 | 29,536 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 352 | 91 | 0 | 486 | 4 | 4 | 1,951 | 4,177 |
| 2. CONTRACTOR FEES | 21 | 10 | 89 | 0 | 0 | 354 | 59 | 0 | 3 | 1,254 |
| 3. SALARIES | 288 | 0 | 302 | 4 | 370 | 0 | 73 | 50 | 1,280 | 3,383 |
| 4. BENEFITS | 46 | 0 | 104 | 13 | 60 | 71 | 4 | 12 | 523 | 1,174 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 89 | 175 | 122 | 23 | 1 | 173 | 34 | 0 | 181 | 1,257 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 557 | 0 | 0 | 0 | 0 | 0 | 0 | 714 |
| TOTAL COST OF SALES/SERVICES | 444 | 185 | 1,526 | 131 | 431 | 1,084 | 174 | 66 | 3,938 | 11,959 |
| GROSS CONTRIBUTION MARGIN | 919 | 1,689 | 3,522 | 178 | 995 | 1,260 | 149 | 617 | 2,517 | 17,577 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 37 | 41 | 81 | 0 | 8 | 38 | 4 | 22 | 123 | 560 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 9 | 0 | 293 | 19 | 0 | 0 | 0 | 769 |
| (II) EXTERNAL | 0 | 0 | 3 | 0 | 0 | 5 | 4 | 0 | 0 | 12 |
| 3. INSURANCE | 7 | 0 | 10 | 0 | 1 | 2 | 0 | 0 | 0 | 26 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 137 | 0 | 0 | 0 | 0 | 0 | 500 | 1,073 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| 7. PROFESSIONAL FEES | 3 | 0 | 3 | 0 | 0 | 4 | 0 | 0 | 108 | 165 |
| 8. TAXES (IF APPLICABLE) | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 11 | 0 | 0 | 2 | 0 | 0 | 0 | 13 |
| 10. OTHER (TRAVEL, ETC.) | 2 | 0 | 41 | 55 | 41 | 11 | 0 | 365 | 4 | 563 |
| TOTAL DIRECT EXPENSES | 50 | 41 | 301 | 55 | 343 | 81 | 8 | 387 | 735 | 3,197 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: PARKING

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | | |
| 1. MAINTENANCE | 373 | 44 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27 |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30 | 0 | 0 | 0 |
| (II) OTHER | 0 | 25 | 117 | 0 | 30 | 0 | 0 | 552 | 0 | 0 | 361 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 7 | 28 | 0 | 0 | 0 | 0 | 5 | 0 | 0 | 58 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,473 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | | | | | | | | | | | |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 373 | 76 | 147 | 0 | 30 | 0 | 0 | 587 | 0 | 0 | 1,919 |
| E. OVERHEAD COSTS: | | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 40 | 0 | 0 | 18 | 0 | 0 | 0 | 0 | 0 | 365 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 340 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 71 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 111 | 340 | 0 | 18 | 0 | 0 | 0 | 0 | 0 | 365 |
| TOTAL EXPENSES | 373 | 1,017 | 489 | 22 | 123 | 0 | 0 | 745 | 0 | 1 | 2,392 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 100 | 819 | 236 | 56 | 42 | 0 | 0 | 83 | 0 | 119 | -886 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 100 | 819 | 236 | 56 | 42 | 0 | 0 | 83 | 0 | 119 | -886 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 100 | 819 | 236 | 56 | 42 | 0 | 0 | 83 | 0 | 119 | -886 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | -269 | 0 | 0 | 0 | 0 | 0 | 119 | 145 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | -213 | 2 | 0 | 0 | 0 | 0 | 0 | 145 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: PARKING

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 125 | 0 | 104 | 3 | 47 | 26 | 0 | 4 | 52 | 807 |
| (II) OTHER | 0 | 6 | 136 | 0 | 0 | 0 | 0 | 42 | 0 | 214 |
| 2. RENOVATIONS AND ALTERATIONS | 16 | 4 | 0 | 52 | 0 | 9 | 0 | 12 | 35 | 1,213 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 47 | 14 | 28 | 17 | 84 | 80 | 4 | 120 | 160 | 652 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 456 | 0 | 0 | 127 | 0 | 0 | 0 | 583 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 122 | 1,237 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,832 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 281 | 0 | 0 | 0 | 0 | 281 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 310 | 1,261 | 724 | 72 | 412 | 242 | 4 | 178 | 247 | 6,582 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 30 | 0 | 0 | 0 | 1,014 | 1,044 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 282 | 0 | 49 | 39 | 363 | 72 | 16 | 0 | 1,078 | 2,322 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 1,758 | 0 | 0 | 1,000 | 0 | 0 | 0 | 3,098 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 158 | 0 | 0 | 0 | 20 | 0 | 0 | 249 |
| TOTAL OVERHEAD COSTS | 282 | 0 | 1,965 | 39 | 393 | 1,072 | 36 | 0 | 2,092 | 6,713 |
| TOTAL EXPENSES | 642 | 1,302 | 2,990 | 166 | 1,148 | 1,395 | 48 | 565 | 3,074 | 16,492 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 277 | 387 | 532 | 12 | -153 | -135 | 101 | 52 | -557 | 1,085 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 277 | 387 | 532 | 12 | -153 | -135 | 101 | 52 | -557 | 1,085 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 10 | 0 | 0 | 0 | 0 | 0 | 10 |
| NET INCOME (LOSS) FOR THE YEAR | 277 | 387 | 532 | 2 | -153 | -135 | 101 | 52 | -557 | 1,075 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 8,463 | 0 | -167 | 270 | 101 | 0 | 0 | 8,662 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 5,958 | 52 | 0 | 0 | 0 | 0 | 0 | 5,944 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: PRINTING

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | | |
| (I) INTERNAL | 1,026 | 2,179 | 1,349 | 0 | 755 | 0 | 0 | 2,264 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 885 | 148 | 0 | 156 | 0 | 0 | 753 | 0 | 0 | 0 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 31 | 0 | 0 | 0 | 0 | 0 | 164 | 0 | 0 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 1,026 | 3,095 | 1,497 | 0 | 911 | 0 | 0 | 3,181 | 0 | 0 | 0 |
| 4. INVESTMENT INCOME | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 83 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 153 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 1,026 | 3,362 | 1,497 | 0 | 911 | 0 | 0 | 3,181 | 0 | 0 | 0 |
| B. COST OF SALES/SERVICES | | | | | | | | | | | |
| 1. WAGES | 0 | 220 | -16 | 0 | 10 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CONTRACTOR FEES | 0 | 0 | -13 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. SALARIES | 0 | 94 | 112 | 0 | 0 | 0 | 0 | 194 | 0 | 0 | 0 |
| 4. BENEFITS | 0 | 60 | 11 | 0 | 5 | 0 | 0 | 32 | 0 | 0 | 0 |
| 5. PRODUCTS/PROVISIONS | 0 | 419 | 0 | 0 | 22 | 0 | 0 | 175 | 0 | 0 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 38 | -111 | 0 | 0 | 0 | 0 | 129 | 0 | 0 | 0 |
| 7. COST OF SALES FOR INTERNAL SALES | 1,026 | 2,179 | 1,349 | 0 | 755 | 0 | 0 | 2,264 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 1,026 | 3,010 | 1,332 | 0 | 792 | 0 | 0 | 2,794 | 0 | 0 | 0 |
| GROSS CONTRIBUTION MARGIN | 0 | 352 | 165 | 0 | 119 | 0 | 0 | 387 | 0 | 0 | 0 |
| C. DIRECT EXPENSES | | | | | | | | | | | |
| 1. UTILITIES | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 9 | 0 | 0 | 0 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | | |
| (I) INTERNAL | 0 | 53 | 0 | 0 | 0 | 0 | 0 | 80 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 56 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 66 | 0 | 0 | 1 | 0 | 0 | 12 | 0 | 0 | 0 |
| TOTAL DIRECT EXPENSES | 0 | 184 | 0 | 0 | 2 | 0 | 0 | 102 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: PRINTING

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 1,299 | 0 | 242 | 0 | 359 | 1,220 | 0 | 0 | 10,693 |
| (II) EXTERNAL | 0 | 0 | 4,800 | 421 | 4,719 | 858 | 489 | 643 | 1,307 | 15,179 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 2 | 1,621 | 0 | 0 | 0 | 1,818 |
| SUBTOTAL - OPERATIONAL REVENUE | 0 | 1,299 | 4,800 | 663 | 4,721 | 2,838 | 1,709 | 643 | 1,307 | 27,690 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | -17 | 0 | 0 | 0 | -16 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 83 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 153 |
| TOTAL REVENUE | 0 | 1,299 | 4,800 | 664 | 4,721 | 2,821 | 1,709 | 643 | 1,307 | 27,941 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 116 | 3,111 | 97 | 0 | 739 | 73 | 39 | 105 | 4,494 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 15 | 1 | 0 | 3 |
| 3. SALARIES | 0 | 0 | 0 | 69 | 1,420 | 0 | 159 | 106 | 414 | 2,568 |
| 4. BENEFITS | 0 | 22 | 800 | 27 | 244 | 166 | 50 | 26 | 96 | 1,539 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 5,646 | 0 | 2,030 | 0 | 74 | 609 | 627 | 9,602 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 233 | 0 | 0 | 3 | 154 | 43 | 0 | 21 | 510 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 1,299 | 0 | 242 | 0 | 359 | 1,220 | 0 | 0 | 10,693 |
| TOTAL COST OF SALES/SERVICES | 0 | 1,670 | 9,557 | 435 | 3,697 | 1,418 | 1,634 | 781 | 1,263 | 29,409 |
| GROSS CONTRIBUTION MARGIN | 0 | -371 | -4,757 | 229 | 1,024 | 1,403 | 75 | -138 | 44 | -1,468 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 152 | 4 | 39 | 12 | 0 | 0 | 0 | 217 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 51 | 64 | 0 | 0 | 0 | 248 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 52 | 4 | 5 | 2 | 22 | 0 | 4 | 145 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 1 | 0 | 5 | 0 | 0 | 12 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 3 | 0 | 0 | 5 | 4 | 3 | 0 | 10 | 27 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 7 | 21 | 18 | 49 | 22 | 21 | 2 | 1 | 222 |
| TOTAL DIRECT EXPENSES | 0 | 10 | 225 | 26 | 151 | 104 | 51 | 2 | 15 | 872 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: PRINTING

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 10 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 56 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 88 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 101 | -11 | 0 | 27 | 0 | 0 | 112 | 0 | 0 | 0 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 121 | -11 | 0 | 30 | 0 | 0 | 256 | 0 | 0 | 0 |
| E. OVERHEAD COSTS: | | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | -8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 6 | 0 | 0 | 57 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 12 | 42 | 0 | 57 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENSES | 0 | 317 | 31 | 0 | 89 | 0 | 0 | 358 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 35 | 134 | 0 | 30 | 0 | 0 | 29 | 0 | 0 | 0 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 35 | 134 | 0 | 30 | 0 | 0 | 29 | 0 | 0 | 0 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 35 | 134 | 0 | 30 | 0 | 0 | 29 | 0 | 0 | 0 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 24 | 0 | 0 | 0 | 0 | 0 | 0 |



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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: PRINTING

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 307 | 21 | 54 | 70 | 382 | 61 | 0 | 15 | 823 |
| (II) OTHER | 0 | 0 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 131 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 1 | 0 | 0 | 48 | 2 | 0 | 0 | 0 | 139 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 223 | 0 | 91 | 390 | 552 | 70 | 0 | 41 | 1,586 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 332 | 0 | 0 | 14 | 0 | 0 | 0 | 356 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 531 | 428 | 145 | 508 | 950 | 131 | 0 | 56 | 3,145 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 7 | 0 | 0 | 0 | 0 | -1 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 46 | 85 | 74 | 0 | 0 | 0 | 268 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 22 | 0 | 0 | 0 | 0 | 28 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 0 | 46 | 114 | 74 | 0 | 0 | 0 | 345 |
| TOTAL EXPENSES | 0 | 541 | 653 | 217 | 773 | 1,128 | 192 | 2 | 71 | 4,362 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | -912 | -5,410 | 12 | 251 | 275 | -107 | -140 | -27 | -5,830 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | -107 | 0 | 0 | -107 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | -912 | -5,410 | 12 | 251 | 275 | 0 | -140 | -27 | -5,723 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | -5 | 0 | 0 | 0 | 0 | 0 | -5 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | -912 | -5,410 | 17 | 251 | 275 | 0 | -140 | -27 | -5,718 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 64 | -26 | 0 | 0 | 0 | 38 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 254 | 0 | 0 | 0 | 0 | 0 | 278 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: OTHER

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | | |
| (I) INTERNAL | 0 | 243 | 54 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 376 | 903 | 2,339 | 54 | 22 | 302 | 0 | 597 | 0 | 0 | 86 |
| 2. FEES | 72 | 0 | 994 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 364 |
| 3. MISCELLANEOUS | 0 | 0 | 349 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 463 |
| SUBTOTAL - OPERATIONAL REVENUE | 448 | 1,146 | 3,736 | 54 | 22 | 302 | 0 | 597 | 0 | 0 | 913 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 452 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 448 | 1,146 | 4,188 | 54 | 22 | 302 | 0 | 597 | 0 | 0 | 919 |
| B. COST OF SALES/SERVICES | | | | | | | | | | | |
| 1. WAGES | 0 | 20 | 430 | 0 | 3 | 0 | 0 | 10 | 0 | 0 | 234 |
| 2. CONTRACTOR FEES | 0 | 77 | 242 | 0 | 0 | 6 | 0 | 13 | 0 | 0 | 227 |
| 3. SALARIES | 230 | 9 | 1,141 | 4 | 0 | 106 | 0 | 0 | 0 | 0 | 48 |
| 4. BENEFITS | 34 | 4 | 302 | 0 | 1 | 20 | 0 | 2 | 0 | 0 | 51 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 17 | 31 | 0 | 9 | 0 | 0 | 0 | 0 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 31 | 22 | 297 | 2 | 7 | 20 | 0 | 7 | 0 | 0 | 15 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 243 | 54 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 295 | 375 | 2,483 | 37 | 11 | 161 | 0 | 32 | 0 | 0 | 575 |
| GROSS CONTRIBUTION MARGIN | 153 | 771 | 1,705 | 17 | 11 | 141 | 0 | 565 | 0 | 0 | 344 |
| C. DIRECT EXPENSES | | | | | | | | | | | |
| 1. UTILITIES | 0 | 136 | 102 | 4 | 0 | 42 | 0 | 42 | 0 | 0 | 8 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | | |
| (I) INTERNAL | 0 | 36 | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 21 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 3 | 11 | 0 | 0 | 5 | 0 | 3 | 0 | 0 | 2 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 13 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 5 | 2 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 3 | 99 | 0 | 0 | 5 | 0 | 0 | 0 | 0 | 1 |
| 8. TAXES (IF APPLICABLE) | 0 | 103 | 14 | 0 | 0 | 0 | 0 | 62 | 0 | 0 | 16 |
| 9. TELEPHONE (LONG DISTANCE) | 2 | 0 | 3 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 132 | 0 | 0 | 38 | 0 | 0 | 0 | 0 | 45 |
| TOTAL DIRECT EXPENSES | 7 | 283 | 400 | 4 | 0 | 100 | 0 | 120 | 0 | 0 | 70 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: OTHER

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 297 |
| (II) EXTERNAL | 1,865 | 423 | 14,207 | 56 | 5,482 | 10,075 | 0 | 518 | 8,098 | 45,403 |
| 2. FEES | 1,178 | 0 | 4,576 | 0 | 0 | 477 | 0 | 0 | 0 | 7,661 |
| 3. MISCELLANEOUS | 550 | 0 | 1,349 | 0 | 80 | 116 | 0 | 0 | 0 | 2,907 |
| SUBTOTAL - OPERATIONAL REVENUE | 3,593 | 423 | 20,132 | 56 | 5,562 | 10,668 | 0 | 518 | 8,098 | 56,268 |
| 4. INVESTMENT INCOME | 0 | 0 | 85 | 0 | 10 | 483 | 0 | 0 | 10 | 594 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 37 | 0 | 0 | 71 | 0 | 0 | 0 | 560 |
| (III) FEDERAL | 0 | 0 | 393 | 0 | 0 | 63 | 0 | 0 | 0 | 456 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 33 | 0 | 0 | 0 | 33 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 1,350 | 0 | 100 | 0 | 0 | 330 | 0 | 0 | 0 | 1,780 |
| TOTAL REVENUE | 4,943 | 423 | 20,747 | 56 | 5,572 | 11,648 | 0 | 518 | 8,108 | 59,691 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 78 | 5,031 | 0 | 0 | 4,213 | 0 | 0 | 64 | 10,083 |
| 2. CONTRACTOR FEES | 0 | 0 | 161 | 0 | 0 | 79 | 0 | 0 | 124 | 929 |
| 3. SALARIES | 2,038 | 0 | 2,764 | 6 | 1,373 | 0 | 0 | 57 | 1,218 | 8,994 |
| 4. BENEFITS | 285 | 34 | 790 | 1 | 193 | 767 | 0 | 10 | 231 | 2,725 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 5,153 | 0 | 395 | 1,973 | 0 | 0 | 405 | 7,983 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 3,304 | 0 | 1,928 | 6 | 0 | 1,719 | 0 | 0 | 731 | 8,089 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 297 |
| TOTAL COST OF SALES/SERVICES | 5,627 | 112 | 15,827 | 13 | 1,961 | 8,751 | 0 | 67 | 2,773 | 39,100 |
| GROSS CONTRIBUTION MARGIN | -684 | 311 | 4,920 | 43 | 3,611 | 2,897 | 0 | 451 | 5,335 | 20,591 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 1 | 542 | 9 | 627 | 297 | 0 | 17 | 1,558 | 3,383 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 62 | 0 | 562 | 63 | 0 | 0 | 157 | 898 |
| (II) EXTERNAL | 0 | 0 | 317 | 0 | 0 | 0 | 0 | 0 | 0 | 338 |
| 3. INSURANCE | 0 | 0 | 64 | 0 | 9 | 6 | 0 | 0 | 9 | 112 |
| 4. GARBAGE | 0 | 0 | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 19 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 0 | 20 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 671 | 0 | 0 | 437 | 0 | 0 | 12 | 1,130 |
| 7. PROFESSIONAL FEES | 0 | 0 | 1,241 | 0 | 1 | 91 | 0 | 0 | 14 | 1,455 |
| 8. TAXES (IF APPLICABLE) | 0 | 8 | 1 | 0 | 701 | 25 | 0 | 92 | 0 | 1,022 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 6 | 43 | 0 | 1 | 118 | 0 | 0 | 0 | 176 |
| 10. OTHER (TRAVEL, ETC.) | 36 | 10 | 55 | 4 | 201 | 1,702 | 0 | 20 | 25 | 2,268 |
| TOTAL DIRECT EXPENSES | 36 | 25 | 3,014 | 13 | 2,102 | 2,739 | 0 | 133 | 1,775 | 10,821 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: OTHER

| | BROCK (1) | CARLETON (2) | GUELPH (3) | LAKEHEAD (4) | LAURENTIAN (5) | ALGOMA (6) | HEARST (7) | McMASTER (8) | NIPISSING (9) | OCAD (10) | OTTAWA (11) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 36 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| (II) OTHER | 0 | 66 | 7 | 0 | 0 | 0 | 0 | 13 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 186 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 17 | 126 | 2 | 1 | 11 | 0 | 0 | 0 | 0 | 19 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 322 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 405 | 355 | 2 | 1 | 11 | 0 | 13 | 0 | 0 | 23 |
| E. OVERHEAD COSTS: | | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 274 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 2,799 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 41 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 3,073 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 41 |
| TOTAL EXPENSES | 7 | 688 | 3,828 | 6 | 2 | 111 | 0 | 133 | 0 | 0 | 134 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 146 | 83 | -2,123 | 11 | 9 | 30 | 0 | 432 | 0 | 0 | 210 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 146 | 83 | -2,123 | 11 | 9 | 30 | 0 | 432 | 0 | 0 | 210 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 146 | 83 | -2,123 | 4 | 9 | 30 | 0 | 432 | 0 | 0 | 210 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 125 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 44 | 8 | 0 | 0 | 0 | 0 | 0 | 125 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: OTHER

| | QUEENS (12) | RYERSON (13) | TORONTO (14) | TRENT (15) | WATERLOO (16) | WESTERN (17) | WLU (18) | WINDSOR (19) | YORK (20) | TOTAL (21) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 15 | 182 | 0 | 16 | 50 | 0 | 0 | 20 | 323 |
| (II) OTHER | 0 | 0 | 499 | 0 | 0 | 0 | 0 | 0 | 106 | 681 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 1 | 160 | 10 | 407 | 119 | 0 | 98 | 0 | 981 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 42 | 5 | 178 | 0 | 198 | 189 | 0 | 0 | 157 | 945 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 803 | 0 | 0 | 855 | 0 | 0 | 0 | 1,658 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 518 | 444 | 0 | 0 | 0 | 1,284 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 42 | 21 | 1,822 | 10 | 1,139 | 1,657 | 0 | 98 | 283 | 5,882 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 117 | 0 | 0 | 0 | 0 | 0 | 2,339 | 2,730 |
| (II) INTERNAL | 0 | 0 | 452 | 0 | 15 | 0 | 0 | 0 | 672 | 3,938 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 126 | 27 | 20 | 109 | 124 | 0 | 0 | 0 | 448 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 0 | 200 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 31 |
| TOTAL OVERHEAD COSTS | 0 | 126 | 627 | 20 | 124 | 124 | 200 | 0 | 3,011 | 7,347 |
| TOTAL EXPENSES | 78 | 172 | 5,463 | 43 | 3,365 | 4,520 | 200 | 231 | 5,069 | 24,050 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -762 | 139 | -543 | 0 | 246 | -1,623 | -200 | 220 | 266 | -3,459 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -762 | 139 | -543 | 0 | 246 | -1,623 | -200 | 220 | 266 | -3,459 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 291 | 0 | 140 | 0 | 0 | 438 |
| NET INCOME (LOSS) FOR THE YEAR | -762 | 139 | -543 | 0 | -45 | -1,623 | -340 | 220 | 266 | -3,897 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 1,794 | 0 | 259 | -3,910 | -178 | 0 | 0 | -1,870 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 908 | 0 | 426 | 0 | 140 | 0 | 0 | 1,651 |

# STATEMENT OF INCOME (LOSS) BY AFFILIATED AND FEDERATED COLLEGES AND UNIVERSITIES

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: TOTAL

| | HUNTINGTON (1) | SUDBURY (2) | THORNELOE (3) | SAINT PAUL (4) | KNOX (5) | SAINT AUGUSTINE'S (6) | SAINT MICHAEL'S (7) | TRINITY (8) | VICTORIA (9) | WYCLIFFE (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 274 | 0 | 47 | 0 |
| (II) EXTERNAL | 0 | 191 | 1 | 2,718 | 78 | 66 | 925 | 762 | 2,054 | 0 |
| 2. FEES | 390 | 473 | 144 | 338 | 681 | 402 | 2,166 | 2,395 | 3,688 | 525 |
| 3. MISCELLANEOUS | 0 | 5 | 0 | 203 | 66 | 0 | 21 | 0 | 53 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 390 | 669 | 145 | 3,259 | 825 | 468 | 3,386 | 3,157 | 5,842 | 525 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 22 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 197 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 32 | 0 | 0 | 20 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 36 | 0 | 0 | 0 |
| TOTAL REVENUE | 390 | 669 | 145 | 3,313 | 825 | 468 | 3,442 | 3,157 | 6,039 | 525 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 74 | 121 | 52 | 0 | 120 | 263 | 538 | 907 | 1,525 | 0 |
| 2. CONTRACTOR FEES | 4 | 0 | 0 | 0 | 403 | 0 | 80 | 1,138 | 0 | 151 |
| 3. SALARIES | 29 | 76 | 0 | 1,152 | 0 | 41 | 391 | 0 | 82 | 0 |
| 4. BENEFITS | 21 | 35 | 10 | 165 | 26 | 51 | 166 | 137 | 264 | 0 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 0 | 1,169 | 0 | 141 | 552 | 0 | 769 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 12 | 70 | 66 | 69 | 54 | 93 | 80 | 365 | 0 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 274 | 0 | 47 | 0 |
| TOTAL COST OF SALES/SERVICES | 128 | 244 | 132 | 2,552 | 618 | 550 | 2,094 | 2,262 | 3,052 | 151 |
| GROSS CONTRIBUTION MARGIN | 262 | 425 | 13 | 761 | 207 | -82 | 1,348 | 895 | 2,987 | 374 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 44 | 57 | 21 | 46 | 92 | 0 | 0 | 282 | 458 | 0 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 7 | 9 | 0 | 4 | 0 | 0 | 0 | 29 | 26 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 3 | 0 | 0 | 16 | 0 | 0 | 30 | 1 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 15 | 0 | 0 | 3 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 2 | 1 | 0 | 21 | 0 | 0 | 2 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 17 | 0 | 0 | 54 | 0 | 0 | 3 | 10 | 150 | 0 |
| TOTAL DIRECT EXPENSES | 73 | 67 | 21 | 162 | 92 | 0 | 38 | 322 | 634 | 0 |



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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: TOTAL

| | CONRAD GREBEL (11) | RENISON (12) | SAINT JEROME'S (13) | ST.PAUL'S UNITED (14) | BRESCIA (15) | HURON (16) | KING'S & ST.PETER'S (17) | DOMINICAIN (18) | TOTAL (19) |
|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | |
| (I) INTERNAL | 25 | 0 | 43 | 0 | 4 | 0 | 0 | 0 | 393 |
| (II) EXTERNAL | 200 | 120 | 130 | 16 | 14 | 210 | 234 | 38 | 7,757 |
| 2. FEES | 641 | 893 | 1,315 | 773 | 805 | 1,490 | 2,164 | 0 | 19,283 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 11 | 48 | 72 | 0 | 479 |
| SUBTOTAL - OPERATIONAL REVENUE | 866 | 1,013 | 1,488 | 789 | 834 | 1,748 | 2,470 | 38 | 27,912 |
| 4. INVESTMENT INCOME | 0 | 0 | 42 | 0 | 45 | 10 | 0 | 0 | 119 |
| 5. GOVERNMENT FUNDING | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 197 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 52 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 36 | 120 | 5 | 0 | 14 | 0 | 3 | 214 |
| TOTAL REVENUE | 866 | 1,049 | 1,650 | 794 | 879 | 1,772 | 2,470 | 41 | 28,494 |
| B. COST OF SALES/SERVICES | | | | | | | | | |
| 1. WAGES | 166 | 203 | 24 | 0 | 207 | 0 | 576 | 12 | 4,788 |
| 2. CONTRACTOR FEES | 0 | 394 | 96 | 318 | 302 | 212 | 824 | 0 | 3,922 |
| 3. SALARIES | 242 | 0 | 185 | 177 | 115 | 213 | 0 | 0 | 2,703 |
| 4. BENEFITS | 58 | 37 | 31 | 32 | 42 | 23 | 60 | 0 | 1,158 |
| 5. PRODUCTS/PROVISIONS | 146 | 7 | 548 | 4 | 6 | 63 | 112 | 26 | 3,543 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 32 | 74 | 67 | 13 | 22 | 9 | 167 | 3 | 1,196 |
| 7. COST OF SALES FOR INTERNAL SALES | 25 | 0 | 43 | 0 | 4 | 0 | 0 | 0 | 393 |
| TOTAL COST OF SALES/SERVICES | 669 | 715 | 994 | 544 | 698 | 520 | 1,739 | 41 | 17,703 |
| GROSS CONTRIBUTION MARGIN | 197 | 334 | 656 | 250 | 181 | 1,252 | 731 | 0 | 10,791 |
| C. DIRECT EXPENSES | | | | | | | | | |
| 1. UTILITIES | 53 | 65 | 115 | 88 | 45 | 113 | 160 | 0 | 1,639 |
| 2. RENTAL OR SPACE COST | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 2 | 0 | 0 | 60 | 0 | 0 | 62 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 15 | 0 | 0 | 15 |
| 3. INSURANCE | 4 | 16 | 10 | 6 | 11 | 0 | 7 | 0 | 129 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 4 | 0 | 0 | 0 | 4 |
| 5. GROUNDS COSTS | 10 | 0 | 1 | 0 | 5 | 0 | 0 | 0 | 16 |
| 6. MARKETING AND PROMOTION | 4 | 13 | 7 | 1 | 0 | 9 | 0 | 0 | 84 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 7 | 1 | 0 | 0 | 1 | 27 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6 |
| 9. TELEPHONE (LONG DISTANCE) | 1 | 14 | -10 | 1 | 3 | 0 | 0 | 0 | 35 |
| 10. OTHER (TRAVEL, ETC.) | 5 | 0 | 15 | 8 | 7 | 34 | 28 | 0 | 331 |
| TOTAL DIRECT EXPENSES | 77 | 108 | 140 | 111 | 76 | 231 | 195 | 1 | 2,348 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: TOTAL

| | HUNTINGTON (1) | SUDBURY (2) | THORNELOE (3) | SAINT PAUL (4) | KNOX (5) | SAINT AUGUSTINE'S (6) | SAINT MICHAEL'S (7) | TRINITY (8) | VICTORIA (9) | WYCLIFFE (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 39 | 13 | 0 | 0 | 0 | 0 | 20 | 49 | 29 | 0 |
| (II) OTHER | 0 | 0 | 0 | 0 | 10 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 90 | 81 | 92 | 22 | 25 | 0 | 0 | 348 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 63 | 0 | 0 | 31 | 0 | 38 | 0 |
| 4. RESERVE (IF APPLICABLE) | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 35 | 65 | 22 | 0 | 0 | 0 | 0 | 0 | 1,914 | 0 |
| 7. LAND AND SITE SERVICES | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 196 | 159 | 114 | 85 | 35 | 0 | 51 | 397 | 1,981 | 0 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 1,019 | 157 | 412 | 0 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 26 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 26 | 0 | 0 | 0 | 0 | 1,019 | 157 | 412 | 0 |
| TOTAL EXPENSES | 269 | 252 | 135 | 247 | 127 | 0 | 1,108 | 876 | 3,027 | 0 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -7 | 173 | -122 | 514 | 80 | -82 | 240 | 19 | -40 | 374 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -7 | 173 | -122 | 514 | 80 | -82 | 240 | 19 | -40 | 374 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 514 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | -7 | 173 | -122 | 0 | 80 | -82 | 240 | 19 | -40 | 374 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: TOTAL

| | CONRAD GREBEL (11) | RENISON (12) | SAINT JEROME'S (13) | ST.PAUL'S UNITED (14) | BRESCIA (15) | HURON (16) | KING'S & ST.PETER'S (17) | DOMINICAIN (18) | TOTAL (19) |
|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 14 | 23 | 10 | 0 | 2 | 0 | 10 | 0 | 209 |
| (II) OTHER | 14 | 0 | 8 | 0 | 0 | 518 | 64 | 0 | 614 |
| 2. RENOVATIONS AND ALTERATIONS | 15 | 0 | 121 | 57 | 92 | 0 | 0 | 0 | 943 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 20 | 17 | 79 | 0 | 0 | 0 | 18 | 0 | 266 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 34 | 0 | 0 | 0 | 34 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 40 | 0 | 0 | 8 | 0 | 0 | 357 | 0 | 2,441 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 103 | 40 | 218 | 65 | 128 | 518 | 449 | 0 | 4,539 |
| E. OVERHEAD COSTS: | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 128 | 0 | 0 | 0 | 0 | 128 | 0 | 1,844 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 16 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26 |
| TOTAL OVERHEAD COSTS | 16 | 128 | 0 | 0 | 0 | 0 | 128 | 0 | 1,886 |
| TOTAL EXPENSES | 196 | 276 | 358 | 176 | 204 | 749 | 772 | 1 | 8,773 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 1 | 58 | 298 | 74 | -23 | 503 | -41 | -1 | 2,018 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 1 | 58 | 298 | 74 | -23 | 503 | -41 | -1 | 2,018 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 514 |
| NET INCOME (LOSS) FOR THE YEAR | 1 | 58 | 298 | 74 | -23 | 503 | -41 | -1 | 1,504 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 74 | 209 | 2,565 | 0 | 0 | 2,848 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 96 | 0 | 0 | 96 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: BOOKSTORES AND BEVERAGES

| | BOOKSTORES | | | | BEVERAGES | | | |
|---|---|---|---|---|---|---|---|---|
| | SAINT PAUL (1) | KING'S ST.PETER'S (2) | DOMINICAIN (3) | TOTAL (4) | SAINT MICHAEL'S (5) | VICTORIA (6) | KING'S ST.PETER'S (7) | TOTAL (8) |
| A. REVENUE | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 3 |
| (II) EXTERNAL | 430 | 0 | 35 | 465 | 15 | 50 | 17 | 82 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 430 | 0 | 35 | 465 | 15 | 53 | 17 | 85 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 3 | 3 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 430 | 0 | 38 | 468 | 15 | 53 | 17 | 85 |
| B. COST OF SALES/SERVICES | | | | | | | | |
| 1. WAGES | 0 | 0 | 12 | 12 | 6 | 0 | 4 | 10 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. SALARIES | 119 | 0 | 0 | 119 | 3 | 0 | 0 | 3 |
| 4. BENEFITS | 20 | 0 | 0 | 20 | 1 | 0 | 0 | 1 |
| 5. PRODUCTS/PROVISIONS | 333 | 6 | 26 | 365 | 9 | 29 | 8 | 46 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 3 | 3 | 0 | 0 | 0 | 0 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 3 |
| TOTAL COST OF SALES/SERVICES | 472 | 6 | 41 | 519 | 19 | 32 | 12 | 63 |
| GROSS CONTRIBUTION MARGIN | -42 | -6 | -3 | -51 | -4 | 21 | 5 | 22 |
| C. DIRECT EXPENSES | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENTAL OR SPACE COST | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 2 | 0 | 0 | 2 | 0 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 1 | 0 | 0 | 1 | 0 | 0 | 2 | 2 |
| TOTAL DIRECT EXPENSES | 4 | 0 | 1 | 5 | 0 | 0 | 2 | 2 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: BOOKSTORES AND BEVERAGES

| | BOOKSTORES | | | | BEVERAGES | | | |
|---|---|---|---|---|---|---|---|---|
| | SAINT PAUL (1) | KING'S ST.PETER'S (2) | DOMINICAIN (3) | TOTAL (4) | SAINT MICHAEL'S (5) | VICTORIA (6) | KING'S ST.PETER'S (7) | TOTAL (8) |
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 2 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 13 | 0 | 0 | 13 | 0 | 0 | 0 | 0 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 13 | 0 | 0 | 13 | 2 | 0 | 0 | 2 |
| E. OVERHEAD COSTS: | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 2 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 2 |
| TOTAL EXPENSES | 17 | 0 | 1 | 18 | 2 | 0 | 4 | 6 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -59 | -6 | -4 | -69 | -6 | 21 | 1 | 16 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -59 | -6 | -4 | -69 | -6 | 21 | 1 | 16 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | -59 | 0 | 0 | -59 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | -6 | -4 | -10 | -6 | 21 | 1 | 16 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: RETAIL AND PRINTING

| | RETAIL | PRINTING | | | | | | |
|---|---|---|---|---|---|---|---|---|
| | RENISON (1) | SAINT PAUL (2) | SAINT MICHAEL'S (3) | ST. JEROME'S (4) | BRESCIA (5) | KING'S ST.PETER'S (6) | DOMINICAIN (7) | TOTAL (8) |
| A. REVENUE | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 55 | 0 | 0 | 0 | 0 | 55 |
| (II) EXTERNAL | 10 | 138 | 9 | 3 | 12 | 9 | 3 | 174 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 10 | 138 | 64 | 3 | 12 | 9 | 3 | 229 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 4 | 0 | 0 | 0 | 4 |
| 5. GOVERNMENT FUNDING | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 10 | 138 | 64 | 7 | 12 | 9 | 3 | 233 |
| B. COST OF SALES/SERVICES | | | | | | | | |
| 1. WAGES | 0 | 0 | 25 | 1 | 0 | 0 | 0 | 26 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. SALARIES | 0 | 52 | 0 | 0 | 0 | 0 | 0 | 52 |
| 4. BENEFITS | 0 | 8 | 2 | 0 | 0 | 0 | 0 | 10 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 18 | 0 | 4 | 0 | 0 | 22 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 75 | 0 | 0 | 0 | 0 | 0 | 75 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 55 | 0 | 0 | 0 | 0 | 55 |
| TOTAL COST OF SALES/SERVICES | 0 | 135 | 100 | 1 | 4 | 0 | 0 | 240 |
| GROSS CONTRIBUTION MARGIN | 0 | 3 | -36 | 6 | 8 | 9 | 3 | -7 |
| C. DIRECT EXPENSES | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENTAL OR SPACE COST | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 0 | 6 | 0 | 0 | 0 | 6 |
| TOTAL DIRECT EXPENSES | 0 | 1 | 0 | 6 | 0 | 0 | 0 | 7 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: RETAIL AND PRINTING

| | RETAIL | PRINTING | | | | | | |
|---|---|---|---|---|---|---|---|---|
| | RENISON (1) | SAINT PAUL (2) | SAINT MICHAEL'S (3) | ST. JEROME'S (4) | BRESCIA (5) | KING'S ST.PETER'S (6) | DOMINICAIN (7) | TOTAL (8) |
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 3 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 7 | 0 | 0 | 0 | 0 | 7 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 10 | 0 | 0 | 0 | 0 | 10 |
| E. OVERHEAD COSTS: | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 20 | 0 | 0 | 0 | 0 | 20 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 20 | 0 | 0 | 0 | 0 | 20 |
| TOTAL EXPENSES | 0 | 1 | 30 | 6 | 0 | 0 | 0 | 37 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 10 | 2 | -66 | 0 | 8 | 9 | 3 | -44 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 10 | 2 | -66 | 0 | 8 | 9 | 3 | -44 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 2 |
| NET INCOME (LOSS) FOR THE YEAR | 10 | 0 | -66 | 0 | 8 | 9 | 3 | -46 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 14 | 0 | 0 | 14 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: FOOD

| | HUNTINGTON (1) | SUDBURY (2) | THORNELOE (3) | SAINT PAUL (4) | KNOX (5) | SAINT AUGUSTINE'S (6) | SAINT MICHAEL'S (7) | TRINITY (8) | VICTORIA (9) | WYCLIFFE (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 130 | 0 | 44 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 78 | 0 | 248 | 342 | 821 | 0 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 217 | 731 | 1,037 | 1,225 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 0 | 0 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 0 | 0 | 0 | 0 | 78 | 217 | 1,113 | 1,379 | 2,090 | 0 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 0 | 0 | 0 | 78 | 217 | 1,113 | 1,379 | 2,090 | 0 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 0 | 0 | 0 | 125 | 330 | 98 | 861 | 0 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 403 | 0 | 65 | 1,138 | 0 | 151 |
| 3. SALARIES | 0 | 0 | 0 | 0 | 0 | 41 | 130 | 0 | 82 | 0 |
| 4. BENEFITS | 0 | 0 | 0 | 0 | 0 | 29 | 108 | 12 | 164 | 0 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 0 | 0 | 0 | 115 | 429 | 0 | 740 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 0 | 0 | 0 | 21 | 53 | 7 | 186 | 0 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 130 | 0 | 44 | 0 |
| TOTAL COST OF SALES/SERVICES | 0 | 0 | 0 | 0 | 403 | 331 | 1,245 | 1,255 | 2,077 | 151 |
| GROSS CONTRIBUTION MARGIN | 0 | 0 | 0 | 0 | -325 | -114 | -132 | 124 | 13 | -151 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33 | 80 | 0 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 3 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 |
| TOTAL DIRECT EXPENSES | 0 | 0 | 0 | 0 | 0 | 0 | 6 | 37 | 83 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: FOOD

| | CONRAD GREBEL (11) | RENISON (12) | SAINT JEROME'S (13) | ST.PAUL'S UNITED (14) | BRESCIA (15) | HURON (16) | KING'S & ST.PETER'S (17) | DOMINICAIN (18) | TOTAL (19) |
|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | |
| (I) INTERNAL | 25 | 0 | 0 | 0 | 4 | 0 | 0 | 0 | 203 |
| (II) EXTERNAL | 73 | 7 | 0 | 0 | 2 | 210 | 0 | 0 | 1,781 |
| 2. FEES | 315 | 0 | 635 | 0 | 321 | 0 | 695 | 0 | 5,176 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 2 | 0 | 53 | 0 | 59 |
| SUBTOTAL - OPERATIONAL REVENUE | 413 | 7 | 635 | 0 | 329 | 210 | 748 | 0 | 7,219 |
| 4. INVESTMENT INCOME | 0 | 0 | 14 | 0 | 0 | 0 | 0 | 0 | 14 |
| 5. GOVERNMENT FUNDING | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 413 | 7 | 649 | 0 | 329 | 210 | 748 | 0 | 7,233 |
| B. COST OF SALES/SERVICES | | | | | | | | | |
| 1. WAGES | 147 | 0 | 1 | 0 | 0 | 0 | 175 | 0 | 1,737 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 302 | 212 | 692 | 0 | 2,963 |
| 3. SALARIES | 47 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |
| 4. BENEFITS | 24 | 0 | 1 | 0 | 0 | 0 | 28 | 0 | 366 |
| 5. PRODUCTS/PROVISIONS | 142 | 0 | 527 | 0 | 0 | 0 | 88 | 0 | 2,041 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 278 |
| 7. COST OF SALES FOR INTERNAL SALES | 25 | 0 | 0 | 0 | 4 | 0 | 0 | 0 | 203 |
| TOTAL COST OF SALES/SERVICES | 396 | 0 | 529 | 0 | 306 | 212 | 983 | 0 | 7,888 |
| GROSS CONTRIBUTION MARGIN | 17 | 7 | 120 | 0 | 23 | -2 | -235 | 0 | -655 |
| C. DIRECT EXPENSES | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 31 | 0 | 0 | 0 | 60 | 0 | 204 |
| 2. RENTAL OR SPACE COST | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 9 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 0 | 0 | 0 | 0 | 7 | 0 | 10 |
| TOTAL DIRECT EXPENSES | 0 | 0 | 33 | 0 | 0 | 0 | 67 | 0 | 226 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: FOOD

| | HUNTINGTON (1) | SUDBURY (2) | THORNELOE (3) | SAINT PAUL (4) | KNOX (5) | SAINT AUGUSTINE'S (6) | SAINT MICHAEL'S (7) | TRINITY (8) | VICTORIA (9) | WYCLIFFE (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 10 | 24 | 19 | 0 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 0 | 0 | 0 | 10 | 0 | 17 | 0 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 20 | 81 | 36 | 0 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 225 | 69 | 39 | 0 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 225 | 69 | 39 | 0 |
| TOTAL EXPENSES | 0 | 0 | 0 | 0 | 0 | 0 | 251 | 187 | 158 | 0 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 0 | 0 | 0 | -325 | -114 | -383 | -63 | -145 | -151 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 0 | 0 | 0 | -325 | -114 | -383 | -63 | -145 | -151 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 0 | 0 | 0 | -325 | -114 | -383 | -63 | -145 | -151 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: FOOD

| | CONRAD GREBEL (11) | RENISON (12) | SAINT JEROME'S (13) | ST.PAUL'S UNITED (14) | BRESCIA (15) | HURON (16) | KING'S & ST.PETER'S (17) | DOMINICAIN (18) | TOTAL (19) |
|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 7 | 0 | 0 | 0 | 0 | 0 | 10 | 0 | 70 |
| (II) OTHER | 0 | 0 | 8 | 0 | 0 | 0 | 0 | 0 | 8 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 3 | 0 | 3 | 0 | 0 | 0 | 12 | 0 | 45 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 10 | 0 | 11 | 0 | 0 | 0 | 22 | 0 | 180 |
| E. OVERHEAD COSTS: | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 67 | 0 | 400 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 7 | 0 | 0 | 0 | 0 | 0 | 67 | 0 | 407 |
| TOTAL EXPENSES | 17 | 0 | 44 | 0 | 0 | 0 | 156 | 0 | 813 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 7 | 76 | 0 | 23 | -2 | -391 | 0 | -1,468 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 7 | 76 | 0 | 23 | -2 | -391 | 0 | -1,468 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 7 | 76 | 0 | 23 | -2 | -391 | 0 | -1,468 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | -561 | -180 | 0 | 0 | -741 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: RESIDENCES

| | HUNT-INGTON (1) | SUDBURY (2) | THORNELOE (3) | SAINT PAUL (4) | KNOX (5) | SAINT AUGUSTINE'S (6) | SAINT MICHAEL'S (7) | TRINITY (8) | VICTORIA (9) | WYCLIFFE (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 63 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 137 | 0 | 0 |
| 2. FEES | 379 | 452 | 144 | 338 | 681 | 185 | 704 | 1,358 | 2,463 | 525 |
| 3. MISCELLANEOUS | 0 | 5 | 0 | 203 | 0 | 0 | 7 | 0 | 53 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 379 | 457 | 144 | 541 | 681 | 185 | 774 | 1,495 | 2,516 | 525 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 22 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 197 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 379 | 457 | 144 | 563 | 681 | 185 | 774 | 1,495 | 2,713 | 525 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 74 | 121 | 52 | 0 | 120 | 138 | 0 | 546 | 664 | 0 |
| 2. CONTRACTOR FEES | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. SALARIES | 29 | 76 | 0 | 124 | 0 | 0 | 118 | 0 | 0 | 0 |
| 4. BENEFITS | 21 | 35 | 10 | 14 | 26 | 22 | 10 | 84 | 100 | 0 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 0 | 161 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 12 | 70 | 4 | 69 | 22 | 16 | 49 | 179 | 0 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 63 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 128 | 244 | 132 | 303 | 215 | 182 | 207 | 679 | 943 | 0 |
| GROSS CONTRIBUTION MARGIN | 251 | 213 | 12 | 260 | 466 | 3 | 567 | 816 | 1,770 | 525 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 44 | 57 | 21 | 25 | 92 | 0 | 0 | 224 | 378 | 0 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 7 | 9 | 0 | 4 | 0 | 0 | 0 | 17 | 23 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 3 | 0 | 0 | 1 | 0 | 0 | 3 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 15 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 2 | 1 | 0 | 4 | 0 | 0 | 1 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 17 | 0 | 0 | 2 | 0 | 0 | 0 | 10 | 150 | 0 |
| TOTAL DIRECT EXPENSES | 73 | 67 | 21 | 57 | 92 | 0 | 4 | 251 | 551 | 0 |

99

120

121

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: RESIDENCES

| | CONRAD GREBEL (11) | RENISON (12) | SAINT JEROME'S (13) | ST.PAUL'S UNITED (14) | BRESCIA (15) | HURON (16) | KING'S & ST.PETER'S (17) | DOMINICAIN (18) | TOTAL (19) |
|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 63 |
| (II) EXTERNAL | 0 | 12 | 0 | 3 | 0 | 0 | 0 | 0 | 152 |
| 2. FEES | 321 | 893 | 662 | 773 | 447 | 1,154 | 1,469 | 0 | 12,948 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 5 | 0 | 9 | 0 | 282 |
| SUBTOTAL - OPERATIONAL REVENUE | 321 | 905 | 662 | 776 | 452 | 1,154 | 1,478 | 0 | 13,445 |
| 4. INVESTMENT INCOME | 0 | 0 | 9 | 0 | 45 | 10 | 0 | 0 | 86 |
| 5. GOVERNMENT FUNDING | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 197 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 36 | 0 | 5 | 0 | 14 | 0 | 0 | 55 |
| TOTAL REVENUE | 321 | 941 | 671 | 781 | 497 | 1,178 | 1,478 | 0 | 13,783 |
| B. COST OF SALES/SERVICES | | | | | | | | | |
| 1. WAGES | 7 | 203 | 4 | 0 | 201 | 0 | 383 | 0 | 2,513 |
| 2. CONTRACTOR FEES | 0 | 394 | 96 | 315 | 0 | 0 | 44 | 0 | 853 |
| 3. SALARIES | 182 | 0 | 124 | 177 | 115 | 213 | 0 | 0 | 1,158 |
| 4. BENEFITS | 31 | 37 | 17 | 32 | 41 | 23 | 30 | 0 | 533 |
| 5. PRODUCTS/PROVISIONS | 0 | 7 | 0 | 4 | 0 | 0 | 10 | 0 | 182 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 20 | 74 | 45 | 13 | 22 | 9 | 167 | 0 | 771 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 63 |
| TOTAL COST OF SALES/SERVICES | 240 | 715 | 286 | 541 | 379 | 245 | 634 | 0 | 6,073 |
| GROSS CONTRIBUTION MARGIN | 81 | 226 | 385 | 240 | 118 | 933 | 844 | 0 | 7,710 |
| C. DIRECT EXPENSES | | | | | | | | | |
| 1. UTILITIES | 53 | 65 | 73 | 88 | 45 | 113 | 96 | 0 | 1,374 |
| 2. RENTAL OR SPACE COST | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 15 | 0 | 0 | 15 |
| 3. INSURANCE | 4 | 16 | 8 | 6 | 11 | 0 | 7 | 0 | 112 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 4 | 0 | 0 | 0 | 4 |
| 5. GROUNDS COSTS | 10 | 0 | 0 | 0 | 5 | 0 | 0 | 0 | 15 |
| 6. MARKETING AND PROMOTION | 4 | 13 | 7 | 1 | 0 | 9 | 0 | 0 | 41 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 7 | 1 | 0 | 0 | 0 | 23 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6 |
| 9. TELEPHONE (LONG DISTANCE) | 1 | 14 | -10 | 1 | 3 | 0 | 0 | 0 | 17 |
| 10. OTHER (TRAVEL, ETC.) | 1 | 0 | 3 | 8 | 7 | 24 | 7 | 0 | 229 |
| TOTAL DIRECT EXPENSES | 73 | 108 | 81 | 111 | 76 | 161 | 110 | 0 | 1,836 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: RESIDENCES

| | HUNTINGTON (1) | SUDBURY (2) | THORNELOE (3) | SAINT PAUL (4) | KNOX (5) | SAINT AUGUSTINE'S (6) | SAINT MICHAEL'S (7) | TRINITY (8) | VICTORIA (9) | WYCLIFFE (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 39 | 13 | 0 | 0 | 0 | 0 | 2 | 17 | 10 | 0 |
| (II) OTHER | 0 | 0 | 0 | 0 | 10 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 90 | 81 | 92 | 9 | 25 | 0 | 0 | 196 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 5 | 0 | 0 | 9 | 0 | 21 | 0 |
| 4. RESERVE (IF APPLICABLE) | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 35 | 65 | 22 | 0 | 0 | 0 | 0 | 0 | 1,914 | 0 |
| 7. LAND AND SITE SERVICES | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 190 | 159 | 114 | 14 | 35 | 0 | 11 | 213 | 1,945 | 0 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 425 | 74 | 373 | 0 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 26 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 26 | 0 | 0 | 0 | 0 | 425 | 74 | 373 | 0 |
| TOTAL EXPENSES | 263 | 252 | 135 | 71 | 127 | 0 | 440 | 538 | 2,869 | 0 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -12 | -39 | -123 | 189 | 339 | 3 | 127 | 278 | -1,099 | 525 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -12 | -39 | -123 | 189 | 339 | 3 | 127 | 278 | -1,099 | 525 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 189 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | -12 | -39 | -123 | 0 | 339 | 3 | 127 | 278 | -1,099 | 525 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: RESIDENCES

| | CONRAD GREBEL (11) | RENISON (12) | SAINT JEROME'S (13) | ST.PAUL'S UNITED (14) | BRESCIA (15) | HURON (16) | KING'S & ST.PETER'S (17) | DOMINICAIN (18) | TOTAL (19) |
|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 7 | 23 | 9 | 0 | 2 | 0 | 0 | 0 | 122 |
| (II) OTHER | 14 | 0 | 0 | 0 | 0 | 494 | 64 | 0 | 582 |
| 2. RENOVATIONS AND ALTERATIONS | 15 | 0 | 121 | 57 | 92 | 0 | 0 | 0 | 778 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 17 | 17 | 29 | 0 | 0 | 0 | 4 | 0 | 102 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 34 | 0 | 0 | 0 | 34 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 40 | 0 | 0 | 8 | 0 | 0 | 357 | 0 | 2,441 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 93 | 40 | 159 | 65 | 128 | 494 | 425 | 0 | 4,085 |
| E. OVERHEAD COSTS: | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 128 | 0 | 0 | 0 | 0 | 58 | 0 | 1,058 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | -85 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -85 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26 |
| TOTAL OVERHEAD COSTS | -85 | 128 | 0 | 0 | 0 | 0 | 58 | 0 | 999 |
| TOTAL EXPENSES | 81 | 276 | 240 | 176 | 204 | 655 | 593 | 0 | 6,920 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | -50 | 145 | 64 | -86 | 278 | 251 | 0 | 790 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | -50 | 145 | 64 | -86 | 278 | 251 | 0 | 790 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 189 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | -50 | 145 | 64 | -86 | 278 | 251 | 0 | 601 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 64 | 324 | 1,349 | 0 | 0 | 1,737 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: CONFERENCES

| | HUNT-INGTON (1) | SUDBURY (2) | THORNELOE (3) | SAINT PAUL (4) | KNOX (5) | SAINT AUGUSTINE'S (6) | SAINT MICHAEL'S (7) | TRINITY (8) | VICTORIA (9) | WYCLIFFE (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 66 | 194 | 257 | 961 | 0 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 0 | 0 | 0 | 0 | 0 | 66 | 194 | 257 | 961 | 0 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 0 | 0 | 0 | 0 | 66 | 194 | 257 | 961 | 0 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 0 | 0 | 0 | 0 | 26 | 263 | 0 | 0 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 15 | 0 | 0 | 0 |
| 3. SALARIES | 0 | 0 | 0 | 0 | 0 | 0 | 50 | 0 | 0 | 0 |
| 4. BENEFITS | 0 | 0 | 0 | 0 | 0 | 0 | 11 | 41 | 0 | 0 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 0 | 0 | 0 | 26 | 1 | 0 | 0 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 0 | 0 | 0 | 11 | 8 | 24 | 0 | 0 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 0 | 0 | 0 | 0 | 0 | 37 | 111 | 328 | 0 | 0 |
| GROSS CONTRIBUTION MARGIN | 0 | 0 | 0 | 0 | 0 | 29 | 83 | -71 | 961 | 0 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 | 0 | 0 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 0 | 6 | 1 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT EXPENSES | 0 | 0 | 0 | 0 | 0 | 0 | 6 | 34 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: CONFERENCES

| | CONRAD GREBEL (11) | RENISON (12) | SAINT JEROME'S (13) | ST.PAUL'S UNITED (14) | BRESCIA (15) | HURON (16) | KING'S & ST.PETER'S (17) | DOMINICAIN (18) | TOTAL (19) |
|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 41 | 0 | 0 | 0 | 0 | 0 | 41 |
| (II) EXTERNAL | 78 | 65 | 69 | 6 | 0 | 0 | 120 | 0 | 1,816 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 167 | 0 | 0 | 167 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 10 | 0 | 10 |
| SUBTOTAL - OPERATIONAL REVENUE | 78 | 65 | 110 | 6 | 0 | 167 | 130 | 0 | 2,034 |
| 4. INVESTMENT INCOME | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 2 |
| 5. GOVERNMENT FUNDING | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 78 | 65 | 112 | 6 | 0 | 167 | 130 | 0 | 2,036 |
| B. COST OF SALES/SERVICES | | | | | | | | | |
| 1. WAGES | 6 | 0 | 11 | 0 | 0 | 0 | 7 | 0 | 313 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 48 | 0 | 63 |
| 3. SALARIES | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 53 |
| 4. BENEFITS | 1 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 55 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 14 | 0 | 0 | 63 | 0 | 0 | 104 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 8 | 0 | 0 | 0 | 0 | 0 | 51 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 41 | 0 | 0 | 0 | 0 | 0 | 41 |
| TOTAL COST OF SALES/SERVICES | 7 | 0 | 79 | 0 | 0 | 63 | 55 | 0 | 680 |
| GROSS CONTRIBUTION MARGIN | 71 | 65 | 33 | 6 | 0 | 104 | 75 | 0 | 1,356 |
| C. DIRECT EXPENSES | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 2 | 0 | 0 | 0 | 4 | 0 | 31 |
| 2. RENTAL OR SPACE COST | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 1 | 0 | 0 | 10 | 0 | 0 | 11 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 1 | 0 | 0 | 10 | 11 | 0 | 22 |
| TOTAL DIRECT EXPENSES | 0 | 0 | 4 | 0 | 0 | 20 | 15 | 0 | 79 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: CONFERENCES

| | HUNTINGTON (1) | SUDBURY (2) | THORNELOE (3) | SAINT PAUL (4) | KNOX (5) | SAINT AUGUSTINE'S (6) | SAINT MICHAEL'S (7) | TRINITY (8) | VICTORIA (9) | WYCLIFFE (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 | 0 | 0 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 95 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 0 | 0 | 0 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 103 | 0 | 0 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 193 | 13 | 0 | 0 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 193 | 13 | 0 | 0 |
| TOTAL EXPENSES | 0 | 0 | 0 | 0 | 0 | 0 | 204 | 150 | 0 | 0 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 0 | 0 | 0 | 0 | 29 | -121 | -221 | 961 | 0 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 0 | 0 | 0 | 0 | 29 | -121 | -221 | 961 | 0 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 0 | 0 | 0 | 0 | 29 | -121 | -221 | 961 | 0 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: CONFERENCES

| | CONRAD GREBEL (11) | RENISON (12) | SAINT JEROME'S (13) | ST.PAUL'S UNITED (14) | BRESCIA (15) | HURON (16) | KING'S & ST.PETER'S (17) | DOMINICAIN (18) | TOTAL (19) |
|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 95 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 1 | 0 | 0 | 0 | 2 | 0 | 8 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 1 | 0 | 0 | 0 | 2 | 0 | 111 |
| E. OVERHEAD COSTS: | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 206 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 71 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 71 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 71 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 277 |
| TOTAL EXPENSES | 71 | 0 | 5 | 0 | 0 | 20 | 17 | 0 | 467 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 65 | 28 | 6 | 0 | 84 | 58 | 0 | 889 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 65 | 28 | 6 | 0 | 84 | 58 | 0 | 889 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 65 | 28 | 6 | 0 | 84 | 58 | 0 | 889 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 6 | 12 | 379 | 0 | 0 | 397 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: PARKING

| | HUNTINGTON (1) | SUDBURY (2) | THORNELOE (3) | SAINT PAUL (4) | KNOX (5) | SAINT AUGUSTINE'S (6) | SAINT MICHAEL'S (7) | TRINITY (8) | VICTORIA (9) | WYCLIFFE (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 26 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 1 | 0 | 0 | 0 | 216 | 21 | 222 | 0 |
| 2. FEES | 11 | 21 | 0 | 0 | 0 | 0 | 50 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 11 | 21 | 1 | 0 | 0 | 0 | 292 | 21 | 222 | 0 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 11 | 21 | 1 | 0 | 0 | 0 | 292 | 21 | 222 | 0 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 0 | 0 | 0 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. SALARIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. BENEFITS | 0 | 0 | 0 | 0 | 0 | 0 | 11 | 0 | 0 | 0 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 0 | 0 | 0 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 26 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 106 | 0 | 0 | 0 |
| GROSS CONTRIBUTION MARGIN | 11 | 21 | 1 | 0 | 0 | 0 | 186 | 21 | 222 | 0 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT EXPENSES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: PARKING

| | CONRAD GREBEL (11) | RENISON (12) | SAINT JEROME'S (13) | ST.PAUL'S UNITED (14) | BRESCIA (15) | HURON (16) | KING'S & ST.PETER'S (17) | DOMINICAIN (18) | TOTAL (19) |
|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 28 |
| (II) EXTERNAL | 7 | 26 | 57 | 7 | 0 | 0 | 88 | 0 | 645 |
| 2. FEES | 5 | 0 | 0 | 0 | 37 | 169 | 0 | 0 | 293 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 4 | 0 | 0 | 0 | 4 |
| SUBTOTAL - OPERATIONAL REVENUE | 12 | 26 | 59 | 7 | 41 | 169 | 88 | 0 | 970 |
| 4. INVESTMENT INCOME | 0 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 4 |
| 5. GOVERNMENT FUNDING | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 12 | 26 | 63 | 7 | 41 | 169 | 88 | 0 | 974 |
| B. COST OF SALES/SERVICES | | | | | | | | | |
| 1. WAGES | 0 | 0 | 0 | 0 | 6 | 0 | 7 | 0 | 78 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 3 | 0 | 0 | 40 | 0 | 43 |
| 3. SALARIES | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 2 |
| 4. BENEFITS | 0 | 0 | 1 | 0 | 1 | 0 | 2 | 0 | 15 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 7 | 0 | 2 | 0 | 0 | 0 | 9 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 28 |
| TOTAL COST OF SALES/SERVICES | 0 | 0 | 12 | 3 | 9 | 0 | 49 | 0 | 179 |
| GROSS CONTRIBUTION MARGIN | 12 | 26 | 51 | 4 | 32 | 169 | 39 | 0 | 795 |
| C. DIRECT EXPENSES | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 2 |
| 2. RENTAL OR SPACE COST | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 50 | 0 | 0 | 50 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 |
| TOTAL DIRECT EXPENSES | 0 | 0 | 3 | 0 | 0 | 50 | 1 | 0 | 54 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: PARKING

| | HUNTINGTON (1) | SUDBURY (2) | THORNELOE (3) | SAINT PAUL (4) | KNOX (5) | SAINT AUGUSTINE'S (6) | SAINT MICHAEL'S (7) | TRINITY (8) | VICTORIA (9) | WYCLIFFE (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6 PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 131 | 1 | 0 | 0 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 131 | 1 | 0 | 0 |
| TOTAL EXPENSES | 6 | 0 | 0 | 0 | 0 | 0 | 131 | 1 | 0 | 0 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 5 | 21 | 1 | 0 | 0 | 0 | 55 | 20 | 222 | 0 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 5 | 21 | 1 | 0 | 0 | 0 | 55 | 20 | 222 | 0 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 5 | 21 | 1 | 0 | 0 | 0 | 55 | 20 | 222 | 0 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: PARKING

| | CONRAD GREBEL (11) | RENISON (12) | SAINT JEROME'S (13) | ST.PAUL'S UNITED (14) | BRESCIA (15) | HURON (16) | KING'S & ST.PETER'S (17) | DOMINICAIN (18) | TOTAL (19) |
|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 24 | 0 | 0 | 24 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 2 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 3 | 0 | 0 | 24 | 0 | 0 | 33 |
| E. OVERHEAD COSTS: | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 133 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 11 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 144 |
| TOTAL EXPENSES | 11 | 0 | 6 | 0 | 0 | 74 | 2 | 0 | 231 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 1 | 26 | 45 | 4 | 32 | 95 | 37 | 0 | 564 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 1 | 26 | 45 | 4 | 32 | 95 | 37 | 0 | 564 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 1 | 26 | 45 | 4 | 32 | 95 | 37 | 0 | 564 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 4 | 111 | 681 | 0 | 0 | 796 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | -64 | 0 | 0 | -64 |

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: OTHER

| | HUNTINGTON (1) | SUDBURY (2) | THORNELOE (3) | SAINT PAUL (4) | KNOX (5) | SAINT AUGUSTINE'S (6) | SAINT MICHAEL'S (7) | TRINITY (8) | VICTORIA (9) | WYCLIFFE (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 191 | 0 | 2,150 | 0 | 0 | 243 | 5 | 0 | 0 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 681 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 66 | 0 | 10 | 0 | 0 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 0 | 191 | 0 | 2,150 | 66 | 0 | 934 | 5 | 0 | 0 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 32 | 0 | 0 | 20 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 36 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 191 | 0 | 2,182 | 66 | 0 | 990 | 5 | 0 | 0 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 0 | 0 | 0 | 0 | 86 | 0 | 0 | 0 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. SALARIES | 0 | 0 | 0 | 857 | 0 | 0 | 90 | 0 | 0 | 0 |
| 4. BENEFITS | 0 | 0 | 0 | 123 | 0 | 0 | 23 | 0 | 0 | 0 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 0 | 675 | 0 | 0 | 95 | 0 | 0 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 0 | -13 | 0 | 0 | 12 | 0 | 0 | 0 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 0 | 0 | 0 | 1,642 | 0 | 0 | 306 | 0 | 0 | 0 |
| GROSS CONTRIBUTION MARGIN | 0 | 191 | 0 | 540 | 66 | 0 | 684 | 5 | 0 | 0 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 0 | 21 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 14 | 0 | 0 | 20 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 14 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 0 | 51 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT EXPENSES | 0 | 0 | 0 | 100 | 0 | 0 | 22 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: OTHER

| | CONRAD GREBEL (11) | RENISON (12) | SAINT JEROME'S (13) | ST.PAUL'S UNITED (14) | BRESCIA (15) | HURON (16) | KING'S & ST.PETER'S (17) | DOMINICAIN (18) | TOTAL (19) |
|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 42 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 2,632 |
| 2. FEES | 0 | 0 | 18 | 0 | 0 | 0 | 0 | 0 | 699 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 48 | 0 | 0 | 124 |
| SUBTOTAL - OPERATIONAL REVENUE | 42 | 0 | 19 | 0 | 0 | 48 | 0 | 0 | 3,455 |
| 4. INVESTMENT INCOME | 0 | 0 | 9 | 0 | 0 | 0 | 0 | 0 | 9 |
| 5. GOVERNMENT FUNDING | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 52 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 120 | 0 | 0 | 0 | 0 | 0 | 156 |
| TOTAL REVENUE | 42 | 0 | 148 | 0 | 0 | 48 | 0 | 0 | 3,672 |
| B. COST OF SALES/SERVICES | | | | | | | | | |
| 1. WAGES | 6 | 0 | 7 | 0 | 0 | 0 | 0 | 0 | 99 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. SALARIES | 13 | 0 | 56 | 0 | 0 | 0 | 0 | 0 | 1,016 |
| 4. BENEFITS | 2 | 0 | 10 | 0 | 0 | 0 | 0 | 0 | 158 |
| 5. PRODUCTS/PROVISIONS | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 774 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 1 | 0 | 14 | 0 | 0 | 0 | 0 | 0 | 14 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 26 | 0 | 87 | 0 | 0 | 0 | 0 | 0 | 2,061 |
| GROSS CONTRIBUTION MARGIN | 16 | 0 | 61 | 0 | 0 | 48 | 0 | 0 | 1,611 |
| C. DIRECT EXPENSES | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 7 | 0 | 0 | 0 | 0 | 0 | 28 |
| 2. RENTAL OR SPACE COST | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14 |
| 10. OTHER (TRAVEL, ETC.) | 4 | 0 | 5 | 0 | 0 | 0 | 0 | 0 | 60 |
| TOTAL DIRECT EXPENSES | 4 | 0 | 13 | 0 | 0 | 0 | 0 | 0 | 139 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: OTHER

| | HUNTINGTON (1) | SUDBURY (2) | THORNELOE (3) | SAINT PAUL (4) | KNOX (5) | SAINT AUGUSTINE'S (6) | SAINT MICHAEL'S (7) | TRINITY (8) | VICTORIA (9) | WYCLIFFE (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT, | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 13 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 45 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 0 | 58 | 0 | 0 | 3 | 0 | 0 | 0 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 25 | 0 | 0 | 0 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 25 | 0 | 0 | 0 |
| TOTAL EXPENSES | 0 | 0 | 0 | 158 | 0 | 0 | 50 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 191 | 0 | 382 | 66 | 0 | 634 | 5 | 0 | 0 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 191 | 0 | 382 | 66 | 0 | 634 | 5 | 0 | 0 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 382 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 191 | 0 | 0 | 66 | 0 | 634 | 5 | 0 | 0 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)



TYPE OF ANCILLARY: OTHER

| | CONRAD GREBEL (11) | RENISON (12) | SAINT JEROME'S (13) | ST.PAUL'S UNITED (14) | BRESCIA (15) | HURON (16) | KING'S & ST.PETER'S (17) | DOMINICAIN (18) | TOTAL (19) |
|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 44 | 0 | 0 | 0 | 0 | 0 | 89 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 44 | 0 | 0 | 0 | 0 | 0 | 105 |
| E. OVERHEAD COSTS: | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37 |
| TOTAL EXPENSES | 16 | 0 | 57 | 0 | 0 | 0 | 0 | 0 | 281 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 0 | 4 | 0 | 0 | 48 | 0 | 0 | 1,330 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 0 | 4 | 0 | 0 | 48 | 0 | 0 | 1,330 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 382 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 0 | 4 | 0 | 0 | 48 | 0 | 0 | 948 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 309 | 336 | 0 | 0 | 645 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 160 | 0 | 0 | 160 |

# SUMMARY OF STATEMENT OF INCOME (LOSS)

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TOTAL FOR UNIVERSITIES

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 116,190 | 21,463 | 76,450 | 3,603 | 141,741 | 16,661 | 29,130 | 27,690 | 56,268 | 489,196 |
| (2) INVESTMENT INCOME | 87 | 4 | -19 | 13 | 1,405 | 27 | 404 | -16 | 594 | 2,499 |
| (3) GOVERNMENT FUNDING - MET | 6 | 1 | 0 | 3 | 3,164 | 0 | 2 | 1 | 0 | 3,177 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 353 | 0 | 0 | 113 | 1,049 | 1,515 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 153 | 1,780 | 2,033 |
| TOTAL REVENUE | 116,283 | 21,468 | 76,431 | 3,619 | 146,763 | 16,688 | 29,536 | 27,941 | 59,691 | 498,420 |
| COST OF SALES/SERVICES | 101,272 | 20,199 | 65,413 | 3,132 | 54,879 | 11,394 | 11,959 | 29,409 | 39,100 | 336,757 |
| GROSS CONTRIBUTION MARGIN | 15,011 | 1,269 | 11,018 | 487 | 91,884 | 5,294 | 17,577 | -1,468 | 20,591 | 161,663 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 2,314 | 795 | 5,077 | 322 | 27,071 | 2,104 | 3,197 | 872 | 10,821 | 52,573 |
| EQUIPMENT AND CAPITAL COSTS | 2,645 | 461 | 4,519 | 71 | 41,209 | 3,369 | 6,582 | 3,145 | 5,882 | 67,883 |
| OVERHEAD COSTS | 2,637 | 616 | 1,759 | 128 | 15,798 | 357 | 6,713 | 345 | 7,347 | 35,700 |
| TOTAL EXPENSES | 7,596 | 1,872 | 11,355 | 521 | 84,078 | 5,830 | 16,492 | 4,362 | 24,050 | 156,156 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 7,415 | -603 | -337 | -34 | 7,806 | -536 | 1,085 | -5,830 | -3,459 | 5,507 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -107 | 0 | -107 |
| NET INCOME (LOSS) BEFORE RESERVES | 7,415 | -603 | -337 | -34 | 7,806 | -536 | 1,085 | -5,723 | -3,459 | 5,614 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 232 | -5 | -11 | 9 | 803 | 0 | 10 | -5 | 438 | 1,471 |
| NET INCOME (LOSS) FOR THE YEAR | 7,183 | -598 | -326 | -43 | 7,003 | -536 | 1,075 | -5,718 | -3,897 | 4,143 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 2,805 | -595 | -804 | -308 | 4,805 | -237 | 8,662 | 38 | -1,870 | 12,496 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 433 | -414 | 795 | -78 | 8,616 | 46 | 5,944 | 278 | 1,651 | 17,271 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: BROCK

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 4,911 | 0 | 0 | 0 | 4,565 | 0 | 724 | 1,026 | 448 | 11,674 |
| (2) INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 230 | 0 | 0 | 0 | 0 | 230 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 4,911 | 0 | 0 | 0 | 4,795 | 0 | 724 | 1,026 | 448 | 11,904 |
| COST OF SALES/SERVICES | 4,362 | 0 | 0 | 0 | 1,242 | 0 | 251 | 1,026 | 295 | 7,176 |
| GROSS CONTRIBUTION MARGIN | 549 | 0 | 0 | 0 | 3,553 | 0 | 473 | 0 | 153 | 4,728 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 18 | 0 | 0 | 0 | 791 | 0 | 0 | 0 | 7 | 816 |
| EQUIPMENT AND CAPITAL COSTS | 30 | 0 | 0 | 0 | 2,661 | 0 | 373 | 0 | 0 | 3,064 |
| OVERHEAD COSTS | 345 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 345 |
| TOTAL EXPENSES | 393 | 0 | 0 | 0 | 3,452 | 0 | 373 | 0 | 7 | 4,225 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 156 | 0 | 0 | 0 | 101 | 0 | 100 | 0 | 146 | 503 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 156 | 0 | 0 | 0 | 101 | 0 | 100 | 0 | 146 | 503 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 156 | 0 | 0 | 0 | 101 | 0 | 100 | 0 | 146 | 503 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: CARLETON

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 5,516 | 3,748 | 6,924 | 0 | 4,482 | 2,606 | 2,603 | 3,085 | 1,146 | 30,120 |
| (2) INVESTMENT INCOME | 0 | 4 | 1 | 0 | 0 | 0 | 19 | 1 | 0 | 25 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 288 | 0 | 0 | 0 | 0 | 288 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 113 | 0 | 113 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 153 | 0 | 153 |
| TOTAL REVENUE | 5,516 | 3,752 | 6,925 | 0 | 4,770 | 2,606 | 2,622 | 3,362 | 1,146 | 30,699 |
| COST OF SALES/SERVICES | 5,284 | 3,620 | 6,030 | 0 | 1,986 | 1,757 | 786 | 3,010 | 375 | 22,848 |
| GROSS CONTRIBUTION MARGIN | 232 | 132 | 895 | 0 | 2,784 | 849 | 1,836 | 352 | 771 | 7,851 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 256 | 42 | 689 | 0 | 720 | 114 | 830 | 184 | 283 | 3,118 |
| EQUIPMENT AND CAPITAL COSTS | 31 | 0 | 469 | 0 | 2,467 | 7 | 76 | 121 | 405 | 3,576 |
| OVERHEAD COSTS | 252 | 49 | 32 | 0 | 110 | 0 | 111 | 12 | 0 | 566 |
| TOTAL EXPENSES | 539 | 91 | 1,190 | 0 | 3,297 | 121 | 1,017 | 317 | 688 | 7,260 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -307 | 41 | -295 | 0 | -513 | 728 | 819 | 35 | 83 | 591 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -307 | 41 | -295 | 0 | -513 | 728 | 819 | 35 | 83 | 591 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | -307 | 41 | -295 | 0 | -513 | 728 | 819 | 35 | 83 | 591 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: GUELPH

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 5,465 | 1,119 | 13,697 | 1,183 | 14,993 | 1,233 | 1,257 | 1,497 | 3,736 | 44,180 |
| (2) INVESTMENT INCOME | 0 | 0 | 0 | 0 | 149 | 0 | 0 | 0 | 0 | 149 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 356 | 0 | 0 | 0 | 0 | 356 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 452 | 452 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 5,465 | 1,119 | 13,697 | 1,183 | 15,498 | 1,233 | 1,257 | 1,497 | 4,188 | 45,137 |
| COST OF SALES/SERVICES | 5,107 | 956 | 11,244 | 959 | 5,217 | 847 | 532 | 1,332 | 2,483 | 28,677 |
| GROSS CONTRIBUTION MARGIN | 358 | 163 | 2,453 | 224 | 10,281 | 386 | 725 | 165 | 1,705 | 16,460 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 125 | 1 | 1,158 | 178 | 4,894 | 298 | 2 | 0 | 400 | 7,056 |
| EQUIPMENT AND CAPITAL COSTS | 163 | 0 | 1,085 | 6 | 1,701 | 87 | 147 | -11 | 355 | 3,533 |
| OVERHEAD COSTS | 120 | 50 | 100 | 0 | 3,679 | 0 | 340 | 42 | 3,073 | 7,404 |
| TOTAL EXPENSES | 408 | 51 | 2,343 | 184 | 10,274 | 385 | 489 | 31 | 3,828 | 17,993 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -50 | 112 | 110 | 40 | 7 | 1 | 236 | 134 | -2,123 | -1,533 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -50 | 112 | 110 | 40 | 7 | 1 | 236 | 134 | -2,123 | -1,533 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | -50 | 112 | 110 | 40 | 7 | 1 | 236 | 134 | -2,123 | -1,533 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAKEHEAD

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 4,416 | 748 | 172 | 18 | 4,963 | 0 | 323 | 0 | 54 | 10,694 |
| (2) INVESTMENT INCOME | 0 | 0 | 0 | 0 | 113 | 0 | 0 | 0 | 0 | 113 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 91 | 0 | 0 | 0 | 0 | 91 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 4,416 | 748 | 172 | 18 | 5,167 | 0 | 323 | 0 | 54 | 10,898 |
| COST OF SALES/SERVICES | 4,278 | 261 | 88 | 19 | 3,437 | 0 | 245 | 0 | 37 | 8,365 |
| GROSS CONTRIBUTION MARGIN | 138 | 487 | 84 | -1 | 1,730 | 0 | 78 | 0 | 17 | 2,533 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 60 | 390 | 61 | 0 | 403 | 0 | 22 | 0 | 4 | 940 |
| EQUIPMENT AND CAPITAL COSTS | 2 | 276 | 13 | 0 | 76 | 0 | 0 | 0 | 2 | 369 |
| OVERHEAD COSTS | 0 | 0 | 0 | 0 | 1,235 | 0 | 0 | 0 | 0 | 1,235 |
| TOTAL EXPENSES | 62 | 666 | 74 | 0 | 1,714 | 0 | 22 | 0 | 6 | 2,544 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 76 | -179 | 10 | -1 | 16 | 0 | 56 | 0 | 11 | -11 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 76 | -179 | 10 | -1 | 16 | 0 | 56 | 0 | 11 | -11 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 105 | 0 | -6 | -1 | 0 | 0 | 0 | 0 | 7 | 105 |
| NET INCOME (LOSS) FOR THE YEAR | -29 | -179 | 16 | 0 | 16 | 0 | 56 | 0 | 4 | -116 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 105 | -89 | 135 | 0 | -317 | 0 | -269 | 0 | 40 | -395 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 76 | -268 | 151 | 0 | -301 | 0 | -213 | 0 | 44 | -511 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAURENTIAN

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 3,387 | 0 | 422 | 424 | 2,101 | 113 | 303 | 911 | 22 | 7,683 |
| (2) INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 3,387 | 0 | 422 | 424 | 2,101 | 113 | 303 | 911 | 22 | 7,683 |
| COST OF SALES/SERVICES | 3,147 | 0 | 334 | 381 | 971 | 109 | 138 | 792 | 11 | 5,883 |
| GROSS CONTRIBUTION MARGIN | 240 | 0 | 88 | 43 | 1,130 | 4 | 165 | 119 | 11 | 1,800 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 12 | 0 | 5 | 13 | 359 | 0 | 75 | 2 | 0 | 466 |
| EQUIPMENT AND CAPITAL COSTS | 87 | 0 | 6 | 0 | 612 | 0 | 30 | 30 | 1 | 766 |
| OVERHEAD COSTS | 139 | 0 | 27 | 30 | 96 | 7 | 18 | 57 | 1 | 375 |
| TOTAL EXPENSES | 238 | 0 | 38 | 43 | 1,067 | 7 | 123 | 89 | 2 | 1,607 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 2 | 0 | 50 | 0 | 63 | -3 | 42 | 30 | 9 | 193 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 2 | 0 | 50 | 0 | 63 | -3 | 42 | 30 | 9 | 193 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 68 | 0 | -20 | 0 | 5 | 0 | 0 | 0 | 0 | 53 |
| NET INCOME (LOSS) FOR THE YEAR | -66 | 0 | 70 | 0 | 58 | -3 | 42 | 30 | 9 | 140 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 80 | 0 | 41 | -3 | 84 | 0 | 2 | 24 | 8 | 236 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: ALGOMA

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 371 | 0 | 16 | 19 | 133 | 0 | 0 | 0 | 302 | 841 |
| (2) INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 371 | 0 | 16 | 19 | 133 | 0 | 0 | 0 | 302 | 841 |
| COST OF SALES/SERVICES | 350 | 0 | 53 | 19 | 22 | 0 | 0 | 0 | 161 | 605 |
| GROSS CONTRIBUTION MARGIN | 21 | 0 | -37 | 0 | 111 | 0 | 0 | 0 | 141 | 236 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 0 | 0 | 0 | 0 | 18 | 0 | 0 | 0 | 100 | 118 |
| EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 0 | 0 | 130 | 0 | 0 | 0 | 11 | 141 |
| OVERHEAD COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENSES | 0 | 0 | 0 | 0 | 148 | 0 | 0 | 0 | 111 | 259 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 21 | 0 | -37 | 0 | -37 | 0 | 0 | 0 | 30 | -23 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 21 | 0 | -37 | 0 | -37 | 0 | 0 | 0 | 30 | -23 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 21 | 0 | -37 | 0 | -37 | 0 | 0 | 0 | 30 | -23 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: HEARST

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 39 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 0 | 70 |
| (2) INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 39 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 0 | 70 |
| COST OF SALES/SERVICES | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40 |
| GROSS CONTRIBUTION MARGIN | -1 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 0 | 30 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 0 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 0 | 31 |
| EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OVERHEAD COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENSES | 0 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 0 | 31 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: McMASTER

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 14,676 | 0 | 9,058 | 0 | 8,370 | 1,333 | 1,933 | 3,181 | 597 | 39,148 |
| (2) INVESTMENT INCOME | 175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 262 | 0 | 0 | 0 | 0 | 262 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 14,851 | 0 | 9,058 | 0 | 8,632 | 1,333 | 1,933 | 3,181 | 597 | 39,585 |
| COST OF SALES/SERVICES | 13,538 | 0 | 7,822 | 0 | 3,086 | 914 | 1,105 | 2,794 | 32 | 29,291 |
| GROSS CONTRIBUTION MARGIN | 1,313 | 0 | 1,236 | 0 | 5,546 | 419 | 828 | 387 | 565 | 10,294 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 257 | 0 | 346 | 0 | 1,122 | 139 | 158 | 102 | 120 | 2,244 |
| EQUIPMENT AND CAPITAL COSTS | 671 | 0 | 420 | 0 | 4,575 | 25 | 587 | 256 | 13 | 6,547 |
| OVERHEAD COSTS | 0 | 0 | 448 | 0 | 0 | 0 | 0 | 0 | 0 | 448 |
| TOTAL EXPENSES | 928 | 0 | 1,214 | 0 | 5,697 | 164 | 745 | 358 | 133 | 9,239 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 385 | 0 | 22 | 0 | -151 | 255 | 83 | 29 | 432 | 1,055 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 385 | 0 | 22 | 0 | -151 | 255 | 83 | 29 | 432 | 1,055 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 385 | 0 | 22 | 0 | -151 | 255 | 83 | 29 | 432 | 1,055 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: NIPISSING

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 0 | 0 | 0 | 0 | 103 | 0 | 0 | 0 | 0 | 103 |
| (2) INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 0 | 0 | 0 | 103 | 0 | 0 | 0 | 0 | 103 |
| COST OF SALES/SERVICES | 0 | 0 | 0 | 0 | 14 | 0 | 0 | 0 | 0 | 14 |
| GROSS CONTRIBUTION MARGIN | 0 | 0 | 0 | 0 | 89 | 0 | 0 | 0 | 0 | 89 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 0 | 0 | 0 | 0 | 36 | 0 | 0 | 0 | 0 | 36 |
| EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 0 | 0 | 53 | 0 | 0 | 0 | 0 | 53 |
| OVERHEAD COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENSES | 0 | 0 | 0 | 0 | 89 | 0 | 0 | 0 | 0 | 89 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MAY 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OCAD

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 0 | 0 | 0 | 8 | 0 | 0 | 141 | 0 | 0 | 149 |
| (2) INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 0 | 0 | 8 | 0 | 0 | 141 | 0 | 0 | 149 |
| COST OF SALES/SERVICES | 0 | 0 | 0 | 1 | 0 | 0 | 21 | 0 | 0 | 22 |
| GROSS CONTRIBUTION MARGIN | 0 | 0 | 0 | 7 | 0 | 0 | 120 | 0 | 0 | 127 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OVERHEAD COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENSES | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 0 | 0 | 7 | 0 | 0 | 119 | 0 | 0 | 126 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 0 | 0 | 7 | 0 | 0 | 119 | 0 | 0 | 126 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 0 | 0 | 7 | 0 | 0 | 119 | 0 | 0 | 126 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 7 | 0 | 0 | 119 | 0 | 0 | 126 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OTTAWA

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 0 | 2,589 | 431 | 333 | 6,985 | 174 | 2,408 | 0 | 913 | 13,833 |
| (2) INVESTMENT INCOME | 0 | 7 | 0 | 0 | 3 | 0 | 0 | 0 | 6 | 16 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 2,596 | 431 | 333 | 6,988 | 174 | 2,408 | 0 | 919 | 13,849 |
| COST OF SALES/SERVICES | 0 | 2,788 | 325 | 361 | 2,958 | 143 | 902 | 0 | 575 | 8,052 |
| GROSS CONTRIBUTION MARGIN | 0 | -192 | 106 | -28 | 4,030 | 31 | 1,506 | 0 | 344 | 5,797 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 0 | 41 | 5 | 53 | 1,051 | 14 | 108 | 0 | 70 | 1,342 |
| EQUIPMENT AND CAPITAL COSTS | 0 | 1 | 75 | 39 | 2,720 | 5 | 1,919 | 0 | 23 | 4,782 |
| OVERHEAD COSTS | 0 | 31 | 18 | 24 | 179 | 14 | 365 | 0 | 41 | 672 |
| TOTAL EXPENSES | 0 | 73 | 98 | 116 | 3,950 | 33 | 2,392 | 0 | 134 | 6,796 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | -265 | 8 | -144 | 80 | -2 | -886 | 0 | 210 | -999 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | -265 | 8 | -144 | 80 | -2 | -886 | 0 | 210 | -999 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | -265 | 8 | -144 | 80 | -2 | -886 | 0 | 210 | -999 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | -164 | 188 | -101 | 674 | 34 | 145 | 0 | 125 | 901 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | -164 | 188 | -101 | 674 | 34 | 145 | 0 | 125 | 901 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: QUEEN'S

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 0 | 2,796 | 3,175 | 0 | 21,342 | 2,734 | 1,363 | 0 | 3,593 | 35,003 |
| (2) INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 28 | 0 | 0 | 0 | 28 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 105 | 0 | 0 | 0 | 0 | 105 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 325 | 0 | 0 | 0 | 0 | 325 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,350 | 1,350 |
| TOTAL REVENUE | 0 | 2,796 | 3,175 | 0 | 21,772 | 2,762 | 1,363 | 0 | 4,943 | 36,811 |
| COST OF SALES/SERVICES | 0 | 2,542 | 2,890 | 0 | 10,699 | 2,367 | 444 | 0 | 5,627 | 24,569 |
| GROSS CONTRIBUTION MARGIN | 0 | 254 | 285 | 0 | 11,073 | 395 | 919 | 0 | -684 | 12,242 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 0 | 6 | 184 | 0 | 3,342 | 162 | 50 | 0 | 36 | 3,780 |
| EQUIPMENT AND CAPITAL COSTS | 0 | 137 | 10 | 0 | 3,485 | 1,204 | 310 | 0 | 42 | 5,188 |
| OVERHEAD COSTS | 0 | 153 | 30 | 0 | 640 | 0 | 282 | 0 | 0 | 1,105 |
| TOTAL EXPENSES | 0 | 296 | 224 | 0 | 7,467 | 1,366 | 642 | 0 | 78 | 10,073 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | -42 | 61 | 0 | 3,606 | -971 | 277 | 0 | -762 | 2,169 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | -42 | 61 | 0 | 3,606 | -971 | 277 | 0 | -762 | 2,169 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | -42 | 61 | 0 | 3,606 | -971 | 277 | 0 | -762 | 2,169 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MARCH 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: RYERSON

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 8,070 | 0 | 2,966 | 0 | 4,022 | 446 | 1,874 | 1,299 | 423 | 19,100 |
| (2) INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 375 | 0 | 0 | 0 | 0 | 375 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 8,070 | 0 | 2,966 | 0 | 4,397 | 446 | 1,874 | 1,299 | 423 | 19,475 |
| COST OF SALES/SERVICES | 7,672 | 0 | 2,670 | 0 | 725 | 227 | 185 | 1,670 | 112 | 13,261 |
| GROSS CONTRIBUTION MARGIN | 398 | 0 | 296 | 0 | 3,672 | 219 | 1,689 | -371 | 311 | 6,214 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 44 | 0 | 91 | 0 | 526 | 93 | 41 | 10 | 25 | 830 |
| EQUIPMENT AND CAPITAL COSTS | 215 | 0 | 308 | 0 | 2,690 | 947 | 1,261 | 531 | 21 | 5,973 |
| OVERHEAD COSTS | 234 | 0 | 193 | 0 | 42 | 26 | 0 | 0 | 126 | 621 |
| TOTAL EXPENSES | 493 | 0 | 592 | 0 | 3,258 | 1,066 | 1,302 | 541 | 172 | 7,424 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -95 | 0 | -296 | 0 | 414 | -847 | 387 | -912 | 139 | -1,210 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -95 | 0 | -296 | 0 | 414 | -847 | 387 | -912 | 139 | -1,210 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | -95 | 0 | -296 | 0 | 414 | -847 | 387 | -912 | 139 | -1,210 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION TORONTO

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 27,140 | 0 | 14,205 | 432 | 10,733 | 1,948 | 4,669 | 4,800 | 20,132 | 84,059 |
| (2) INVESTMENT INCOME | 0 | 0 | 2 | 0 | 266 | 0 | 379 | 0 | 85 | 732 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 401 | 0 | 0 | 0 | 0 | 401 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 430 | 430 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 100 | 200 |
| TOTAL REVENUE | 27,140 | 0 | 14,207 | 432 | 11,500 | 1,948 | 5,048 | 4,800 | 20,747 | 85,822 |
| COST OF SALES/SERVICES | 19,049 | 0 | 12,316 | 324 | 3,268 | 1,085 | 1,526 | 9,557 | 15,827 | 62,952 |
| GROSS CONTRIBUTION MARGIN | 8,091 | 0 | 1,891 | 108 | 8,232 | 863 | 3,522 | -4,757 | 4,920 | 22,870 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 274 | 0 | 650 | 24 | 1,591 | 207 | 301 | 225 | 3,014 | 6,286 |
| EQUIPMENT AND CAPITAL COSTS | 897 | 0 | 453 | 13 | 4,475 | 125 | 724 | 428 | 1,822 | 8,937 |
| OVERHEAD COSTS | 280 | 0 | 195 | 59 | 407 | 248 | 1,965 | 0 | 627 | 3,781 |
| TOTAL EXPENSES | 1,451 | 0 | 1,298 | 96 | 6,473 | 580 | 2,990 | 653 | 5,463 | 19,004 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 6,640 | 0 | 593 | 12 | 1,759 | 283 | 532 | -5,410 | -543 | 3,866 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 6,640 | 0 | 593 | 12 | 1,759 | 283 | 532 | -5,410 | -543 | 3,866 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 6,640 | 0 | 593 | 12 | 1,759 | 283 | 532 | -5,410 | -543 | 3,866 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 1,925 | 0 | 340 | -222 | 1,094 | 0 | 8,463 | 0 | 1,794 | 13,394 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 20 | 0 | 4,546 | 0 | 5,958 | 0 | 908 | 11,432 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TRENT

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 2,702 | 424 | 2,750 | 463 | 4,035 | 427 | 307 | 663 | 56 | 11,827 |
| (2) INVESTMENT INCOME | 2 | 0 | 0 | 13 | 57 | 0 | 0 | 0 | 0 | 72 |
| (3) GOVERNMENT FUNDING - MET | 6 | 1 | 0 | 3 | 17 | 0 | 2 | 1 | 0 | 30 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 2,710 | 425 | 2,750 | 479 | 4,109 | 427 | 309 | 664 | 56 | 11,929 |
| COST OF SALES/SERVICES | 2,436 | 451 | 2,214 | 405 | 1,750 | 348 | 131 | 435 | 13 | 8,183 |
| GROSS CONTRIBUTION MARGIN | 274 | -26 | 536 | 74 | 2,359 | 79 | 178 | 229 | 43 | 3,746 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 71 | 1 | 129 | 23 | 676 | 31 | 55 | 26 | 13 | 1,025 |
| EQUIPMENT AND CAPITAL COSTS | 53 | 1 | 195 | 7 | 1,108 | 4 | 72 | 145 | 10 | 1,595 |
| OVERHEAD COSTS | 160 | 12 | 213 | 15 | 633 | 41 | 39 | 46 | 20 | 1,179 |
| TOTAL EXPENSES | 284 | 14 | 537 | 45 | 2,417 | 76 | 166 | 217 | 43 | 3,799 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -10 | -40 | -1 | 29 | -58 | 3 | 12 | 12 | 0 | -53 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -10 | -40 | -1 | 29 | -58 | 3 | 12 | 12 | 0 | -53 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | -8 | -10 | 10 | 10 | -113 | 0 | 10 | -5 | 0 | -106 |
| NET INCOME (LOSS) FOR THE YEAR | -2 | -30 | -11 | 19 | 55 | 3 | 2 | 17 | 0 | 53 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 52 | 8 | 390 | 26 | 718 | 0 | 52 | 254 | 0 | 1,500 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WATERLOO

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 7,853 | 4,667 | 8,659 | 240 | 8,548 | 446 | 1,425 | 4,721 | 5,562 | 42,121 |
| (2) INVESTMENT INCOME | 10 | 0 | 0 | 0 | 126 | 1 | 1 | 0 | 10 | 148 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS, AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 7,863 | 4,667 | 8,659 | 240 | 8,674 | 447 | 1,426 | 4,721 | 5,572 | 42,269 |
| COST OF SALES/SERVICES | 7,035 | 4,510 | 7,401 | 202 | 2,740 | 353 | 431 | 3,697 | 1,961 | 28,330 |
| GROSS CONTRIBUTION MARGIN | 828 | 157 | 1,258 | 38 | 5,934 | 94 | 995 | 1,024 | 3,611 | 13,939 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 374 | 195 | 462 | 24 | 3,096 | 49 | 343 | 151 | 2,102 | 6,796 |
| EQUIPMENT AND CAPITAL COSTS | 55 | 16 | 387 | 6 | 2,040 | 3 | 412 | 508 | 1,139 | 4,566 |
| OVERHEAD COSTS | 463 | 109 | 280 | 0 | 240 | 0 | 393 | 114 | 124 | 1,723 |
| TOTAL EXPENSES | 892 | 320 | 1,129 | 30 | 5,376 | 52 | 1,148 | 773 | 3,365 | 13,085 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -64 | -163 | 129 | 8 | 558 | 42 | -153 | 251 | 246 | 854 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -64 | -163 | 129 | 8 | 558 | 42 | -153 | 251 | 246 | 854 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 35 | 5 | 0 | 0 | 709 | 0 | 0 | 0 | 291 | 1,040 |
| NET INCOME (LOSS) FOR THE YEAR | -99 | -168 | 129 | 8 | -151 | 42 | -153 | 251 | -45 | -186 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 232 | -366 | -1,206 | 8 | 461 | 42 | -167 | 64 | 259 | -673 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 193 | 10 | 0 | 0 | 2,690 | 12 | 0 | 0 | 426 | 3,331 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WESTERN

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 11,675 | 4,819 | 6,363 | 0 | 20,123 | 4,381 | 2,339 | 2,838 | 10,668 | 63,206 |
| (2) INVESTMENT INCOME | -100 | -7 | -22 | 0 | 691 | -2 | 5 | -17 | 483 | 1,031 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 144 | 0 | 0 | 0 | 0 | 144 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 28 | 0 | 0 | 0 | 167 | 195 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 330 | 330 |
| TOTAL REVENUE | 11,575 | 4,812 | 6,341 | 0 | 20,986 | 4,379 | 2,344 | 2,821 | 11,648 | 64,906 |
| COST OF SALES/SERVICES | 10,447 | 4,637 | 5,260 | 0 | 10,122 | 2,586 | 1,084 | 1,418 | 8,751 | 44,305 |
| GROSS CONTRIBUTION MARGIN | 1,128 | 175 | 1,081 | 0 | 10,864 | 1,793 | 1,260 | 1,403 | 2,897 | 20,601 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 416 | 85 | 425 | 0 | 3,292 | 951 | 81 | 104 | 2,739 | 8,093 |
| EQUIPMENT AND CAPITAL COSTS | 109 | 27 | 248 | 0 | 5,974 | 921 | 242 | 950 | 1,657 | 10,128 |
| OVERHEAD COSTS | 482 | 195 | 178 | 0 | 494 | 0 | 1,072 | 74 | 124 | 2,619 |
| TOTAL EXPENSES | 1,007 | 307 | 849 | 0 | 9,760 | 1,872 | 1,395 | 1,128 | 4,520 | 20,838 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 121 | -132 | 232 | 0 | 1,104 | [illegible] | -135 | 275 | -1,623 | -237 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 121 | -132 | 232 | 0 | 1,104 | -79 | -135 | 275 | -1,623 | -237 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 121 | -132 | 232 | 0 | 1,104 | -79 | -135 | 275 | -1,623 | -237 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 436 | -41 | -262 | 0 | 2,767 | -327 | 270 | -26 | -3,910 | -1,093 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION WILFRID LAURIER

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 3,848 | 553 | 2,270 | 0 | 3,986 | 483 | 323 | 1,709 | 0 | 13,172 |
| (2) INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 216 | 0 | 0 | 0 | 0 | 216 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 3,848 | 553 | 2,270 | 0 | 4,202 | 483 | 323 | 1,709 | 0 | 13,388 |
| COST OF SALES/SERVICES | 3,508 | 434 | 1,916 | 0 | 1,112 | 425 | 174 | 1,634 | 0 | 9,203 |
| GROSS CONTRIBUTION MARGIN | 340 | 119 | 354 | 0 | 3,090 | 58 | 149 | 75 | 0 | 4,185 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 83 | 34 | 136 | 0 | 522 | 19 | 8 | 51 | 0 | 853 |
| EQUIPMENT AND CAPITAL COSTS | 50 | 3 | 168 | 0 | 2,187 | 4 | 4 | 131 | 0 | 2,547 |
| OVERHEAD COSTS | 67 | 17 | 45 | 0 | 52 | 21 | 36 | 0 | 200 | 438 |
| TOTAL EXPENSES | 200 | 54 | 349 | 0 | 2,761 | 44 | 48 | 182 | 200 | 3,838 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 140 | 65 | 5 | 0 | 329 | 14 | 101 | -107 | -200 | 347 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -107 | 0 | -107 |
| NET INCOME (LOSS) BEFORE RESERVES | 140 | 65 | 5 | 0 | 329 | 14 | 101 | 0 | -200 | 454 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 32 | 0 | 5 | 0 | 202 | 0 | 0 | 0 | 140 | 379 |
| NET INCOME (LOSS) FOR THE YEAR | 108 | 65 | 0 | 0 | 127 | 14 | 101 | 0 | -340 | 75 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 108 | 65 | 2 | 0 | 126 | 14 | 101 | 0 | -178 | 237 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 32 | 0 | 5 | 0 | 205 | 0 | 0 | 0 | 140 | 382 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WINDSOR

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 5,709 | 0 | 4,697 | 0 | 4,601 | 337 | 683 | 643 | 518 | 17,188 |
| (2) INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 155 | 0 | 0 | 0 | 0 | 155 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 5,709 | 0 | 4,697 | 0 | 4,756 | 337 | 683 | 643 | 518 | 17,343 |
| COST OF SALES/SERVICES | 5,342 | 0 | 4,513 | 0 | 1,243 | 233 | 66 | 781 | 67 | 12,245 |
| GROSS CONTRIBUTION MARGIN | 367 | 0 | 184 | 0 | 3,513 | 104 | 617 | -138 | 451 | 5,098 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 101 | 0 | 553 | 0 | 993 | 27 | 387 | 2 | 133 | 2,196 |
| EQUIPMENT AND CAPITAL COSTS | 53 | 0 | 429 | 0 | 1,976 | 37 | 178 | 0 | 98 | 2,771 |
| OVERHEAD COSTS | 95 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 95 |
| TOTAL EXPENSES | 249 | 0 | 982 | 0 | 2,969 | 64 | 565 | 2 | 231 | 5,062 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 118 | 0 | -798 | 0 | 544 | 40 | 52 | -140 | 220 | 36 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 118 | 0 | -798 | 0 | 544 | 40 | 52 | -140 | 220 | 36 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 118 | 0 | -798 | 0 | 544 | 40 | 52 | -140 | 220 | 36 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: YORK

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| REVENUE | | | | | | | | | | |
| (1) OPERATIONAL REVENUE | 10,412 | 0 | 645 | 483 | 17,625 | 0 | 6,455 | 1,307 | 8,098 | 45,025 |
| (2) INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 | 10 |
| (3) GOVERNMENT FUNDING - MET | 0 | 0 | 0 | 0 | 524 | 0 | 0 | 0 | 0 | 524 |
| (4) GOVERNMENT FUNDING - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 10,412 | 0 | 645 | 483 | 18,149 | 0 | 6,455 | 1,307 | 8,108 | 45,559 |
| COST OF SALES/SERVICES | 9,677 | 0 | 337 | 461 | 4,287 | 0 | 3,938 | 1,263 | 2,773 | 22,736 |
| GROSS CONTRIBUTION MARGIN | 735 | 0 | 308 | 22 | 13,862 | 0 | 2,517 | 44 | 5,335 | 22,823 |
| EXPENSES | | | | | | | | | | |
| DIRECT EXPENSES | 223 | 0 | 183 | 7 | 3,608 | 0 | 735 | 15 | 1,775 | 6,546 |
| EQUIPMENT AND CAPITAL COSTS | 229 | 0 | 255 | 0 | 2,279 | 0 | 247 | 56 | 283 | 3,349 |
| OVERHEAD COSTS | 0 | 0 | 0 | 0 | 7,991 | 0 | 2,092 | 0 | 3,011 | 13,094 |
| TOTAL EXPENSES | 452 | 0 | 438 | 7 | 13,878 | 0 | 3,074 | 71 | 5,069 | 22,989 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 283 | 0 | -130 | 15 | -16 | 0 | -557 | -27 | 266 | -166 |
| LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 283 | 0 | -130 | 15 | -16 | 0 | -557 | -27 | 266 | -166 |
| ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 283 | 0 | -130 | 15 | -16 | 0 | -557 | -27 | 266 | -166 |
| ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

# STATEMENT OF INCOME (LOSS)

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TOTAL FOR UNIVERSITIES

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 5,587 | 5,479 | 2,766 | 0 | 760 | 2,226 | 714 | 10,693 | 297 | 28,522 |
| (II) EXTERNAL | 110,306 | 15,872 | 43,651 | 3,497 | 22,538 | 13,204 | 15,581 | 15,179 | 45,403 | 285,231 |
| 2. FEES | 0 | 0 | 28,830 | 0 | 115,785 | 350 | 11,709 | 0 | 7,661 | 164,335 |
| 3. MISCELLANEOUS | 297 | 112 | 1,203 | 106 | 2,658 | 881 | 1,126 | 1,818 | 2,907 | 11,108 |
| SUBTOTAL - OPERATIONAL REVENUE | 116,190 | 21,463 | 76,450 | 3,603 | 141,741 | 16,661 | 29,130 | 27,690 | 56,268 | 489,196 |
| 4. INVESTMENT INCOME | 87 | 4 | -19 | 13 | 1,405 | 27 | 404 | -16 | 594 | 2,499 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 6 | 1 | 0 | 3 | 3,164 | 0 | 2 | 1 | 0 | 3,177 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 325 | 0 | 0 | 30 | 560 | 915 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 28 | 0 | 0 | 83 | 456 | 567 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33 | 33 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 153 | 1,780 | 2,033 |
| TOTAL REVENUE | 116,283 | 21,468 | 76,431 | 3,619 | 146,763 | 16,688 | 29,536 | 27,941 | 59,691 | 498,420 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 7,345 | 682 | 11,509 | 644 | 15,766 | 1,305 | 4,177 | 4,494 | 10,083 | 56,005 |
| 2. CONTRACTOR FEES | 98 | 15 | 18,705 | 87 | 8,588 | 3,187 | 1,254 | 3 | 929 | 32,866 |
| 3. SALARIES | 5,817 | 1,547 | 7,809 | 392 | 14,027 | 1,421 | 3,383 | 2,568 | 8,994 | 45,958 |
| 4. BENEFITS | 2,206 | 332 | 3,038 | 104 | 3,970 | 320 | 1,174 | 1,539 | 2,725 | 15,408 |
| 5. PRODUCTS/PROVISIONS | 78,542 | 10,207 | 18,558 | 1,563 | 2,320 | 567 | 0 | 9,602 | 7,983 | 129,342 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 1,677 | 1,937 | 3,028 | 342 | 9,448 | 2,368 | 1,257 | 510 | 8,089 | 28,656 |
| 7. COST OF SALES FOR INTERNAL SALES | 5,587 | 5,479 | 2,766 | 0 | 760 | 2,226 | 714 | 10,693 | 297 | 28,522 |
| TOTAL COST OF SALES/SERVICES | 101,272 | 20,199 | 65,413 | 3,132 | 54,879 | 11,394 | 11,959 | 29,409 | 39,100 | 336,757 |
| GROSS CONTRIBUTION MARGIN | 15,011 | 1,269 | 11,018 | 487 | 91,884 | 5,294 | 17,577 | -1,468 | 20,591 | 161,663 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 250 | 45 | 2,089 | 87 | 19,147 | 598 | 560 | 217 | 3,383 | 26,376 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 875 | 118 | 1,470 | 33 | 2,018 | 328 | 769 | 248 | 898 | 6,757 |
| (II) EXTERNAL | 40 | 0 | 0 | 0 | 340 | 27 | 12 | 0 | 338 | 757 |
| 3. INSURANCE | 11 | 1 | 56 | 3 | 520 | 11 | 26 | 1 | 112 | 741 |
| 4. GARBAGE | 0 | 0 | 342 | 1 | 359 | 10 | 0 | 0 | 19 | 731 |
| 5. GROUNDS COSTS | 0 | 0 | 9 | 0 | 520 | 186 | 1,073 | 0 | 20 | 1,808 |
| 6. MARKETING AND PROMOTION | 382 | 110 | 71 | 3 | 57 | 151 | 8 | 145 | 1,130 | 2,057 |
| 7. PROFESSIONAL FEES | 87 | 1 | 33 | 30 | 240 | 9 | 165 | 12 | 1,455 | 2,042 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 4 | 0 | 1,819 | 15 | 8 | 0 | 1,022 | 2,868 |
| 9. TELEPHONE (LONG DISTANCE) | 67 | 355 | 30 | 3 | 492 | 73 | 13 | 27 | 176 | 1,236 |
| 10. OTHER (TRAVEL, ETC.) | 592 | 165 | 973 | 162 | 1,559 | 696 | 563 | 222 | 2,268 | 7,200 |
| TOTAL DIRECT EXPENSES | 2,314 | 795 | 5,077 | 322 | 27,071 | 2,104 | 3,197 | 872 | 10,821 | 52,573 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TOTAL FOR UNIVERSITIES

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 290 | 14 | 737 | 7 | 2,322 | 10 | 807 | 923 | 323 | 5,433 |
| (II) OTHER | 308 | 0 | 384 | 2 | 1,626 | 127 | 214 | 131 | 691 | 3,483 |
| 2. RENOVATIONS AND ALTERATIONS | 504 | 8 | 874 | 14 | 8,832 | 145 | 1,213 | 139 | 981 | 12,710 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 1,043 | 439 | 1,385 | 14 | 2,368 | 176 | 652 | 1,596 | 945 | 8,618 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 451 | 0 | 225 | 5 | 1,760 | 313 | 583 | 356 | 1,658 | 5,351 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 49 | 0 | 789 | 29 | 24,195 | 2,598 | 2,832 | 0 | 1,284 | 31,776 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 106 | 0 | 281 | 0 | 0 | 387 |
| 8. BUILDINGS | 0 | 0 | 125 | 0 | 0 | 0 | 0 | 0 | 0 | 125 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 2,645 | 461 | 4,519 | 71 | 41,209 | 3,369 | 6,582 | 3,145 | 5,882 | 67,883 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 280 | 0 | 448 | 0 | 12,658 | 0 | 0 | 0 | 2,730 | 16,116 |
| (II) INTERNAL | 485 | 9 | 111 | 23 | 591 | 0 | 1,044 | -1 | 3,938 | 6,200 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 1,651 | 451 | 891 | 72 | 2,254 | 110 | 2,322 | 268 | 448 | 8,467 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 150 | 135 | 100 | 0 | 0 | 150 | 3,098 | 50 | 200 | 3,883 |
| 4. ANCILLARY OVERHEADS | 71 | 21 | 209 | 33 | 295 | 97 | 249 | 28 | 31 | 1,034 |
| TOTAL OVERHEAD COSTS | 2,637 | 616 | 1,759 | 128 | 15,798 | 357 | 6,713 | 345 | 7,347 | 35,700 |
| TOTAL EXPENSES | 7,586 | 1,872 | 11,355 | 521 | 84,078 | 5,830 | 16,492 | 4,362 | 24,050 | 156,156 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 7,415 | -603 | -337 | -34 | 7,806 | -536 | 1,085 | -5,830 | -3,459 | 5,507 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -107 | 0 | -107 |
| NET INCOME (LOSS) BEFORE RESERVES | 7,415 | -603 | -337 | -34 | 7,806 | -536 | 1,085 | -5,723 | -3,459 | 5,614 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 232 | -5 | -11 | 9 | 803 | 0 | 10 | -5 | 438 | 1,471 |
| NET INCOME (LOSS) FOR THE YEAR | 7,183 | -598 | -326 | -43 | 7,003 | -536 | 1,075 | -5,718 | -3,897 | 4,143 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 2,805 | -595 | -804 | -308 | 4,805 | -237 | 8,662 | 38 | -1,870 | 12,496 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 433 | -414 | 795 | -78 | 8,616 | 46 | 5,944 | 278 | 1,651 | 17,271 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: BROCK

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,026 | 0 | 1,026 |
| (II) EXTERNAL | 4,911 | 0 | 0 | 0 | 4,565 | 0 | 724 | 0 | 376 | 10,576 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 72 | 72 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 4,911 | 0 | 0 | 0 | 4,565 | 0 | 724 | 1,026 | 448 | 11,674 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 230 | 0 | 0 | 0 | 0 | 230 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 4,911 | 0 | 0 | 0 | 4,795 | 0 | 724 | 1,026 | 448 | 11,904 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. SALARIES | 393 | 0 | 0 | 0 | 974 | 0 | 172 | 0 | 230 | 1,769 |
| 4. BENEFITS | 71 | 0 | 0 | 0 | 146 | 0 | 19 | 0 | 34 | 270 |
| 5. PRODUCTS/PROVISIONS | 3,846 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,846 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 52 | 0 | 0 | 0 | 122 | 0 | 60 | 0 | 31 | 265 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,026 | 0 | 1,026 |
| TOTAL COST OF SALES/SERVICES | 4,362 | 0 | 0 | 0 | 1,242 | 0 | 251 | 1,026 | 295 | 7,176 |
| GROSS CONTRIBUTION MARGIN | 549 | 0 | 0 | 0 | 3,553 | 0 | 473 | 0 | 153 | 4,728 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 0 | 0 | 282 | 0 | 0 | 0 | 0 | 282 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 312 | 0 | 0 | 0 | 0 | 312 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 11 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 6 | 0 | 0 | 0 | 6 | 0 | 0 | 0 | 2 | 14 |
| 10. OTHER (TRAVEL, ETC.) | 6 | 0 | 0 | 0 | 191 | 0 | 0 | 0 | 0 | 197 |
| TOTAL DIRECT EXPENSES | 18 | 0 | 0 | 0 | 791 | 0 | 0 | 0 | 7 | 816 |



200

2001

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) (CONTINUED)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: BROCK

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 414 | 0 | 373 | 0 | 0 | 787 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 30 | 0 | 0 | 0 | 44 | 0 | 0 | 0 | 0 | 74 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 2,203 | 0 | 0 | 0 | 0 | 2,203 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 30 | 0 | 0 | 0 | 2,661 | 0 | 373 | 0 | 0 | 3,064 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 345 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 345 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 345 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 345 |
| TOTAL EXPENSES | 393 | 0 | 0 | 0 | 3,452 | 0 | 373 | 0 | 7 | 4,225 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 156 | 0 | 0 | 0 | 101 | 0 | 100 | 0 | 146 | 503 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 156 | 0 | 0 | 0 | 101 | 0 | 100 | 0 | 146 | 503 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 156 | 0 | 0 | 0 | 101 | 0 | 100 | 0 | 146 | 503 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: CARLETON

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 62 | 1,212 | 373 | 0 | 0 | 0 | 76 | 2,178 | 243 | 4,145 |
| (II) EXTERNAL | 5,432 | 2,536 | 2,755 | 0 | 0 | 2,606 | 1,177 | 885 | 903 | 16,294 |
| 2. FEES | 0 | 0 | 3,724 | 0 | 4,319 | 0 | 1,235 | 0 | 0 | 9,278 |
| 3. MISCELLANEOUS | 22 | 0 | 72 | 0 | 163 | 0 | 115 | 31 | 0 | 403 |
| SUBTOTAL - OPERATIONAL REVENUE | 5,516 | 3,748 | 6,924 | 0 | 4,482 | 2,606 | 2,603 | 3,095 | 1,146 | 30,120 |
| 4. INVESTMENT INCOME | 0 | 4 | 1 | 0 | 0 | 0 | 19 | 1 | 0 | 25 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 288 | 0 | 0 | 0 | 0 | 288 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30 | 0 | 30 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 83 | 0 | 83 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 153 | 0 | 153 |
| TOTAL REVENUE | 5,516 | 3,752 | 6,925 | 0 | 4,770 | 2,606 | 2,622 | 3,362 | 1,146 | 30,699 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 443 | 38 | 99 | 0 | 933 | 98 | 387 | 220 | 20 | 2,238 |
| 2. CONTRACTOR FEES | 16 | 0 | 5,321 | 0 | 81 | 1,480 | 0 | 0 | 77 | 6,975 |
| 3. SALARIES | 208 | 88 | 114 | 0 | 350 | 100 | 166 | 94 | 9 | 1,129 |
| 4. BENEFITS | 117 | 20 | 42 | 0 | 267 | 0 | 113 | 60 | 4 | 623 |
| 5. PRODUCTS/PROVISIONS | 4,421 | 2,260 | 0 | 0 | 0 | 0 | 0 | 419 | 0 | 7,100 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 17 | 2 | 81 | 0 | 355 | 79 | 44 | 38 | 22 | 638 |
| 7. COST OF SALES FOR INTERNAL SALES | 62 | 1,212 | 373 | 0 | 0 | 0 | 76 | 2,178 | 243 | 4,145 |
| TOTAL COST OF SALES/SERVICES | 5,284 | 3,620 | 6,030 | 0 | 1,986 | 1,757 | 786 | 3,010 | 375 | 22,848 |
| GROSS CONTRIBUTION MARGIN | 232 | 132 | 895 | 0 | 2,784 | 849 | 1,836 | 352 | 771 | 7,851 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 6 | 2 | 402 | 0 | 683 | 93 | 134 | 1 | 136 | 1,457 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 192 | 22 | 267 | 0 | 0 | 0 | 431 | 53 | 36 | 1,001 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 1 | 0 | 4 | 0 | 17 | 0 | 3 | 0 | 3 | 28 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 250 | 0 | 0 | 250 |
| 6. MARKETING AND PROMOTION | 7 | 3 | 0 | 0 | 0 | 9 | 2 | 56 | 2 | 79 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6 | 3 | 9 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 4 | 0 | 9 | 0 | 4 | 0 | 103 | 120 |
| 9. TELEPHONE (LONG DISTANCE) | 4 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| 10. OTHER (TRAVEL, ETC.) | 46 | 13 | 10 | 0 | 11 | 12 | 6 | 68 | 0 | 166 |
| TOTAL DIRECT EXPENSES | 256 | 42 | 689 | 0 | 720 | 114 | 830 | 184 | 283 | 3,118 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: CARLETON

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 10 | 0 | 78 | 0 | 421 | 0 | 44 | 10 | 0 | 564 |
| (II) OTHER | 0 | 0 | 117 | 0 | 0 | 0 | 0 | 0 | 66 | 183 |
| 2. RENOVATIONS AND ALTERATIONS | 13 | 0 | 54 | 0 | 451 | 0 | 25 | 0 | 0 | 543 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 8 | 0 | 219 | 0 | 60 | 7 | 7 | 101 | 17 | 419 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 | 0 | 10 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 1,535 | 0 | 0 | 0 | 322 | 1,857 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 31 | 0 | 469 | 0 | 2,467 | 7 | 76 | 121 | 405 | 3,576 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 142 | 3 | 14 | 0 | 93 | 0 | 0 | 0 | 0 | 252 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 89 | 32 | 18 | 0 | 17 | 0 | 40 | 6 | 0 | 202 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 21 | 14 | 0 | 0 | 0 | 0 | 71 | 6 | 0 | 112 |
| TOTAL OVERHEAD COSTS | 252 | 49 | 32 | 0 | 110 | 0 | 111 | 12 | 0 | 566 |
| TOTAL EXPENSES | 539 | 91 | 1,100 | 0 | 3,297 | 121 | 1,017 | 317 | 688 | 7,260 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -307 | 41 | -295 | 0 | -513 | 728 | 819 | 35 | 83 | 591 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -307 | 41 | -295 | 0 | -513 | 728 | 819 | 35 | 83 | 591 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | -307 | 41 | -295 | 0 | -513 | 728 | 819 | 35 | 83 | 591 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: GUELPH

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 86 | 84 | 562 | 0 | 315 | 124 | 81 | 1,349 | 54 | 2,655 |
| (II) EXTERNAL | 5,359 | 1,035 | 5,408 | 1,149 | 3,238 | 499 | 0 | 148 | 2,338 | 19,175 |
| 2. FEES | 0 | 0 | 7,509 | 0 | 11,294 | 0 | 1,176 | 0 | 994 | 20,973 |
| 3. MISCELLANEOUS | 20 | 0 | 218 | 34 | 146 | 610 | 0 | 0 | 349 | 1,377 |
| SUBTOTAL - OPERATIONAL REVENUE | 5,465 | 1,119 | 13,697 | 1,183 | 14,993 | 1,233 | 1,257 | 1,497 | 3,736 | 44,180 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 149 | 0 | 0 | 0 | 0 | 149 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 356 | 0 | 0 | 0 | 0 | 356 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 452 | 452 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 5,465 | 1,119 | 13,697 | 1,183 | 15,498 | 1,233 | 1,257 | 1,497 | 4,188 | 45,137 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 172 | 184 | 3,695 | 279 | 1,215 | 96 | 0 | -16 | 430 | 6,055 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 39 | 359 | 0 | 72 | -13 | 242 | 699 |
| 3. SALARIES | 433 | 47 | 560 | 65 | 1,121 | 123 | 163 | 112 | 1,141 | 3,765 |
| 4. BENEFITS | 114 | 30 | 688 | 42 | 415 | 31 | 36 | 11 | 302 | 1,680 |
| 5. PRODUCTS/PROVISIONS | 4,033 | 598 | 4,731 | 344 | 0 | 0 | 0 | 0 | 17 | 9,723 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 269 | 13 | 997 | 190 | 1,792 | 473 | 180 | -111 | 297 | 4,100 |
| 7. COST OF SALES FOR INTERNAL SALES | 86 | 84 | 562 | 0 | 315 | 124 | 81 | 1,349 | 54 | 2,655 |
| TOTAL COST OF SALES/SERVICES | 5,107 | 956 | 11,244 | 959 | 5,217 | 847 | 532 | 1,332 | 2,483 | 28,677 |
| GROSS CONTRIBUTION MARGIN | 358 | 163 | 2,453 | 224 | 10,281 | 386 | 725 | 165 | 1,705 | 16,460 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 969 | 68 | 4,439 | 0 | 0 | 0 | 102 | 5,578 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 125 | 0 | 0 | 0 | 0 | 293 | 0 | 0 | 18 | 436 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 28 | 0 | 0 | 0 | 21 | 49 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 42 | 0 | 0 | 0 | 11 | 53 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 4 | 0 | 0 | 0 | 99 | 103 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 132 | 0 | 0 | 0 | 14 | 146 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 175 | 0 | 0 | 0 | 3 | 178 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 1 | 189 | 110 | 73 | 5 | 2 | 0 | 132 | 512 |
| TOTAL DIRECT EXPENSES | 125 | 1 | 1,158 | 178 | 4,894 | 298 | 2 | 0 | 400 | 7,056 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: GUELPH

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 2 | 0 | 207 | 0 | 1 | 0 | 2 | 0 | 36 | 248 |
| (II) OTHER | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 | 25 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 139 | 6 | 1,382 | 52 | 117 | 0 | 186 | 1,882 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 143 | 0 | 350 | 0 | 309 | 35 | 26 | -11 | 126 | 980 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 389 | 0 | 0 | 0 | 0 | 0 | 0 | 389 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 9 | 0 | 0 | 0 | 0 | 9 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 163 | 0 | 1,085 | 6 | 1,701 | 87 | 147 | -11 | 355 | 3,533 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 3,263 | 0 | 0 | 0 | 274 | 3,537 |
| (II) INTERNAL | 120 | 0 | 0 | 0 | 416 | 0 | 0 | -8 | 2,799 | 3,327 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 50 | 100 | 0 | 0 | 0 | 340 | 50 | 0 | 540 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 120 | 50 | 100 | 0 | 3,679 | 0 | 340 | 42 | 3,073 | 7,404 |
| TOTAL EXPENSES | 408 | 51 | 2,343 | 184 | 10,274 | 385 | 489 | 31 | 3,828 | 17,993 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -50 | 112 | 110 | 40 | 7 | 1 | 236 | 134 | -2,123 | -1,533 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -50 | 112 | 110 | 40 | 7 | 1 | 236 | 134 | -2,123 | -1,533 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | -50 | 112 | 110 | 40 | 7 | 1 | 236 | 134 | -2,123 | -1,533 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAKEHEAD

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 4,416 | 748 | 0 | 18 | 1,570 | 0 | 0 | 0 | 54 | 6,806 |
| 2. FEES | 0 | 0 | 172 | 0 | 3,340 | 0 | 323 | 0 | 0 | 3,835 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 53 | 0 | 0 | 0 | 0 | 53 |
| SUBTOTAL - OPERATIONAL REVENUE | 4,416 | 748 | 172 | 18 | 4,963 | 0 | 323 | 0 | 54 | 10,684 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 113 | 0 | 0 | 0 | 0 | 113 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 91 | 0 | 0 | 0 | 0 | 91 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 4,416 | 748 | 172 | 18 | 5,167 | 0 | 323 | 0 | 54 | 10,898 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 1,575 | 0 | 118 | 0 | 0 | 1,693 |
| 3. SALARIES | 461 | 140 | 1 | 9 | 960 | 0 | 64 | 0 | 4 | 1,639 |
| 4. BENEFITS | 62 | 10 | 0 | 1 | 124 | 0 | 7 | 0 | 0 | 204 |
| 5. PRODUCTS/PROVISIONS | 3,649 | 0 | 0 | 9 | 0 | 0 | 0 | 0 | 31 | 3,689 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 106 | 111 | 87 | 0 | 778 | 0 | 56 | 0 | 2 | 1,140 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 4,278 | 261 | 88 | 19 | 3,437 | 0 | 245 | 0 | 37 | 8,365 |
| GROSS CONTRIBUTION MARGIN | 138 | 487 | 84 | -1 | 1,730 | 0 | 78 | 0 | 17 | 2,533 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 15 | 1 | 36 | 0 | 317 | 0 | 21 | 0 | 4 | 394 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 2 | 0 | 0 | 0 | 25 | 0 | 0 | 0 | 0 | 27 |
| 4. GARBAGE | 0 | 0 | 21 | 0 | 30 | 0 | 0 | 0 | 0 | 51 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 4 | 0 | 0 | 0 | 0 | 4 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 2 | 347 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 350 |
| 10. OTHER (TRAVEL, ETC.) | 36 | 42 | 4 | 0 | 26 | 0 | 1 | 0 | 0 | 109 |
| TOTAL DIRECT EXPENSES | 60 | 390 | 61 | 0 | 403 | 0 | 22 | 0 | 4 | 940 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAKEHEAD

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 1 | 0 | 9 | 0 | 0 | 0 | 0 | 10 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 2 | 276 | 12 | 0 | 67 | 0 | 0 | 0 | 2 | 359 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 2 | 276 | 13 | 0 | 76 | 0 | 0 | 0 | 2 | 369 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 1,404 | 0 | 0 | 0 | 0 | 1,404 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | -169 | 0 | 0 | 0 | 0 | -169 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 0 | 0 | 1,235 | 0 | 0 | 0 | 0 | 1,235 |
| TOTAL EXPENSES | 62 | 666 | 74 | 0 | 1,714 | 0 | 22 | 0 | 6 | 2,544 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 76 | -179 | 10 | -1 | 16 | 0 | 56 | 0 | 11 | -11 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 76 | -179 | 10 | -1 | 16 | 0 | 56 | 0 | 11 | -11 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 105 | 0 | -6 | -1 | 0 | 0 | 0 | 0 | 7 | 105 |
| NET INCOME (LOSS) FOR THE YEAR | -29 | -179 | 16 | 0 | 16 | 0 | 56 | 0 | 4 | -116 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 105 | -89 | 135 | 0 | -317 | 0 | -269 | 0 | 40 | -395 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 76 | -268 | 151 | 0 | -301 | 0 | -213 | 0 | 44 | -511 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAURENTIAN

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 742 | 0 | 0 | 0 | 0 | 0 | 0 | 755 | 0 | 1,497 |
| (II) EXTERNAL | 2,645 | 0 | 171 | 424 | 59 | 113 | 303 | 156 | 22 | 3,893 |
| 2. FEES | 0 | 0 | 251 | 0 | 2,042 | 0 | 0 | 0 | 0 | 2,293 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 3,387 | 0 | 422 | 424 | 2,101 | 113 | 303 | 911 | 22 | 7,683 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 3,387 | 0 | 422 | 424 | 2,101 | 113 | 303 | 911 | 22 | 7,683 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 276 | 0 | 0 | 123 | 307 | 13 | 103 | 10 | 3 | 835 |
| 2. CONTRACTOR FEES | 0 | 0 | 26 | 3 | 90 | 4 | 0 | 0 | 0 | 123 |
| 3. SALARIES | 63 | 0 | 12 | 0 | 141 | 45 | 9 | 0 | 0 | 270 |
| 4. BENEFITS | 59 | 0 | 1 | 7 | 68 | 5 | 16 | 5 | 1 | 163 |
| 5. PRODUCTS/PROVISIONS | 1,957 | 0 | 244 | 153 | 0 | 0 | 0 | 22 | 0 | 2,376 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 50 | 0 | 51 | 95 | 364 | 42 | 10 | 0 | 7 | 619 |
| 7. COST OF SALES FOR INTERNAL SALES | 742 | 0 | 0 | 0 | 0 | 0 | 0 | 755 | 0 | 1,497 |
| TOTAL COST OF SALES/SERVICES | 3,147 | 0 | 334 | 381 | 971 | 109 | 138 | 792 | 11 | 5,883 |
| GROSS CONTRIBUTION MARGIN | 240 | 0 | 88 | 43 | 1,130 | 4 | 165 | 119 | 11 | 1,800 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 0 | 0 | 294 | 0 | 0 | 0 | 0 | 294 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 22 | 0 | 0 | 0 | 0 | 22 |
| 4. GARBAGE | 0 | 0 | 5 | 1 | 26 | 0 | 0 | 0 | 0 | 32 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 66 | 0 | 0 | 66 |
| 6. MARKETING AND PROMOTION | 3 | 0 | 0 | 0 | 10 | 0 | 0 | 0 | 0 | 13 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 9 | 0 | 0 | 8 | 0 | 0 | 17 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 8 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 10 |
| 10. OTHER (TRAVEL, ETC.) | 1 | 0 | 0 | 3 | 6 | 0 | 1 | 1 | 0 | 12 |
| TOTAL DIRECT EXPENSES | 12 | 0 | 5 | 13 | 359 | 0 | 75 | 2 | 0 | 466 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) (CONTINUED)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAURENTIAN

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 91 | 0 | 0 | 3 | 0 | 94 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 95 | 0 | 30 | 0 | 0 | 125 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 87 | 0 | 6 | 0 | 22 | 0 | 0 | 27 | 1 | 143 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 404 | 0 | 0 | 0 | 0 | 404 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 87 | 0 | 6 | 0 | 612 | 0 | 30 | 30 | 1 | 766 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 94 | 0 | 27 | 30 | 96 | 7 | 18 | 57 | 1 | 330 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 139 | 0 | 27 | 30 | 96 | 7 | 18 | 57 | 1 | 375 |
| TOTAL EXPENSES | 238 | 0 | 38 | 43 | 1,067 | 7 | 123 | 89 | 2 | 1,607 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 2 | 0 | 50 | 0 | 63 | -3 | 42 | 30 | 9 | 193 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 2 | 0 | 50 | 0 | 63 | -3 | 42 | 30 | 9 | 193 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 68 | 0 | -20 | 0 | 5 | 0 | 0 | 0 | 0 | 53 |
| NET INCOME (LOSS) FOR THE YEAR | -66 | 0 | 70 | 0 | 58 | -3 | 42 | 30 | 9 | 140 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 80 | 0 | 41 | -3 | 84 | 0 | 2 | 24 | 8 | 236 |

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: ALGOMA

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 371 | 0 | 16 | 19 | 0 | 0 | 0 | 0 | 302 | 708 |
| 2. FEES | 0 | 0 | 0 | 0 | 133 | 0 | 0 | 0 | 0 | 133 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 371 | 0 | 16 | 19 | 133 | 0 | 0 | 0 | 302 | 841 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 371 | 0 | 16 | 19 | 133 | 0 | 0 | 0 | 302 | 841 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 6 | 8 |
| 3. SALARIES | 40 | 0 | 34 | 10 | 16 | 0 | 0 | 0 | 106 | 206 |
| 4. BENEFITS | 9 | 0 | 6 | 0 | 1 | 0 | 0 | 0 | 20 | 36 |
| 5. PRODUCTS/PROVISIONS | 301 | 0 | 13 | 9 | 0 | 0 | 0 | 0 | 9 | 332 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 20 | 23 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 350 | 0 | 53 | 19 | 22 | 0 | 0 | 0 | 161 | 605 |
| GROSS CONTRIBUTION MARGIN | 21 | 0 | -37 | 0 | 111 | 0 | 0 | 0 | 141 | 236 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 0 | 0 | 10 | 0 | 0 | 0 | 42 | 52 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 5 | 7 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 1 | 4 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 3 | 6 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 3 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 5 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 3 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38 | 38 |
| TOTAL DIRECT EXPENSES | 0 | 0 | 0 | 0 | 18 | 0 | 0 | 0 | 100 | 118 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) (CONTINUED)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: ALGOMA

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11 | 11 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 130 | 0 | 0 | 0 | 0 | 130 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 0 | 0 | 130 | 0 | 0 | 0 | 11 | 141 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENSES | 0 | 0 | 0 | 0 | 148 | 0 | 0 | 0 | 111 | 259 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 21 | 0 | -37 | 0 | -37 | 0 | 0 | 0 | 30 | -23 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 21 | 0 | -37 | 0 | -37 | 0 | 0 | 0 | 30 | -23 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 21 | 0 | -37 | 0 | -37 | 0 | 0 | 0 | 30 | -23 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: HEARST

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 39 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 39 |
| 2. FEES | 0 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 0 | 31 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 39 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 0 | 70 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 39 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 0 | 70 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. SALARIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. BENEFITS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. PRODUCTS/PROVISIONS | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40 |
| GROSS CONTRIBUTION MARGIN | -1 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 0 | 30 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 0 | 31 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT EXPENSES | 0 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 0 | 31 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: HEARST

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENSES | 0 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 0 | 31 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: McMASTER

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 2,488 | 0 | 282 | 0 | 0 | 0 | 0 | 2,264 | 0 | 5,034 |
| (II) EXTERNAL | 12,150 | 0 | 8,679 | 0 | 0 | 1,254 | 0 | 753 | 597 | 23,433 |
| 2. FEES | 0 | 0 | 0 | 0 | 7,978 | 48 | 1,838 | 0 | 0 | 9,864 |
| 3. MISCELLANEOUS | 38 | 0 | 97 | 0 | 392 | 31 | 95 | 164 | 0 | 817 |
| SUBTOTAL - OPERATIONAL REVENUE | 14,676 | 0 | 9,058 | 0 | 8,370 | 1,333 | 1,933 | 3,181 | 597 | 39,148 |
| 4. INVESTMENT INCOME | 175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 262 | 0 | 0 | 0 | 0 | 262 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 14,851 | 0 | 9,058 | 0 | 8,632 | 1,333 | 1,933 | 3,181 | 597 | 39,585 |
| B COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 2,391 | 0 | 811 | 124 | 430 | 0 | 10 | 3,766 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 13 | 0 | 274 | 0 | 13 | 300 |
| 3. SALARIES | 1,680 | 0 | 734 | 0 | 841 | 139 | 235 | 194 | 0 | 3,823 |
| 4. BENEFITS | 270 | 0 | 627 | 0 | 329 | 38 | 109 | 32 | 2 | 1,408 |
| 5. PRODUCTS/PROVISIONS | 8,589 | 0 | 3,257 | 0 | 0 | 0 | 0 | 175 | 0 | 12,031 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 501 | 0 | 531 | 0 | 1,092 | 612 | 57 | 129 | 7 | 2,929 |
| 7. COST OF SALES FOR INTERNAL SALES | 2,488 | 0 | 282 | 0 | 0 | 0 | 0 | 2,264 | 0 | 5,034 |
| TOTAL COST OF SALES/SERVICES | 13,538 | 0 | 7,822 | 0 | 3,086 | 914 | 1,105 | 2,794 | 32 | 29,291 |
| GROSS CONTRIBUTION MARGIN | 1,313 | 0 | 1,236 | 0 | 5,546 | 419 | 828 | 387 | 565 | 10,294 |
| C DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 41 | 0 | 135 | 0 | 932 | 76 | 5 | 9 | 42 | 1,240 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 95 | 0 | 0 | 0 | 0 | 26 | 0 | 80 | 0 | 201 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 27 | 0 | 0 | 0 | 27 |
| 3. INSURANCE | 0 | 0 | 4 | 0 | 31 | 0 | 0 | 0 | 3 | 38 |
| 4. GARBAGE | 0 | 0 | 168 | 0 | 51 | 0 | 0 | 0 | 0 | 219 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 55 | 0 | 119 | 0 | 13 | 187 |
| 6. MARKETING AND PROMOTION | 60 | 0 | 0 | 0 | 2 | 5 | 0 | 0 | 0 | 67 |
| 7. PROFESSIONAL FEES | 26 | 0 | 16 | 0 | 0 | 0 | 33 | 0 | 0 | 75 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 62 | 62 |
| 9. TELEPHONE (LONG DISTANCE) | 14 | 0 | 3 | 0 | 3 | 1 | 0 | 1 | 0 | 22 |
| 10. OTHER (TRAVEL, ETC.) | 21 | 0 | 20 | 0 | 48 | 4 | 1 | 12 | 0 | 106 |
| TOTAL DIRECT EXPENSES | 257 | 0 | 346 | 0 | 1,122 | 139 | 158 | 102 | 120 | 2,244 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) (CONTINUED)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: McMASTER

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 6 |
| (II) OTHER | 18 | 0 | 27 | 0 | 140 | 1 | 30 | 56 | 13 | 285 |
| 2. RENOVATIONS AND ALTERATIONS | 458 | 0 | 206 | 0 | 1,423 | 0 | 552 | 88 | 0 | 2,727 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 195 | 0 | 181 | 0 | 76 | 24 | 5 | 112 | 0 | 593 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 2,936 | 0 | 0 | 0 | 0 | 2,936 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 671 | 0 | 420 | 0 | 4,575 | 25 | 587 | 256 | 13 | 6,547 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 448 | 0 | 0 | 0 | 0 | 0 | 0 | 448 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 448 | 0 | 0 | 0 | 0 | 0 | 0 | 448 |
| TOTAL EXPENSES | 928 | 0 | 1,214 | 0 | 5,697 | 184 | 745 | 358 | 133 | 9,239 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 385 | 0 | 22 | 0 | -151 | 255 | 83 | 29 | 432 | 1,055 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 385 | 0 | 22 | 0 | -151 | 255 | 83 | 29 | 432 | 1,055 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 385 | 0 | 22 | 0 | -151 | 255 | 83 | 29 | 432 | 1,055 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: NIPISSING

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 103 | 0 | 0 | 0 | 0 | 103 |
| SUBTOTAL - OPERATIONAL REVENUE | 0 | 0 | 0 | 0 | 103 | 0 | 0 | 0 | 0 | 103 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 0 | 0 | 0 | 103 | 0 | 0 | 0 | 0 | 103 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. SALARIES | 0 | 0 | 0 | 0 | 12 | 0 | 0 | 0 | 0 | 12 |
| 4. BENEFITS | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 2 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 0 | 0 | 0 | 0 | 14 | 0 | 0 | 0 | 0 | 14 |
| GROSS CONTRIBUTION MARGIN | 0 | 0 | 0 | 0 | 89 | 0 | 0 | 0 | 0 | 89 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 22 | 0 | 0 | 0 | 0 | 22 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 0 | 0 | 14 | 0 | 0 | 0 | 0 | 14 |
| TOTAL DIRECT EXPENSES | 0 | 0 | 0 | 0 | 36 | 0 | 0 | 0 | 0 | 36 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: NIPISSING

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 53 | 0 | 0 | 0 | 0 | 53 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 0 | 0 | 53 | 0 | 0 | 0 | 0 | 53 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENSES | 0 | 0 | 0 | 0 | 89 | 0 | 0 | 0 | 0 | 89 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MAY 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OCAD

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 8 | 0 | 0 | 141 | 0 | 0 | 149 |
| 2. FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 0 | 0 | 0 | 8 | 0 | 0 | 141 | 0 | 0 | 149 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 0 | 0 | 8 | 0 | 0 | 141 | 0 | 0 | 149 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 21 | 0 | 0 | 21 |
| 3. SALARIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. BENEFITS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 0 | 0 | 0 | 1 | 0 | 0 | 21 | 0 | 0 | 22 |
| GROSS CONTRIBUTION MARGIN | 0 | 0 | 0 | 7 | 0 | 0 | 120 | 0 | 0 | 127 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT EXPENSES | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 31 MAY 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OCAD

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENSES | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | 0 | 0 | 7 | 0 | 0 | 119 | 0 | 0 | 126 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | 0 | 0 | 7 | 0 | 0 | 119 | 0 | 0 | 126 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | 0 | 0 | 7 | 0 | 0 | 119 | 0 | 0 | 126 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 7 | 0 | 0 | 119 | 0 | 0 | 126 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OTTAWA

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 1,031 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,031 |
| (II) EXTERNAL | 0 | 1,509 | 428 | 324 | 8 | 56 | 2,407 | 0 | 86 | 4,818 |
| 2. FEES | 0 | 0 | 0 | 0 | 6,098 | 0 | 0 | 0 | 364 | 6,462 |
| 3. MISCELLANEOUS | 0 | 49 | 3 | 9 | 879 | 118 | 1 | 0 | 463 | 1,522 |
| SUBTOTAL - OPERATIONAL REVENUE | 0 | 2,589 | 431 | 333 | 6,985 | 174 | 2,408 | 0 | 913 | 13,833 |
| 4. INVESTMENT INCOME | 0 | 7 | 0 | 0 | 3 | 0 | 0 | 0 | 6 | 16 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 0 | 2,596 | 431 | 333 | 6,988 | 174 | 2,408 | 0 | 919 | 13,849 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 161 | 6 | 121 | 1,134 | 49 | 369 | 0 | 234 | 2,074 |
| 2. CONTRACTOR FEES | 0 | 15 | 227 | 34 | 1,326 | 4 | 233 | 0 | 227 | 2,066 |
| 3. SALARIES | 0 | 85 | 73 | 49 | 218 | 54 | 207 | 0 | 48 | 734 |
| 4. BENEFITS | 0 | 35 | 18 | 23 | 183 | 13 | 41 | 0 | 51 | 364 |
| 5. PRODUCTS/PROVISIONS | 0 | 1,455 | 0 | 127 | 0 | 18 | 0 | 0 | 0 | 1,600 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 6 | 1 | 7 | 97 | 5 | 52 | 0 | 15 | 183 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 1,031 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,031 |
| TOTAL COST OF SALES/SERVICES | 0 | 2,788 | 325 | 361 | 2,958 | 143 | 902 | 0 | 575 | 8,052 |
| GROSS CONTRIBUTION MARGIN | 0 | -192 | 106 | -28 | 4,030 | 31 | 1,506 | 0 | 344 | 5,797 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 5 | 0 | 2 | 856 | 2 | 46 | 0 | 6 | 917 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 14 | 0 | 26 | 0 | 0 | 17 | 0 | 0 | 57 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 1 | 1 | 15 | 0 | 3 | 0 | 2 | 22 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 3 | 0 | 1 | 0 | 4 | 0 | 0 | 0 | 8 |
| 7. PROFESSIONAL FEES | 0 | 0 | 2 | 17 | 51 | 0 | 6 | 0 | 1 | 77 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 63 | 0 | 3 | 0 | 16 | 82 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 3 | 0 | 0 | 12 | 0 | 0 | 0 | 0 | 15 |
| 10. OTHER (TRAVEL, ETC.) | 0 | -16 | 2 | 6 | 54 | 8 | 33 | 0 | 45 | 164 |
| TOTAL DIRECT EXPENSES | 0 | 41 | 5 | 53 | 1,051 | 14 | 108 | 0 | 70 | 1,342 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OTTAWA

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 0 | 26 | 5 | 19 | 0 | 27 | 0 | 4 | 81 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 6 | 0 | 708 | 0 | 361 | 0 | 0 | 1,075 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 1 | 43 | 5 | 108 | 5 | 58 | 0 | 19 | 239 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 29 | 1,885 | 0 | 1,473 | 0 | 0 | 3,387 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 1 | 75 | 39 | 2,720 | 5 | 1,919 | 0 | 23 | 4,782 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL, | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 31 | 18 | 24 | 179 | 14 | 365 | 0 | 41 | 672 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 31 | 18 | 24 | 179 | 14 | 365 | 0 | 41 | 672 |
| TOTAL EXPENSES | 0 | 73 | 98 | 116 | 3,950 | 33 | 2,392 | 0 | 134 | 6,796 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | -265 | 8 | -144 | 80 | -2 | -886 | 0 | 210 | -999 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | -265 | 8 | -144 | 80 | -2 | -886 | 0 | 210 | -999 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | -265 | 8 | -144 | 80 | -2 | -886 | 0 | 210 | -999 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | -164 | 188 | -101 | 674 | 34 | 145 | 0 | 125 | 901 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | -164 | 188 | -101 | 674 | 34 | 145 | 0 | 125 | 901 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: QUEEN'S

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 2,796 | 0 | 0 | 0 | 2,734 | 0 | 0 | 1,865 | 7,395 |
| 2. FEES | 0 | 0 | 3,175 | 0 | 21,342 | 0 | 1,363 | 0 | 1,178 | 27,058 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 550 | 550 |
| SUBTOTAL - OPERATIONAL REVENUE | 0 | 2,796 | 3,175 | 0 | 21,342 | 2,734 | 1,363 | 0 | 3,593 | 35,003 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 28 | 0 | 0 | 0 | 28 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 105 | 0 | 0 | 0 | 0 | 105 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 325 | 0 | 0 | 0 | 0 | 325 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,350 | 1,350 |
| TOTAL REVENUE | 0 | 2,796 | 3,175 | 0 | 21,772 | 2,762 | 1,363 | 0 | 4,943 | 36,811 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CONTRACTOR FEES | 0 | 0 | 2,764 | 0 | 4,917 | 1,148 | 21 | 0 | 0 | 8,850 |
| 3. SALARIES | 0 | 682 | 5 | 0 | 3,047 | 436 | 288 | 0 | 2,036 | 6,496 |
| 4. BENEFITS | 0 | 114 | 0 | 0 | 434 | 68 | 46 | 0 | 285 | 947 |
| 5. PRODUCTS/PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 1,746 | 121 | 0 | 2,301 | 715 | 89 | 0 | 3,304 | 8,276 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 0 | 2,542 | 2,890 | 0 | 10,699 | 2,367 | 444 | 0 | 5,627 | 24,569 |
| GROSS CONTRIBUTION MARGIN | 0 | 254 | 285 | 0 | 11,073 | 395 | 919 | 0 | -684 | 12,242 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 36 | 0 | 2,542 | 69 | 37 | 0 | 0 | 2,684 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 146 | 0 | 0 | 0 | 0 | 0 | 0 | 146 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 162 | 4 | 7 | 0 | 0 | 173 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 0 | 0 | 0 | 0 | 0 | 67 | 0 | 0 | 0 | 67 |
| 7. PROFESSIONAL FEES | 0 | 0 | 1 | 0 | 26 | 5 | 3 | 0 | 0 | 35 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 605 | 2 | 1 | 0 | 0 | 608 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 0 | 6 | 1 | 0 | 7 | 15 | 2 | 0 | 36 | 67 |
| TOTAL DIRECT EXPENSES | 0 | 6 | 184 | 0 | 3,342 | 162 | 50 | 0 | 36 | 3,780 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: QUEEN'S

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 1 | 0 | 0 | 1 | 0 | 125 | 0 | 0 | 127 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 0 | 0 | 267 | 27 | 16 | 0 | 0 | 310 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 0 | 136 | 10 | 0 | 529 | 54 | 47 | 0 | 42 | 818 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 2,621 | 1,123 | 122 | 0 | 0 | 3,866 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 67 | 0 | 0 | 0 | 0 | 67 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 0 | 137 | 10 | 0 | 3,485 | 1,204 | 310 | 0 | 42 | 5,188 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 153 | 30 | 0 | 640 | 0 | 282 | 0 | 0 | 1,105 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 153 | 30 | 0 | 640 | 0 | 282 | 0 | 0 | 1,105 |
| TOTAL EXPENSES | 0 | 296 | 224 | 0 | 7,467 | 1,366 | 642 | 0 | 78 | 10,073 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 0 | -42 | 61 | 0 | 3,606 | -971 | 277 | 0 | -762 | 2,169 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 0 | -42 | 61 | 0 | 3,606 | -971 | 277 | 0 | -762 | 2,169 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 0 | -42 | 61 | 0 | 3,606 | -971 | 277 | 0 | -762 | 2,169 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MARCH 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: RYERSON

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 2,209 | 0 | 214 | 0 | 0 | 0 | 0 | 1,299 | 0 | 3,722 |
| (II) EXTERNAL | 5,861 | 0 | 1,384 | 0 | 514 | 446 | 1,553 | 0 | 423 | 10,181 |
| 2. FEES | 0 | 0 | 1,368 | 0 | 3,508 | 0 | 321 | 0 | 0 | 5,197 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SUBTOTAL - OPERATIONAL REVENUE | 8,070 | 0 | 2,966 | 0 | 4,022 | 446 | 1,874 | 1,299 | 423 | 19,100 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 375 | 0 | 0 | 0 | 0 | 375 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 8,070 | 0 | 2,966 | 0 | 4,397 | 446 | 1,874 | 1,299 | 423 | 19,475 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 793 | 0 | 1,106 | 0 | 427 | 59 | 0 | 116 | 78 | 2,579 |
| 2. CONTRACTOR FEES | 0 | 0 | 73 | 0 | 0 | 49 | 10 | 0 | 0 | 132 |
| 3. SALARIES | 5 | 0 | 1 | 0 | 5 | 3 | 0 | 0 | 0 | 14 |
| 4. BENEFITS | 144 | 0 | 140 | 0 | 43 | 4 | 0 | 22 | 34 | 387 |
| 5. PRODUCTS/PROVISIONS | 4,316 | 0 | 957 | 0 | 0 | 33 | 0 | 0 | 0 | 5,306 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 205 | 0 | 179 | 0 | 250 | 79 | 175 | 233 | 0 | 1,121 |
| 7. COST OF SALES FOR INTERNAL SALES | 2,209 | 0 | 214 | 0 | 0 | 0 | 0 | 1,299 | 0 | 3,722 |
| TOTAL COST OF SALES/SERVICES | 7,672 | 0 | 2,670 | 0 | 725 | 227 | 185 | 1,670 | 112 | 13,261 |
| GROSS CONTRIBUTION MARGIN | 398 | 0 | 296 | 0 | 3,672 | 219 | 1,689 | -371 | 311 | 6,214 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 27 | 0 | 41 | 0 | 392 | 15 | 41 | 0 | 1 | 517 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. GARBAGE | 0 | 0 | 15 | 0 | 10 | 7 | 0 | 0 | 0 | 32 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 2 | 0 | 13 | 0 | 1 | 3 | 0 | 0 | 0 | 19 |
| 7. PROFESSIONAL FEES | 0 | 0 | 1 | 0 | 4 | 0 | 0 | 0 | 0 | 5 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 | 8 |
| 9. TELEPHONE (LONG DISTANCE) | 11 | 0 | 8 | 0 | 101 | 65 | 0 | 3 | 6 | 194 |
| 10. OTHER (TRAVEL, ETC.) | 4 | 0 | 13 | 0 | 18 | 3 | 0 | 7 | 10 | 55 |
| TOTAL DIRECT EXPENSES | 44 | 0 | 91 | 0 | 526 | 93 | 41 | 10 | 25 | 830 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 31 MARCH 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: RYERSON

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 50 | 0 | 34 | 0 | 42 | 1 | 0 | 307 | 15 | 449 |
| (II) OTHER | 5 | 0 | 23 | 0 | 317 | 116 | 6 | 0 | 0 | 467 |
| 2. RENOVATIONS AND ALTERATIONS | 20 | 0 | 82 | 0 | 63 | 4 | 4 | 1 | 1 | 175 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 91 | 0 | 72 | 0 | 99 | 12 | 14 | 223 | 5 | 516 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 49 | 0 | 97 | 0 | 2,169 | 814 | 1,237 | 0 | 0 | 4,366 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 215 | 0 | 308 | 0 | 2,690 | 947 | 1,261 | 531 | 21 | 5,973 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 234 | 0 | 193 | 0 | 42 | 26 | 0 | 0 | 126 | 621 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 234 | 0 | 193 | 0 | 42 | 26 | 0 | 0 | 126 | 621 |
| TOTAL EXPENSES | 493 | 0 | 592 | 0 | 3,258 | 1,066 | 1,302 | 541 | 172 | 7,424 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -95 | 0 | -296 | 0 | 414 | -847 | 387 | -912 | 139 | -1,210 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -95 | 0 | -296 | 0 | 414 | -847 | 387 | -912 | 139 | -1,210 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | -95 | 0 | -296 | 0 | 414 | -847 | 387 | -912 | 139 | -1,210 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TORONTO

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 1,098 | 0 | 298 | 268 | 557 | 0 | 0 | 2,221 |
| (II) EXTERNAL | 27,140 | 0 | 11,156 | 392 | 0 | 1,365 | 135 | 4,800 | 14,207 | 59,195 |
| 2. FEES | 0 | 0 | 1,920 | 0 | 10,214 | 230 | 3,977 | 0 | 4,576 | 20,917 |
| 3. MISCELLANEOUS | 0 | 0 | 31 | 40 | 221 | 85 | 0 | 0 | 1,349 | 1,726 |
| SUBTOTAL - OPERATIONAL REVENUE | 27,140 | 0 | 14,205 | 432 | 10,733 | 1,948 | 4,669 | 4,800 | 20,132 | 84,059 |
| 4. INVESTMENT INCOME | 0 | 0 | 2 | 0 | 266 | 0 | 379 | 0 | 85 | 732 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 401 | 0 | 0 | 0 | 0 | 401 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37 | 37 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 393 | 393 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 100 | 200 |
| TOTAL REVENUE | 27,140 | 0 | 14,207 | 432 | 11,500 | 1,948 | 5,048 | 4,800 | 20,747 | 85,822 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 3,449 | 0 | 656 | 26 | 571 | 165 | 352 | 3,111 | 5,031 | 13,361 |
| 2. CONTRACTOR FEES | 0 | 0 | 8,377 | 10 | 0 | 350 | 89 | 0 | 161 | 8,987 |
| 3. SALARIES | 0 | 0 | 740 | 109 | 2,177 | 132 | 302 | 0 | 2,764 | 6,224 |
| 4. BENEFITS | 485 | 0 | 105 | 0 | 50 | 25 | 104 | 800 | 790 | 2,359 |
| 5. PRODUCTS/PROVISIONS | 15,115 | 0 | 1,185 | 166 | 0 | 0 | 0 | 5,646 | 5,153 | 27,265 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 155 | 13 | 172 | 145 | 122 | 0 | 1,928 | 2,535 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 1,098 | 0 | 298 | 268 | 557 | 0 | 0 | 2,221 |
| TOTAL COST OF SALES/SERVICES | 19,049 | 0 | 12,316 | 324 | 3,268 | 1,085 | 1,526 | 9,557 | 15,827 | 62,952 |
| GROSS CONTRIBUTION MARGIN | 8,091 | 0 | 1,891 | 108 | 8,232 | 863 | 3,522 | -4,757 | 4,920 | 22,870 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 0 | 0 | 4 | 0 | 1,295 | 123 | 81 | 152 | 542 | 2,197 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 471 | 6 | 0 | 0 | 9 | 0 | 62 | 548 |
| (II) EXTERNAL | 40 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 317 | 360 |
| 3. INSURANCE | 0 | 0 | 27 | 1 | 72 | 4 | 10 | 0 | 64 | 178 |
| 4. GARBAGE | 0 | 0 | 81 | 0 | 38 | 3 | 0 | 0 | 18 | 140 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 30 | 7 | 137 | 0 | 0 | 174 |
| 6. MARKETING AND PROMOTION | 159 | 0 | 6 | 0 | 0 | 16 | 6 | 52 | 671 | 910 |
| 7. PROFESSIONAL FEES | 51 | 0 | 0 | 0 | 0 | 1 | 3 | 0 | 1,241 | 1,296 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 7 | 0 | 6 | 3 | 11 | 0 | 43 | 70 |
| 10. OTHER (TRAVEL, ETC.) | 24 | 0 | 54 | 17 | 150 | 50 | 41 | 21 | 55 | 412 |
| TOTAL DIRECT EXPENSES | 274 | 0 | 650 | 24 | 1,591 | 207 | 301 | 225 | 3,014 | 6,286 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) (CONTINUED)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TORONTO

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 52 | 0 | 91 | 0 | 323 | 2 | 104 | 21 | 182 | 775 |
| (II) OTHER | 116 | 0 | 33 | 2 | 187 | 10 | 136 | 75 | 499 | 1,058 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 94 | 5 | 798 | 40 | 0 | 0 | 160 | 1,097 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 319 | 0 | 111 | 1 | 10 | 4 | 28 | 0 | 178 | 651 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 410 | 0 | 124 | 5 | 316 | 25 | 456 | 332 | 803 | 2,471 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 2,841 | 44 | 0 | 0 | 0 | 2,885 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 897 | 0 | 453 | 13 | 4,475 | 125 | 724 | 428 | 1,822 | 8,937 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 280 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 117 | 397 |
| (II) INTERNAL | 0 | 0 | 2 | 23 | 32 | 0 | 0 | 0 | 452 | 509 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 31 | 3 | 130 | 18 | 49 | 0 | 27 | 258 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 150 | 1,758 | 0 | 0 | 1,908 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 162 | 33 | 245 | 80 | 158 | 0 | 31 | 709 |
| TOTAL OVERHEAD COSTS | 280 | 0 | 195 | 59 | 407 | 248 | 1,965 | 0 | 627 | 3,781 |
| TOTAL EXPENSES | 1,451 | 0 | 1,298 | 96 | 6,473 | 580 | 2,990 | 653 | 5,463 | 19,004 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 6,640 | 0 | 593 | 12 | 1,759 | 283 | 532 | -5,410 | -543 | 3,866 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 6,640 | 0 | 593 | 12 | 1,759 | 283 | 532 | -5,410 | -543 | 3,866 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 6,640 | 0 | 593 | 12 | 1,759 | 283 | 532 | -5,410 | -543 | 3,866 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 1,925 | 0 | 340 | -222 | 1,094 | 0 | 8,463 | 0 | 1,794 | 13,394 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 20 | 0 | 4,546 | 0 | 5,958 | 0 | 908 | 11,432 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TRENT

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 216 | 0 | 0 | 0 | 0 | 0 | 242 | 0 | 458 |
| (II) EXTERNAL | 2,701 | 208 | 231 | 459 | 0 | 426 | 135 | 421 | 56 | 4,637 |
| 2. FEES | 0 | 0 | 2,438 | 0 | 3,920 | 0 | 151 | 0 | 0 | 6,509 |
| 3. MISCELLANEOUS | 1 | 0 | 81 | 4 | 115 | 1 | 21 | 0 | 0 | 223 |
| SUBTOTAL - OPERATIONAL REVENUE | 2,702 | 424 | 2,750 | 463 | 4,035 | 427 | 307 | 663 | 56 | 11,827 |
| 4. INVESTMENT INCOME | 2 | 0 | 0 | 13 | 57 | 0 | 0 | 0 | 0 | 72 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 6 | 1 | 0 | 3 | 17 | 0 | 2 | 1 | 0 | 30 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 2,710 | 425 | 2,750 | 479 | 4,109 | 427 | 309 | 664 | 56 | 11,929 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 306 | 3 | 162 | 90 | 837 | 61 | 91 | 97 | 0 | 1,647 |
| 2. CONTRACTOR FEES | 0 | 0 | 1,865 | 1 | 0 | 152 | 0 | 0 | 0 | 2,018 |
| 3. SALARIES | 64 | 80 | 1 | 15 | 435 | 83 | 4 | 69 | 6 | 757 |
| 4. BENEFITS | 69 | 15 | 26 | 9 | 233 | 19 | 13 | 27 | 1 | 412 |
| 5. PRODUCTS/PROVISIONS | 1,967 | 130 | 0 | 273 | 0 | 0 | 0 | 0 | 0 | 2,370 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 30 | 7 | 160 | 17 | 245 | 33 | 23 | 0 | 6 | 521 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 216 | 0 | 0 | 0 | 0 | 0 | 242 | 0 | 458 |
| TOTAL COST OF SALES/SERVICES | 2,436 | 451 | 2,214 | 405 | 1,750 | 348 | 131 | 435 | 13 | 8,183 |
| GROSS CONTRIBUTION MARGIN | 274 | -26 | 536 | 74 | 2,359 | 79 | 178 | 229 | 43 | 3,746 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 14 | 1 | 67 | 8 | 544 | 5 | 0 | 4 | 9 | 652 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 1 | 0 | 27 | 0 | 0 | 0 | 0 | 28 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 2 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. MARKETING AND PROMOTION | 3 | 0 | 0 | 2 | 2 | 1 | 0 | 4 | 0 | 12 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 1 | 7 | 0 | 0 | 0 | 0 | 8 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10. OTHER (TRAVEL, ETC.) | 53 | 0 | 61 | 11 | 96 | 25 | 55 | 18 | 4 | 323 |
| TOTAL DIRECT EXPENSES | 71 | 1 | 129 | 23 | 676 | 31 | 55 | 26 | 13 | 1,025 |



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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TRENT

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 0 | 1 | 4 | 0 | 32 | 0 | 3 | 54 | 0 | 94 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 7 | 0 | 69 | 3 | 542 | 4 | 52 | 0 | 10 | 687 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 46 | 0 | 88 | 4 | 138 | 0 | 17 | 91 | 0 | 384 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 34 | 0 | 396 | 0 | 0 | 0 | 0 | 430 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 53 | 1 | 195 | 7 | 1,108 | 4 | 72 | 145 | 10 | 1,595 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 160 | 12 | 213 | 15 | 633 | 41 | 39 | 46 | 20 | 1,179 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 160 | 12 | 213 | 15 | 633 | 41 | 39 | 46 | 20 | 1,179 |
| TOTAL EXPENSES | 284 | 14 | 537 | 45 | 2,417 | 76 | 166 | 217 | 43 | 3,799 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -10 | -40 | -1 | 29 | -58 | 3 | 12 | 12 | 0 | -53 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -10 | -40 | -1 | 29 | -58 | 3 | 12 | 12 | 0 | -53 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | -8 | -10 | 10 | 10 | -113 | 0 | 10 | -5 | 0 | -106 |
| NET INCOME (LOSS) FOR THE YEAR | -2 | -30 | -11 | 19 | 55 | 3 | 2 | 17 | 0 | 53 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 52 | 8 | 390 | 26 | 718 | 0 | 52 | 254 | 0 | 1,500 |

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WATERLOO

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 7,658 | 4,604 | 3,783 | 221 | 106 | 445 | 1,014 | 4,719 | 5,482 | 28,032 |
| 2. FEES | 0 | 0 | 4,250 | 0 | 8,180 | 0 | 397 | 0 | 0 | 12,827 |
| 3. MISCELLANEOUS | 195 | 63 | 626 | 19 | 262 | 1 | 14 | 2 | 80 | 1,262 |
| SUBTOTAL - OPERATIONAL REVENUE | 7,853 | 4,667 | 8,659 | 240 | 8,548 | 446 | 1,425 | 4,721 | 5,562 | 42,121 |
| 4. INVESTMENT INCOME | 10 | 0 | 0 | 0 | 126 | 1 | 1 | 0 | 10 | 148 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 7,863 | 4,667 | 8,659 | 240 | 8,674 | 447 | 1,426 | 4,721 | 5,572 | 42,269 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. SALARIES | 732 | 365 | 3,647 | 82 | 2,326 | 177 | 370 | 1,420 | 1,373 | 10,482 |
| 4. BENEFITS | 115 | 53 | 506 | 11 | 409 | 20 | 60 | 244 | 193 | 1,611 |
| 5. PRODUCTS/PROVISIONS | 6,188 | 4,092 | 3,184 | 98 | 0 | 0 | 0 | 2,030 | 395 | 15,987 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 64 | 11 | 5 | 156 | 1 | 3 | 0 | 240 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 7,035 | 4,510 | 7,401 | 202 | 2,740 | 353 | 431 | 3,697 | 1,961 | 28,330 |
| GROSS CONTRIBUTION MARGIN | 828 | 157 | 1,258 | 38 | 5,934 | 94 | 995 | 1,024 | 3,611 | 13,939 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 32 | 23 | 113 | 9 | 1,203 | 3 | 8 | 39 | 627 | 2,057 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 55 | 39 | 147 | 1 | 1,452 | 0 | 293 | 51 | 562 | 2,600 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 2 | 1 | 6 | 0 | 23 | 0 | 1 | 1 | 9 | 43 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 38 | 0 | 0 | 0 | 0 | 38 |
| 6. MARKETING AND PROMOTION | 48 | 76 | 9 | 0 | 6 | 14 | 0 | 5 | 0 | 158 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 2 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 701 | 701 |
| 9. TELEPHONE (LONG DISTANCE) | 3 | 2 | 2 | 0 | 10 | 0 | 0 | 5 | 1 | 23 |
| 10. OTHER (TRAVEL, ETC.) | 234 | 54 | 185 | 14 | 364 | 32 | 41 | 49 | 201 | 1,174 |
| TOTAL DIRECT EXPENSES | 374 | 195 | 462 | 24 | 3,096 | 49 | 343 | 151 | 2,102 | 6,796 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WATERLOO

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 13 | 6 | 171 | 2 | 18 | 3 | 47 | 70 | 16 | 346 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 2 | 2 | 167 | 0 | 716 | 0 | 0 | 48 | 407 | 1,342 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 40 | 8 | 49 | 4 | 213 | 0 | 84 | 390 | 198 | 986 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 1,063 | 0 | 0 | 0 | 518 | 1,581 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 30 | 0 | 281 | 0 | 0 | 311 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 55 | 16 | 387 | 6 | 2,040 | 3 | 412 | 508 | 1,139 | 4,566 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 50 | 0 | 95 | 0 | 50 | 0 | 30 | 7 | 15 | 247 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 380 | 109 | 163 | 0 | 157 | 0 | 363 | 85 | 109 | 1,366 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 33 | 0 | 22 | 0 | 33 | 0 | 0 | 22 | 0 | 110 |
| TOTAL OVERHEAD COSTS | 463 | 109 | 280 | 0 | 240 | 0 | 393 | 114 | 124 | 1,723 |
| TOTAL EXPENSES | 892 | 320 | 1,129 | 30 | 5,376 | 52 | 1,148 | 773 | 3,365 | 13,085 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | -64 | -163 | 129 | 8 | 558 | 42 | -153 | 251 | 246 | 854 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | -64 | -163 | 129 | 8 | 558 | 42 | -153 | 251 | 246 | 854 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 35 | 5 | 0 | 0 | 709 | 0 | 0 | 0 | 291 | 1,040 |
| NET INCOME (LOSS) FOR THE YEAR | -99 | -168 | 129 | 8 | -151 | 42 | -153 | 251 | -45 | -186 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 232 | -366 | -1,206 | 8 | 461 | 42 | -167 | 64 | 259 | -673 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 193 | 10 | 0 | 0 | 2,690 | 12 | 0 | 0 | 426 | 3,331 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WESTERN

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 2,936 | 80 | 0 | 19 | 1,834 | 0 | 359 | 0 | 5,228 |
| (II) EXTERNAL | 11,654 | 1,883 | 6,267 | 0 | 11,388 | 2,547 | 2,159 | 858 | 10,075 | 46,831 |
| 2. FEES | 0 | 0 | 0 | 0 | 8,680 | 0 | 0 | 0 | 477 | 9,157 |
| 3. MISCELLANEOUS | 21 | 0 | 16 | 0 | 36 | 0 | 180 | 1,621 | 116 | 1,990 |
| SUBTOTAL - OPERATIONAL REVENUE | 11,675 | 4,819 | 6,363 | 0 | 20,123 | 4,381 | 2,339 | 2,838 | 10,668 | 63,206 |
| 4. INVESTMENT INCOME | -100 | -7 | -22 | 0 | 691 | -2 | 5 | -17 | 483 | 1,031 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 144 | 0 | 0 | 0 | 0 | 144 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 71 | 71 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 28 | 0 | 0 | 0 | 63 | 91 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33 | 33 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 330 | 330 |
| TOTAL REVENUE | 11,575 | 4,812 | 6,341 | 0 | 20,986 | 4,379 | 2,344 | 2,821 | 11,648 | 64,906 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 1,346 | 282 | 2,069 | 0 | 6,369 | 495 | 486 | 739 | 4,213 | 15,999 |
| 2. CONTRACTOR FEES | 48 | 0 | 6 | 0 | 62 | 0 | 354 | 0 | 79 | 549 |
| 3. SALARIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. BENEFITS | 289 | 48 | 369 | 0 | 625 | 63 | 71 | 166 | 767 | 2,398 |
| 5. PRODUCTS/PROVISIONS | 8,512 | 1,336 | 2,373 | 0 | 2,320 | 188 | 0 | 0 | 1,973 | 16,702 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 252 | 35 | 363 | 0 | 727 | 6 | 173 | 154 | 1,719 | 3,429 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 2,936 | 80 | 0 | 19 | 1,834 | 0 | 359 | 0 | 5,228 |
| TOTAL COST OF SALES/SERVICES | 10,447 | 4,637 | 5,260 | 0 | 10,122 | 2,586 | 1,084 | 1,418 | 8,751 | 44,305 |
| GROSS CONTRIBUTION MARGIN | 1,128 | 175 | 1,081 | 0 | 10,864 | 1,793 | 1,260 | 1,403 | 2,897 | 20,601 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 28 | 9 | 23 | 0 | 1,778 | 212 | 38 | 12 | 297 | 2,398 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 231 | 33 | 320 | 0 | 43 | 0 | 19 | 64 | 63 | 773 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 0 | 0 | 5 |
| 3. INSURANCE | 1 | 0 | 3 | 0 | 51 | 3 | 2 | 0 | 6 | 66 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 167 | 179 | 0 | 0 | 0 | 346 |
| 6. MARKETING AND PROMOTION | 57 | 19 | 22 | 0 | 0 | 24 | 0 | 2 | 437 | 561 |
| 7. PROFESSIONAL FEES | 6 | 1 | 0 | 0 | 18 | 2 | 4 | 0 | 91 | 122 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 1,010 | 13 | 0 | 0 | 25 | 1,048 |
| 9. TELEPHONE (LONG DISTANCE) | 7 | 0 | 1 | 0 | 8 | 1 | 2 | 4 | 118 | 141 |
| 10. OTHER (TRAVEL, ETC.) | 85 | 23 | 56 | 0 | 217 | 517 | 11 | 22 | 1,702 | 2,633 |
| TOTAL DIRECT EXPENSES | 416 | 85 | 425 | 0 | 3,292 | 951 | 81 | 104 | 2,739 | 8,093 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WESTERN

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 37 | 5 | 81 | 0 | 55 | 4 | 26 | 382 | 50 | 640 |
| (II) OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. RENOVATIONS AND ALTERATIONS | 1 | 6 | 1 | 0 | 1,416 | 0 | 9 | 2 | 119 | 1,554 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 30 | 16 | 45 | 0 | 325 | 12 | 80 | 552 | 189 | 1,249 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 41 | 0 | 101 | 0 | 1,444 | 288 | 127 | 14 | 855 | 2,870 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 18 | 0 | 2,734 | 617 | 0 | 0 | 444 | 3,813 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 109 | 27 | 246 | 0 | 5,974 | 921 | 242 | 950 | 1,657 | 10,126 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 332 | 110 | 178 | 0 | 494 | 0 | 72 | 74 | 124 | 1,384 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION | 150 | 85 | 0 | 0 | 0 | 0 | 1,000 | 0 | 0 | 1,235 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 482 | 195 | 178 | 0 | 494 | 0 | 1,072 | 74 | 124 | 2,619 |
| TOTAL EXPENSES | 1,007 | 307 | 848 | 0 | 8,760 | 1,872 | 1,395 | 1,128 | 4,520 | 20,838 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 121 | -132 | 232 | 0 | 1,104 | -79 | -135 | 275 | -1,623 | -237 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 121 | -132 | 232 | 0 | 1,104 | -79 | -135 | 275 | -1,623 | -237 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 121 | -132 | 232 | 0 | 1,104 | -79 | -135 | 275 | -1,623 | -237 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 436 | -41 | -262 | 0 | 2,767 | -327 | 270 | -26 | -3,910 | -1,093 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WILFRID LAURIER

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 157 | 0 | 128 | 0 | 0 | 1,220 | 0 | 1,505 |
| (II) EXTERNAL | 3,848 | 553 | 714 | 0 | 0 | 411 | 9 | 489 | 0 | 6,024 |
| 2. FEES | 0 | 0 | 1,399 | 0 | 3,858 | 72 | 245 | 0 | 0 | 5,574 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 69 | 0 | 0 | 69 |
| SUBTOTAL - OPERATIONAL REVENUE | 3,848 | 553 | 2,270 | 0 | 3,986 | 483 | 323 | 1,709 | 0 | 13,172 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 216 | 0 | 0 | 0 | 0 | 216 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 3,848 | 553 | 2,270 | 0 | 4,202 | 483 | 323 | 1,709 | 0 | 13,388 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 71 | 14 | 127 | 0 | 605 | 33 | 4 | 73 | 0 | 927 |
| 2. CONTRACTOR FEES | 0 | 0 | 0 | 0 | 80 | 0 | 59 | 15 | 0 | 154 |
| 3. SALARIES | 278 | 60 | 716 | 0 | 144 | 49 | 73 | 159 | 0 | 1,479 |
| 4. BENEFITS | 40 | 7 | 100 | 0 | 83 | 10 | 4 | 50 | 0 | 294 |
| 5. PRODUCTS/PROVISIONS | 3,077 | 336 | 766 | 0 | 0 | 328 | 0 | 74 | 0 | 4,581 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 42 | 17 | 50 | 0 | 72 | 5 | 34 | 43 | 0 | 263 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 157 | 0 | 128 | 0 | 0 | 1,220 | 0 | 1,505 |
| TOTAL COST OF SALES/SERVICES | 3,508 | 434 | 1,916 | 0 | 1,112 | 425 | 174 | 1,634 | 0 | 9,203 |
| GROSS CONTRIBUTION MARGIN | 340 | 119 | 354 | 0 | 3,090 | 58 | 149 | 75 | 0 | 4,185 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 13 | 4 | 33 | 0 | 460 | 0 | 4 | 0 | 0 | 514 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 35 | 10 | 90 | 0 | 0 | 9 | 0 | 0 | 0 | 144 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 0 | 0 | 4 |
| 3. INSURANCE | 0 | 0 | 0 | 0 | 25 | 0 | 0 | 0 | 0 | 25 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 2 | 0 | 21 | 0 | 0 | 0 | 0 | 23 |
| 6. MARKETING AND PROMOTION | 11 | 9 | 0 | 0 | 0 | 5 | 0 | 22 | 0 | 47 |
| 7. PROFESSIONAL FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 0 | 5 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 5 | 1 | 1 | 0 | 0 | 1 | 0 | 3 | 0 | 11 |
| 10. OTHER (TRAVEL, ETC.) | 19 | 10 | 10 | 0 | 16 | 4 | 0 | 21 | 0 | 80 |
| TOTAL DIRECT EXPENSES | 83 | 34 | 136 | 0 | 522 | 19 | 8 | 51 | 0 | 853 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) (CONTINUED)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WILFRID LAURIER

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 27 | 1 | 4 | 0 | 0 | 0 | 0 | 61 | 0 | 93 |
| (II) OTHER | 0 | 0 | 0 | 0 | 191 | 0 | 0 | 0 | 0 | 191 |
| 2. RENOVATIONS AND ALTERATIONS | 0 | 0 | 19 | 0 | 226 | 0 | 0 | 0 | 0 | 245 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 23 | 2 | 7 | 0 | 20 | 4 | 4 | 70 | 0 | 130 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 13 | 0 | 1,750 | 0 | 0 | 0 | 0 | 1,763 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 125 | 0 | 0 | 0 | 0 | 0 | 0 | 125 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 50 | 3 | 168 | 0 | 2,187 | 4 | 4 | 131 | 0 | 2,547 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 33 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 39 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 17 | 4 | 20 | 0 | 35 | 4 | 16 | 0 | 0 | 96 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 200 |
| 4. ANCILLARY OVERHEADS | 17 | 7 | 25 | 0 | 17 | 17 | 20 | 0 | 0 | 103 |
| TOTAL OVERHEAD COSTS | 67 | 17 | 45 | 0 | 52 | 21 | 36 | 0 | 200 | 438 |
| TOTAL EXPENSES | 200 | 54 | 349 | 0 | 2,761 | 44 | 48 | 182 | 200 | 3,838 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 140 | 65 | 5 | 0 | 329 | 14 | 101 | -107 | -200 | 347 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -107 | 0 | -107 |
| NET INCOME (LOSS) BEFORE RESERVES | 140 | 65 | 5 | 0 | 329 | 14 | 101 | 0 | -200 | 454 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 32 | 0 | 5 | 0 | 202 | 0 | 0 | 0 | 140 | 379 |
| NET INCOME (LOSS) FOR THE YEAR | 108 | 65 | 0 | 0 | 127 | 14 | 101 | 0 | -340 | 75 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 108 | 65 | 1 | 0 | 126 | 14 | 101 | 0 | -178 | 237 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 32 | 0 | 5 | 0 | 205 | 0 | 0 | 0 | 140 | 382 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WINDSOR

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 5,709 | 0 | 2,014 | 0 | 23 | 302 | 0 | 643 | 518 | 9,209 |
| 2. FEES | 0 | 0 | 2,624 | 0 | 4,290 | 0 | 683 | 0 | 0 | 7,597 |
| 3. MISCELLANEOUS | 0 | 0 | 59 | 0 | 288 | 35 | 0 | 0 | 0 | 382 |
| SUBTOTAL - OPERATIONAL REVENUE | 5,709 | 0 | 4,697 | 0 | 4,601 | 337 | 683 | 643 | 518 | 17,188 |
| 4. INVESTMENT INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 155 | 0 | 0 | 0 | 0 | 155 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 5,709 | 0 | 4,697 | 0 | 4,756 | 337 | 683 | 643 | 518 | 17,343 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 119 | 0 | 1,193 | 0 | 795 | 112 | 4 | 39 | 0 | 2,262 |
| 2. CONTRACTOR FEES | 0 | 0 | 3 | 0 | 38 | 0 | 0 | 1 | 0 | 42 |
| 3. SALARIES | 590 | 0 | 945 | 0 | 335 | 80 | 50 | 106 | 57 | 2,163 |
| 4. BENEFITS | 144 | 0 | 355 | 0 | 71 | 23 | 12 | 26 | 10 | 641 |
| 5. PRODUCTS/PROVISIONS | 4,489 | 0 | 1,848 | 0 | 0 | 0 | 0 | 609 | 0 | 6,946 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 0 | 0 | 169 | 0 | 4 | 18 | 0 | 0 | 0 | 191 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 5,342 | 0 | 4,513 | 0 | 1,243 | 233 | 66 | 781 | 67 | 12,245 |
| GROSS CONTRIBUTION MARGIN | 367 | 0 | 184 | 0 | 3,513 | 104 | 617 | -138 | 451 | 5,098 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 36 | 0 | 124 | 0 | 814 | 0 | 22 | 0 | 17 | 1,013 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 9 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 3 | 0 | 11 | 0 | 13 | 0 | 0 | 0 | 0 | 27 |
| 4. GARBAGE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. GROUNDS COSTS | 0 | 0 | 7 | 0 | 9 | 0 | 0 | 0 | 4 | 20 |
| 6. MARKETING AND PROMOTION | 6 | 0 | 21 | 0 | 0 | 3 | 0 | 0 | 0 | 30 |
| 7. PROFESSIONAL FEES | 0 | 0 | 12 | 0 | 78 | 1 | 0 | 0 | 0 | 91 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 92 | 92 |
| 9. TELEPHONE (LONG DISTANCE) | 7 | 0 | 5 | 0 | 2 | 2 | 0 | 0 | 0 | 16 |
| 10. OTHER (TRAVEL, ETC.) | 48 | 0 | 364 | 0 | 77 | 21 | 365 | 2 | 20 | 898 |
| TOTAL DIRECT EXPENSES | 101 | 0 | 553 | 0 | 993 | 27 | 387 | 2 | 133 | 2,196 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WINDSOR

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D EQUIPMENT AND CAPITAL COSTS | | | | | | | | | | |
| 1 MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 38 | 0 | 33 | 0 | 13 | 0 | 4 | 0 | 0 | 89 |
| (II) OTHER | 7 | 0 | 53 | 0 | 329 | 0 | 42 | 0 | 0 | 431 |
| 2 RENOVATIONS AND ALTERATIONS | 0 | 0 | 26 | 0 | 74 | 18 | 12 | 0 | 98 | 228 |
| 3 EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 7 | 0 | 79 | 0 | 85 | 19 | 120 | 0 | 0 | 310 |
| 4 RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5 DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6 PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 238 | 0 | 1,475 | 0 | 0 | 0 | 0 | 1,713 |
| 7 LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8 BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 53 | 0 | 429 | 0 | 1,976 | 37 | 178 | 0 | 98 | 2,771 |
| E OVERHEAD COSTS: | | | | | | | | | | |
| 1 FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) INTERNAL | 95 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 95 |
| 2 CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4 ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 95 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 95 |
| TOTAL EXPENSES | 249 | 0 | 982 | 0 | 2,989 | 64 | 565 | 2 | 231 | 5,062 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 118 | 0 | -798 | 0 | 544 | 40 | 52 | -140 | 220 | 36 |
| F LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 118 | 0 | -798 | 0 | 544 | 40 | 52 | -140 | 220 | 36 |
| G ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 118 | 0 | -798 | 0 | 544 | 40 | 52 | -140 | 220 | 36 |
| H ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: YORK

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| A. REVENUE | | | | | | | | | | |
| 1. SALES OF SERVICES AND PRODUCT | | | | | | | | | | |
| (I) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (II) EXTERNAL | 10,412 | 0 | 645 | 483 | 1,067 | 0 | 5,824 | 1,307 | 8,098 | 27,836 |
| 2. FEES | 0 | 0 | 0 | 0 | 16,558 | 0 | 0 | 0 | 0 | 16,558 |
| 3. MISCELLANEOUS | 0 | 0 | 0 | 0 | 0 | 0 | 631 | 0 | 0 | 631 |
| SUBTOTAL - OPERATIONAL REVENUE | 10,412 | 0 | 645 | 483 | 17,625 | 0 | 6,455 | 1,307 | 8,098 | 45,025 |
| 4. INVESTMENT INCOME | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 | 10 |
| 5. GOVERNMENT FUNDING | | | | | | | | | | |
| (I) MET | 0 | 0 | 0 | 0 | 524 | 0 | 0 | 0 | 0 | 524 |
| (II) OTHER ONTARIO GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (III) FEDERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (IV) MUNICIPAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 10,412 | 0 | 645 | 483 | 18,149 | 0 | 6,455 | 1,307 | 8,108 | 45,559 |
| B. COST OF SALES/SERVICES | | | | | | | | | | |
| 1. WAGES | 370 | 0 | 5 | 5 | 1,782 | 0 | 1,851 | 105 | 64 | 4,282 |
| 2. CONTRACTOR FEES | 34 | 0 | 43 | 0 | 45 | 0 | 3 | 0 | 124 | 249 |
| 3. SALARIES | 870 | 0 | 226 | 53 | 925 | 0 | 1,280 | 414 | 1,218 | 4,986 |
| 4. BENEFITS | 218 | 0 | 44 | 11 | 486 | 0 | 523 | 96 | 231 | 1,609 |
| 5. PRODUCTS/PROVISIONS | 8,032 | 0 | 0 | 384 | 0 | 0 | 0 | 627 | 405 | 9,448 |
| 6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.) | 153 | 0 | 19 | 8 | 1,069 | 0 | 181 | 21 | 731 | 2,182 |
| 7. COST OF SALES FOR INTERNAL SALES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COST OF SALES/SERVICES | 9,677 | 0 | 337 | 461 | 4,287 | 0 | 3,938 | 1,263 | 2,773 | 22,736 |
| GROSS CONTRIBUTION MARGIN | 735 | 0 | 308 | 22 | 13,862 | 0 | 2,517 | 44 | 5,335 | 22,823 |
| C. DIRECT EXPENSES | | | | | | | | | | |
| 1. UTILITIES | 37 | 0 | 106 | 0 | 2,306 | 0 | 123 | 0 | 1,558 | 4,130 |
| 2. RENTAL OR SPACE COST | | | | | | | | | | |
| (I) INTERNAL | 142 | 0 | 18 | 0 | 465 | 0 | 0 | 0 | 157 | 783 |
| (II) EXTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. INSURANCE | 1 | 0 | 0 | 0 | 20 | 0 | 0 | 0 | 9 | 30 |
| 4. GARBAGE | 0 | 0 | 52 | 0 | 201 | 0 | 0 | 0 | 0 | 253 |
| 5. GROUNDS COSTS | 0 | 0 | 0 | 0 | 197 | 0 | 500 | 0 | 0 | 697 |
| 6. MARKETING AND PROMOTION | 15 | 0 | 0 | 0 | 35 | 0 | 0 | 4 | 12 | 66 |
| 7. PROFESSIONAL FEES | 14 | 0 | 1 | 3 | 26 | 0 | 108 | 0 | 14 | 166 |
| 8. TAXES (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9. TELEPHONE (LONG DISTANCE) | 0 | 0 | 1 | 3 | 167 | 0 | 0 | 10 | 0 | 181 |
| 10. OTHER (TRAVEL, ETC.) | 14 | 0 | 4 | 1 | 191 | 0 | 4 | 1 | 25 | 240 |
| TOTAL DIRECT EXPENSES | 223 | 0 | 183 | 7 | 3,608 | 0 | 735 | 15 | 1,775 | 6,546 |

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: YORK

| FUNCTIONAL AREA | BOOK-STORES (1) | RETAIL (2) | FOOD (3) | BEV-ERAGES (4) | RESI-DENCES (5) | CON-FERENCES (6) | PARKING (7) | PRINTING (8) | OTHER (9) | TOTAL (10) |
|---|---|---|---|---|---|---|---|---|---|---|
| D. EQUIPMENT AND CAPITAL COSTS: | | | | | | | | | | |
| 1. MAINTENANCE | | | | | | | | | | |
| (I) FURNITURE AND EQUIPMENT | 60 | 0 | 0 | 0 | 883 | 0 | 52 | 15 | 20 | 1,030 |
| (II) OTHER | 144 | 0 | 131 | 0 | 462 | 0 | 0 | 0 | 106 | 843 |
| 2. RENOVATIONS AND ALTERATIONS | 3 | 0 | 11 | 0 | 671 | 0 | 35 | 0 | 0 | 720 |
| 3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING | 22 | 0 | 113 | 0 | 263 | 0 | 160 | 41 | 157 | 756 |
| 4. RESERVE (IF APPLICABLE) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. LAND AND SITE SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8. BUILDINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT AND CAPITAL COSTS | 229 | 0 | 255 | 0 | 2,279 | 0 | 247 | 56 | 283 | 3,349 |
| E. OVERHEAD COSTS: | | | | | | | | | | |
| 1. FINANCE COSTS (I) EXTERNAL | 0 | 0 | 0 | 0 | 7,991 | 0 | 0 | 0 | 2,339 | 10,330 |
| (II) INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 | 1,014 | 0 | 672 | 1,686 |
| 2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 1,078 | 0 | 0 | 1,078 |
| 3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. ANCILLARY OVERHEADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OVERHEAD COSTS | 0 | 0 | 0 | 0 | 7,991 | 0 | 2,092 | 0 | 3,011 | 13,094 |
| TOTAL EXPENSES | 452 | 0 | 438 | 7 | 13,878 | 0 | 3,074 | 71 | 5,069 | 22,989 |
| NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES | 283 | 0 | -130 | 15 | -16 | 0 | -557 | -27 | 266 | 166 |
| F. LESS: SUBSIDIES RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) BEFORE RESERVES | 283 | 0 | -130 | 15 | -16 | 0 | -557 | -27 | 266 | 166 |
| G. ALLOCATION TO RESERVES (APPROPRIATIONS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET INCOME (LOSS) FOR THE YEAR | 283 | 0 | -130 | 15 | -16 | 0 | -557 | -27 | 266 | 166 |
| H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| I. ACCUMULATED RESERVE BALANCES APRIL 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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# DESCRIPTIVE DATA

## ANCILLARY ENTERPRISES - UNIVERSITIES
## FOR THE FISCAL YEAR ENDED 30 APRIL 1997

### 1. BOOKSTORES

| BOOKSTORES | a) Does the university operate the bookstore? | b) If the university contracts out, who is the contractor? | c) Is there a separate, student-operated bookstore? If yes, are books new or used? | d) Gross square feet of space utilized: | |
|---|---|---|---|---|---|
| Brock | Yes | n/a | No | Selling<br>Storage and office<br>Total area | 5,000<br>750<br>5,750 |
| Carleton | Yes | n/a | No | Selling<br>Storage and office<br>Total area | 8,130<br>3,822<br>11,952 |
| Guelph | Yes | n/a | Yes - New and Used | Selling<br>Storage and office<br>Total area | 9,500<br>3,500<br>13,000 |
| Lakehead | Yes | n/a | No | Selling<br>Storage and office<br>Total area | 6,328<br>1,200<br>7,528 |
| Laurentian | Yes | n/a | No | Selling<br>Storage and office<br>Total area | 6,230<br>1,770<br>8,000 |
| Algoma | Yes | n/a | No | Selling<br>Storage and office<br>Total area | 682<br>128<br>810 |
| Hearst | Yes | n/a | No | Total area | 76 |
| McMaster | Yes | n/a | No | Selling<br>Storage and office<br>Total area | 17,640<br>4,760<br>22,400 |
| OCAD | No | n/a | No | n/a | |
| Ottawa | No | Private company Ottawa Brenan of which the university owns 51% | No | n/a | |
| Queen's | No | n/a | Yes - New and Used | Selling<br>Storage and office<br>Total area | 13,000<br>6,000<br>19,000 |
| Ryerson | Yes | n/a | Yes - used | Selling<br>Storage and office<br>Total area | 7,043<br>4,523<br>11,566 |
| Toronto | No | U of T Press Inc | No | Selling<br>Storage and office<br>Total area | 42,000<br>9,000<br>51,000 |
| Trent | Yes | n/a | No | Selling<br>Storage and office<br>Total Area | 4,648<br>3,272<br>7,920 |
| Waterloo | Yes | n/a | Yes - used | Selling<br>Storage and office<br>Total | 15,000<br>2,000<br>17,000 |
| Western | Yes | n/a | Yes - used | Selling<br>Storage and office<br>Total area | 12,901<br>7,897<br>20,799 |

## 1. BOOKSTORES

| BOOKSTORES | a) Does the university operate the bookstore? | b) If the university contracts out, who is the contractor? | c) Is there a separate, student-operated bookstore? If yes, are books new or used? | d) Gross square feet of space utilized: |
|---|---|---|---|---|
| W. Laurier | Yes | n/a | No | Selling 5,600<br>Storage and office 1,400<br>Total area 7,000 |
| Windsor | Yes | n/a | Yes | Selling 13,150<br>Storage and office 2,815<br>Total area 15,965 |
| York | Yes | n/a | Yes - used | Selling 20,311<br>Storage and office 10,295<br>Total 30,606 |

## 1. BOOKSTORES

| BOOKSTORES | e) What is the $ value of sales of the following: | | | | | |
|---|---|---|---|---|---|---|
| | i) core text books | ii) trade books | iii) used books | iv) computing equipment and supplies | v) incidentals, including stationery | vi) total sales |
| Brock | $2,957,149 | $31,867 | $179,091 | $973,052 | $770,197 | $4,911,356 |
| Carleton | $4,444,918 | $292,255 | $164,188 | n/a | $592,901 | $5,494,262 |
| Guelph | $3,929,623 | $364,977 | $225,699 | n/a | $926,088 | $5,446,387 |
| Lakehead | $2,997,000 | included in i) | $47,000 | $999,000 | $373,000 | $4,416,000 |
| Laurentian | $1,846,000 | $79,000 | $32,000 | $370,000 | $318,000 | $2,645,000 |
| Algoma | $333,094 | $27,434 | n/a | n/a | $11,420 | $371,948 |
| Hearst | $36,514 | n/a | n/a | n/a | n/a | $36,514 |
| McMaster | $6,776,905 | $1,397,322 | $872,062 | $3,713,534 | $1,719,276 | $14,479,099 |
| OCAD | n/a | n/a | n/a | n/a | n/a | n/a |
| Ottawa | n/a | n/a | n/a | n/a | n/a | n/a |
| Queen's | $5,037,536 | $681,772 | $72,839 | n/a | $1,491,739 | $7,283,886 |
| Ryerson | $4,288,230 | $265,139 | $68,389 | $2,379,590 | $1,068,629 | $8,069,977 |
| Toronto | $11,013,000 | $6,631,000 | Included in textbooks | $11,474,000 | $3,174,000 | $32,292,000 |
| Trent | $1,566,016 | $566,381 | $100,000 | included in v) | $471,494 | $2,703,891 |
| Waterloo | $6,138,712 | $852,676 | n/a | n/a | $666,169 | $7,657,557 |
| Western | $8,426,000 | $1,060,000 | $137,000 | n/a | $2,031,000 | $11,654,000 |
| W. Laurier | $2,582,131 | $221,587 | $268,543 | $128,510 | $638,573 | $3,839,344 |
| Windsor | $4,860,337 | inc. in i) | n/a | $439,285 | $409,935 | $5,709,557 |
| York | $7,554,482 | $1,051,004 | $712,798 | $118,506 | $975,492 | $10,412,282 |



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## 1. BOOKSTORES

| BOOKSTORES | f) Explain the textbook pricing policy. | g) what is the $ value of the book-store inventory at year-end? | h) Is interest charged on inventory at year-end? | i) Number of full-time equivalent staff? | j) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|---|
| Brock | Either suggested retail or 25% mark-up of net price | $992,882 | No | 9 | Brought into operating income |
| Carleton | i) Books purchased at list less 20% are sold at list.<br>ii) Books purchased at net price are sold at cost plus 30% to give gross margin of 23%.<br>iii) Books purchased at list less 10% or 15% are sold at cost plus 30%. | $783,870 | Yes - 5.35%<br>Rate used is the average prime rate for the fiscal period | 15 | Any surplus is retained by the bookstore in their appropriated fund for future use. Any deficit is carried by the bookstore into the subsequent year. |
| Guelph | Canadian list - as sent in by publisher.<br>Canadian net - multiply Canadian list by 1.3 = selling price<br>US list - multiply by exchange rate for Canadian currency.<br>US Net - convert to US list, multiply by 1.3 = selling price. | $902,073 | Yes - fixed amount established yearly | 15 | Carried forward |
| Lakehead | Cost + 25% | $784,000 | Yes - MLR-2% | 7 | Surpluses transferred to Scholarship Account |
| Laurentian | Achieve gross margin of 20% | $922,000 | 5.3% - a flat rate of $45,000 per yr. is charged | 9 | Carried forward |
| Algoma | Publisher's list price plus shipping. Pre-priced books are sold at price on books. | $62,173 | No | 1 | Become part of operating |
| Hearst | 20 % is added to invoice total (including taxes and freight) | $20,737 | No | 0.06 | Transferred to operating |
| McMaster | The suggested retail price is used, if available. If the book is not priced, there is a 129% mark-up. On US books, an exchange rate factor is used in setting the price. | $1,920,246 | Yes - 7.5% | 38 | When surpluses occur, a portion is retained in a reserve for renovation and equipment purchases, and a portion is transferred to help fund student services. If deficits arose, they would be a first-charge on future operations. |
| OCAD | n/a | n/a | n/a | n/a | n/a |
| Ottawa | n/a | n/a | n/a | n/a | n/a |
| Queen's | Canadian sources textbooks 7% below suggested retail; if on Globe & Mail bestseller list, 25% below suggested retail. Foreign sourced material at suggested list. | $1,470,000 | No | 25 | Responsibility of bookstore |
| Ryerson | Canadian publishers list price - retail price = list price + .50<br>Canadian publishers net priced - retail price = net price X 1.35<br>US publishers - retail price = US net price X 1.4 (currency exchange rate) X 1.35 + transportation | $692,100 (bookstore and computer shop) | Yes - 7.26% | 23 (bookstore and computer shop) | Contributed to the university's capital debit program |

## 1. BOOKSTORES

| BOOKSTORES | f) Explain the textbook pricing policy. | g) what is the $ value of the book-store inventory at year-end? | h) Is interest charged on inventory at year-end? | i) Number of full-time equivalent staff? | j) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|---|
| Toronto | List price or net + 33% | $5,284,000 | Consolidated in with corporate borrowing and trade payables | n/a | Corporation is responsible for all surpluses and deficits. |
| Trent | 23.5% margin on publisher's net price or publisher's suggested retail price, if higher. | $641,569 | Yes - 3.75% | 12.52 | Surplus to reserve (used for enhanced automation and renovations). Deficits are covered from reserve. |
| Waterloo | 20% mark-up; suggested retail less 3.5% | $1,232,546 | Yes - 4% | 25 | Accumulated in unappropriated surplus/deficit account |
| Western | The publisher's suggested retail selling price is used. Foreign textbooks are adjusted for currency exchange rates. | $2,442,985 | Yes - 4.75% | 48 | Carried forward in the unit's fund balance, expected as surplus. |
| W. Laurier | Sell at publisher's suggested list price or, if net priced, mark-up from cost of 25%. | $1,182,856 | Yes - 3.685% short-term interest rate | 13 | Ancillary Services Reserve Fund |
| Windsor | 25% Margin | $1,492,083 | Yes - Prime rate - 0.25% | 26 | Financial surpluses & deficits return to the Bookstore. |
| York | 25% mark-up | $3,135,923 | Yes - 5% | 39 | Deficits are subsidized by the university to extent of deficit financing amount. Annual surpluses are applied to the accumulated deficit. |

## 2. RETAIL

| RETAIL | a) List types of retail outlets and square- foot area of each: | b) Number of retail outlets; locations | c) Are they university operated | d) If contracted out, to whom? |
|---|---|---|---|---|
| Brock | Bank of Nova Scotia 500 | 1 - on campus | No | n/a |
| Carleton | Computer Store 2,089<br>Raven Corner 420 | 2 | Computer Store - yes<br>Raven Corner - no | Raven Corner - Valiquette Sports |
| Guelph | Pharmacy 2,900<br>Proshop 273<br>Convenience 480 | 3 - 3 locations | Yes | n/a |
| Lakehead | Bookstore 5,193<br>Clothing & Sundry 1,616<br>Computers 700<br>Convenience 419 | 4 in one location | Yes | n/a |
| Laurentian | n/a | n/a | n/a | n/a |
| Algoma | n/a | n/a | n/a | n/a |

## 2. RETAIL

| RETAIL | a) List types of retail outlets and square- foot area of each: | b) Number of retail outlets; locations | c) Are they university operated | d) If contracted out, to whom? |
|---|---|---|---|---|
| Hearst | n/a | n/a | n/a | n/a |
| McMaster | n/a | n/a | n/a | n/a |
| OCAD | n/a | n/a | n/a | n/a |
| Ottawa | Computer Store 1,335 | 1 | Yes | n/a |
| Queen's | Microcomputer Store 500 | 1 | Yes | n/a |
| Ryerson | Bookstore 11,566<br>Computer Shop 1,678 | 2 - 2 locations | Yes | n/a |
| Toronto | **Hart House**<br>Hart House Hair Place 210<br>**U of T Press**<br>Koffler 25,000<br>Computer shop 2,500<br>Innis 1,000<br>Hart House 500<br>Scarborough 5,000<br>Erindale 7,000 | **Hart House**<br>1<br>**U of T Press**<br>n/a | **Hart House**<br>No<br>**U of T Press**<br>No | **Hart House**<br>Mr. Ben Cataudella<br>**U of T Press**<br>University of Toronto Press Inc. |
| Trent | Campus Store 1,093<br>Ancillary Computing Services - sales by computing department n/a | 2 - 2 locations | Yes | n/a |
| Waterloo | UW Computer Store 2,502<br>UW Shop 4,280<br>Compu-scape - Student Life Centre 1,000 | 3 - 3 locations | Yes | n/a |
| Western | Variety Store 3,046<br>Games Room 1,313<br>Art Craft Studio 2,844<br>Hair Salon 447<br>Travel Services 602<br>Postal Outlet 586<br>Computer Store 33,778<br>Used Bookstore 2,030<br>Bar 13,813<br>Bar 9,172<br>Drug Store 572<br>Photo Shop 320<br>Pool Room 1,096 | 13 | No - except computer store | Private tenants, University Student Council |
| W. Laurier | Purple & Gold Store 2,000 | 1 | Yes | n/a |
| Windsor | Pharmacy 927<br>Travel Agency 462<br>Photography Studio 539<br>Copy Centre 246 | 4 - 3 location | No | Contracted out to local business persons |
| York | Postal Outlet 926<br>Telecommunications 921 | 2 outlets<br>1 location | Yes | n/a |

## 2. RETAIL

| RETAIL | e) Is the space for these outlets leased? | f) Percentage of leased space (sq. feet) versus university owned | g) If the outlets are leased, what is the basis for rent? |
|---|---|---|---|
| Brock | Yes | 100% leased | Monthly fee |
| Carleton | No | 100% owned | n/a |
| Guelph | No | n/a | n/a |
| Lakehead | No | 100% owned | n/a |
| Laurentian | n/a | n/a | n/a |
| Algoma | n/a | n/a | n/a |
| Hearst | n/a | n/a | n/a |
| McMaster | n/a | n/a | n/a |
| OCAD | n/a | n/a | n/a |
| Ottawa | Yes | 0.6% leased<br>99.4% owned | $10/square foot |
| Queen's | No | 100% owned | n/a |
| Ryerson | No | 100% owned | n/a |
| Toronto | **Hart House**<br>No<br>**U of T Press**<br>No | **Hart House**<br>100% owned<br>**U of T Press**<br>100% owned | **Hart House**<br>Hart House collects monthly rent based on a lease agreement. Rent was calculated based on estimated cleaning, maintenance and utility costs per net assignable square meter of space plus an allowance for inflation, profit margin etc.<br>**U of T Press**<br>n/a |
| Trent | No | 100% owned | n/a |
| Waterloo | No | 100% owned | n/a |
| Western | No | 100% owned | n/a |
| W. Laurier | No | 100% owned | n/a |
| Windsor | n/a | n/a | n/a |
| York | Yes | 100% leased | All outlets pay all utilities, real estate taxes, promotional and common area expenses. Tenants also pay a basic minimum rent (based on square footage) and may pay the greater of the minimum rent on a percentage of gross sales. |

## 3. FOOD SERVICES

| FOOD SERVICES | a) Is the food service self-operated or contracted out? Name contractor(s) | b) Number of outlets | c) Are the residence meal plans mandatory? | d) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|
| Brock | Marriott Food Services | 5 | No | n/a |
| Carleton | Marriott Canadian Management Ltd<br>Capital Foods Ltd | 11 | Yes | Any surplus or deficit for the period is added to the appropriated fund balance of the ancillary and is carried in the subsequent year(s). Interest is calculated on the total surplus/deficit |
| Guelph | Self-operated | 29 | Yes, except East Residence and Married Student Residence | Carried forward |
| Lakehead | Versa Foods | 2 | Yes | Transferred to Repairs & Renewals (Cafeteria) |
| Laurentian | Marriot Food Services | 4 | No | Carried forward to subsequent years |
| Algoma | Self-operated - May/96-Aug/96<br>Kings Catering - Sept/96-Apr/97 | 1 | No | Self-operational profits (deficits) become part of operating.<br>Contracting out - n/a |
| Hearst | n/a | n/a | n/a | n/a |
| McMaster | Self-operated | 10 | Yes | Appropriated and carried over to the subsequent year. |
| OCAD | n/a | n/a | n/a | n/a |
| Ottawa | Versabec (Versa Foods)<br>Study Break<br>Student Federation<br>Selena<br>Graduate Student Association<br>University Bistro (Le Solstice) | 19 | No | Surplus is used for future purchase or renovation |
| Queen's | Marriott Management Services<br>Brown's Fine Foods | 7 | Yes | Responsibility of the food services unit |
| Ryerson | Versa Campus Services | 2 Cafeterias and 3 Satellites | Yes | Contributed to University Capital Debt Program |
| Toronto | **Scarborough** - contracted out<br>- Versa Campus Services, Eastwood Food Services (vending) -<br>**St. George** - 1 self-operated, others contracted out<br>- Marriott, Second Cup, , a la Carte Kitchens, Innis Cafe<br>**Erindale** - contracted out<br>- Beaver Foods- General<br>Harvey's<br>Taco Bell<br>Roasters'<br>**Hart House**<br>Self-operated | **Scarborough** - 4<br>**St. George** - 18<br>**Erindale** - 3<br>**Hart House** - 2 + catering operation | **Scarborough**<br>No<br>**St. George**<br>In some residences<br>**Erindale, Hart House**<br>n/a | **Scarborough**<br>Any surpluses above department needs are contributed to the operating budget of the college. Any deficits are financed at a rate established by the university.<br>**St. George**<br>Remain with food ancillary<br>**Erindale**<br>Retained by Food Service Ancillary.<br>**Hart House**<br>Accumulated in unappropriated accumulated equity of Hart House. |

## 3. FOOD SERVICES

| FOOD SERVICES | a) Is the food service self-operated or contracted out? Name contractor(s) | b) Number of outlets | c) Are the residence meal plans mandatory? | d) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|
| Trent | Marriott | 10 | Yes | Surpluses reserved for repairs, deficits charged to reserve or made up in fees the following year |
| Waterloo | Self-operated | 13 | Yes | Retained within Food Services. |
| Western | Self-operated | 18 | Yes | Carried forward in unit's fund balance, surplus expected. |
| W. Laurier | i) Self-operated:<br>Dining Hall<br>Food Court (part)<br><br>ii)Contracted out:<br>Second Cup<br>A&W<br>Domino's Pizza<br>Wilf's (Student Union) | 6 | Yes | Retained in the Ancillary Service Fund, or paid out of the fund. |
| Windsor | Self-operated | 12 | Yes | Senior Administration's final decision.<br>Historically - carried forward into the next fiscal operating year. |
| York | Marriott<br>Restauronics<br>Various franchises and independents | 25 | Yes | Retained within department. Deficits incur interest charges. Deficits are expected to be recovered by future operations. |

## 3. FOOD SERVICES

| FOOD SERVICES | e) Are meal plans valid at off-campus operations? If Yes, percentage of off-campus sales: | f) Are meals plans valid at any student-run operations? If yes, percentage of sales: | g) Break-down of cash sales: | h) Do you pay rent or space costs to university? How is the calculation derived? |
|---|---|---|---|---|
| Brock | No | No | n/a | Yes - Percentage of sales |
| Carleton | No | No | Retail $1,481,098<br>Vending $141,947<br>Franchises $597,003<br>Catering functions $42,923<br>Other $245<br>Total $2,263,216 | Yes - charged a prorated share (based on square footage and cleaning methods) of the costs of the "Unicentre" which houses Food Services. |
| Guelph | Yes - 7% | No | Retail $3,501,038<br>Vending $508,756<br>Catering $484,393<br>Total $4,494,187 | Yes - Through the use of a budget model, all costs associated with the operation of Hospitality Services are transferred to the department. Additional funds for academic enhancement are also charged to the department on an ad hoc basis. Utilities are charged based on space used. |

## 3. FOOD SERVICES

| FOOD SERVICES | e) Are meal plans valid at off-campus operations? If Yes, percentage of off-campus sales: | f) Are meals plans valid at any student-run operations? If yes, percentage of sales: | g) Break-down of cash sales: | h) Do you pay rent or space costs to university? How is the calculation derived? |
|---|---|---|---|---|
| Lakehead | No | No | n/a | Yes - % of sales with a minimum guarantee |
| Laurentian | No | No | n/a | Yes - Based on square footage of occupied space. |
| Algoma | No | No | Retail $16,269 | No |
| Hearst | n/a | n/a | n/a | n/a |
| McMaster | Yes - 4% | No | n/a | No |
| OCAD | n/a | n/a | n/a | n/a |
| Ottawa | No | No | n/a - Versabec | No |
| Queen's | No | No | Retail $2,508,360<br>Vending $ 63,635<br>Catering Functions $ 94,978<br>Other $ 508,130<br>Total $3,175,103 | Yes - $10/sq.ft. |
| Ryerson | No | No | Retail $1,910,898<br>Vending $ 155,000<br>Franchises $ 274,000<br>Catering Functions $ 247,000<br>Total $2,586,898 | Yes - Fixed percentage charge based on operating expenditures.<br>Residence cafeteria costs are based on actual space costs. |
| Toronto | No | No | **Scarborough**<br>n/a<br>**St. George**<br>Retail $4,051,828<br>Vending $ 481,972<br>Franchises $ 721,150<br>Catering Functions $1,566,552<br>Other $ 2,229<br>Total $6,823,731<br>**Erindale**<br>Retail $ 229,000<br>Vending $ 148,000<br>Franchises $ 545,000<br>Catering Functions $ 471,000<br>Total $1,393,000<br>**Hart House**<br>Retail $ 969,900<br>Vending $ 12,600<br>Catering Functions $1,214,700<br>Total $2,197,200 | **Scarborough**<br>n/a<br>**St. George**<br>Calculated including caretaking, utilities, building maintenance, and portion of major maintenance.<br>**Erindale**<br>Based on estimated usage of utilities, maintenance and security and administration.<br>**Hart House**<br>Facilities and services invoiced quarterly for steam and hydro, and a portion of overheads. Maintenance costs are invoiced monthly for charges incurred. |
| Trent | No | No | Retail $135,332<br>Vending $ 7,000<br>Catering Functions $ 61,676<br>Others (Bars and Pubs) $517,249<br>Total $721,257 | Yes - on a square metre basis |
| Waterloo | Yes -17% | No | Retail $3,188,818<br>Vending $ 84,079<br>Catering Functions $ 510,000<br>Total $3,782,897 | Yes - Average plant operations costs per gross sq. ft. (GSF) x actual GSF for Food Services. |

## 3. FOOD SERVICES

| FOOD SERVICES | e) Are meal plans valid at off-campus operations? If Yes, percentage of off-campus sales: | f) Are meals plans valid at any student-run operations? If yes, percentage of sales: | g) Break-down of cash sales: | h) Do you pay rent or space costs to university? How is the calculation derived? |
|---|---|---|---|---|
| Western | Yes - 0.7% | No | Retail $ 7,583,439<br>Vending $ 492,674<br>Franchises $ 2,250,017<br>Catering Functions $ 945,759<br>Other $ 119,204<br>Total $11,391,093 | Yes - Average campus cost per sq. ft. before caretaking and common costs associated with the specific space. |
| W. Laurier | Yes -1% | Yes - 5% | Retail $ 848,802<br>Vending $ 17,259<br>plus contract commission<br>Franchises $ 115,267<br>Catering $ 303,863<br>Total $1,285,191 | Yes - building mortgage, utilities |
| Windsor | No | No | Retail $ 955,031<br>Vending $ 50,000<br>(not viewed as food service revenue; revenue is pure profits and is reported under CAW Student Centre)<br>Franchises $ 97,000<br>Catering Functions $ 713,500<br>(includes conference food)<br>Other $ 345,000<br>Total $2,160,531 | Yes - per square foot. |
| York | No | Yes - 10% | Commission $ 509,000 | No |

## 4. BEVERAGE

| BEVERAGE | a) Who holds the liquor licence? | b) How many licences are on compus? | c) who operates the licence? | d) What services are offered? | e) How is the product charged to the customer? |
|---|---|---|---|---|---|
| Brock | University and Student Organization | 2 | Each operates their own | Distribution<br>Event Planning<br>Bartending | Mark-up |
| Carleton | University and Student Organization | 4 | Carleton University Student's Association<br>Faculty Club<br>Carleton University Graduate Student's Association | Distribution<br>Monitoring<br>Event Planning<br>Bartending | Mark-up |
| Guelph | University and Student Organization | 3 | Executive Director of Facilities and Hospitality Services<br>Central Student Association<br>University Club | Distribution<br>Monitoring<br>Event Planning<br>Bartending | Mark-up |
| Lakehead | University | 1 | Lakehead University Administration | Distribution<br>Monitoring<br>Event Planning<br>Bartendin | Mark-up |

## 4. BEVERAGE

| BEVERAGE | a) Who holds the liquor licence? | b) How many licences are on campus? | c) who operates the licence? | d) What services are offered? | e) How is the product charged to the customer? |
|---|---|---|---|---|---|
| Laurentian | University | 5 | University contracted to Marriott Services | Distribution<br>Monitoring<br>Event Planning<br>Bartending | Mark-up |
| Algoma | University | 1 | University | Event planning<br>Bartending | Mark-up |
| Hearst | n/a | n/a | n/a | n/a | n/a |
| McMaster | University and Student Organization | 4 | Food Services for the University<br>1. University<br>2. McMaster Student Union<br>3. Grad Student Association<br>4. Faculty Club | Event Planning<br>Bartending | Mark-up |
| OCAD | n/a | n/a | n/a | n/a | n/a |
| Ottawa | University and Student Organization | 3 | University of Ottawa Student Federation Graduate Students Assoc. | Distribution<br>Monitoring<br>Event Planning<br>Bartending | Mark-up |
| Queen's | University | 2 | University | Distribution<br>Monitoring<br>Event Planning<br>Bartending | Mark-up |
| Ryerson | University | 2 | University | Event Planning<br>Bartending | Percentage of Sales |
| Toronto | **Scarborough, Erindale, St. George**<br>University<br>**Hart House**<br>University for Arbor Room, separate corporation for Gallery Grill. | **Scarborough** - 1<br>**St. George** - 2<br>**Erindale** - 1 | **Scarborough**<br>- Distribution and service are handled by campus caterer. Monitoring is done by the university. Event planning is jointly done by university and caterer.<br>**St. George**<br>- Marriott distributes for the main licence<br>**Erindale**<br>- Student union through a pub management board. | **Scarborough, St. George**<br>Distribution<br>Monitoring<br>Event Planning<br>Bartending<br>**Erindale**<br>Distribution<br>Monitoring<br>Bartending | **Scarborough**<br>Consignment Fee.<br>**St. George**<br>Mark-up percent varies on product - 42% to 75%.<br>**Erindale**<br>Mark-up |
| Trent | University | 1 | Conference Services | Distribution<br>Monitoring<br>Event Planning<br>Bartending | Cost + Mark-up |
| Waterloo | University and Student Organization | 3 | Bar Services<br>Graduate Students<br>University Club | Distribution<br>Monitoring<br>Event Planning<br>Bartending | Mark-up |
| Western | University | 1 | University | Event Planning<br>Bartending | Mark-up |
| W. Laurier | University | 1 | University<br>Student's Union | Distribution<br>Monitoring<br>Event Planning<br>Bartending | $30 administration fee per event, plus 12% markup (if sales less than fixed, mark-up plus admin. fee) |

## 4. BEVERAGE

| BEVERAGE | a) Who holds the liquor licence? | b) How many licences are on campus? | c) who operates the licence? | d) What services are offered? | e) How is the product charged to the customer? |
|---|---|---|---|---|---|
| Windsor | University and Student Organization | 2 | University<br>Uniwin (Student Organization - university) | Distribution<br>Monitoring<br>Event Planning<br>Bartending | Mark-up |
| York | University | 1 | Beverage Services Dept. | Distribution | Mark-up |

## 5. RESIDENCES

| RESIDENCES | a) Number of beds | | | |
|---|---|---|---|---|
| | Apartments | Townhouses | Dormitory Residences | Total |
| Brock | n/a | 539 | 902 | 1,441 |
| Carleton | n/a | n/a | 1,665 | 1,665 |
| Guelph | 615 | 340 families | 3,485 | 4,100 beds + 340 families |
| Lakehead | n/a | 430 | 714 | 1,144 |
| Laurentian | 547 | n/a | 240 | 787 |
| Algoma | n/a | 51 | n/a | 51 |
| Hearst | n/a | n/a | 11 | 11 |
| McMaster | 500 | n/a | 2,281 | 2,781 |
| OCAD | n/a | n/a | n/a | n/a |
| Ottawa | 40 | 708 | 1,308 | 2,056 |
| Queen's | 723 | 303 | 3,023 | 4,049 |
| Ryerson | 237 | n/a | 603 | 840 |
| Toronto | **Scarborough, St. George (Grad & law only)** - n/a<br>**Erindale** - 168 | **Scarborough** - 536<br>**St. George (Grad & law only)** - n/a<br>**Erindale** - 661 | **Scarborough, Erindale** - n/a<br>**St. George (Grad & law only)** - 261 | **Scarborough** - 536<br>**St. George (Grad & law only)** - 261<br>**Erindale** - 829 |
| Trent | n/a | 51 | 1,097 | 1,148 |
| Waterloo | 600 | 396 | 2,293 | 3,289 |
| Western | 1,146 | 452 | 2,560 | 4,158 |
| W. Laurier | 300 | n/a | 892 | 1,192 |
| Windsor | 163 | 224 | 1,416 | 1,803 |
| York | 1,327 | n/a | 2,292 | 3,619 |

## 5. RESIDENCES

| RESIDENCES | b) Occupancy Rates (%) | | |
|---|---|---|---|
| | **Apartments** | **Townhouses** | **Dormitory Residences** |
| Brock | n/a | 99 | 99 |
| Carleton | n/a | n/a | 97 |
| Guelph | 99 | 96 | 97 |
| Lakehead | n/a | 98 | 98 |
| Laurentian | 95 | n/a | 90 |
| Algoma | n/a | 79 | n/a |
| Hearst | n/a | n/a | 91 |
| McMaster | 100 | n/a | 100 |
| OCAD | n/a | n/a | n/a |
| Ottawa | 100 | 100 | 99.5 |
| Queen's | 98 | 98 | 98.5 |
| Ryerson | 100 | n/a | 100 |
| Toronto | **Scarborough** - n/a<br>**St. George (Grad & law only)** - n/a<br>**Erindale** - 100% | **Scarborough** - Sum. 74.7%, Win. 97%<br>**St. George (Grad & law only)** - n/a<br>**Erindale** - 88% | **Scarborough, Erindale** - n/a<br>**St. George (Grad & law only)** - 98%<br>**Erindale** - n/a |
| Trent | n/a | 98.8 | 93.4 |
| Waterloo | 95 | 75 | 68 |
| Western | 99 | 99 | 99.5 |
| W. Laurier | 98 | n/a | 98.5 |
| Windsor | 80 | 95 | 76 |
| York | 98 - F/W<br>70-80 - S | n/a | 100 - F/W<br>10-15 - S |

## 5. RESIDENCES

| RESIDENCES | c) Reimbursement for residence assistants/ dons, if applicable. | d) List the various meal plans, prices and number of meals covered by the plans. | e) Number of residents on meal plans? | f) Residence fees for coming year:<br>F = Fall<br>W = Winter<br>S = Summer | g) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|---|
| Brock | Free board | 8 meals/wk plus $400 DCB $2,433<br>10 meals/wk $2,333<br>15 meals/wk $2,467<br>19 meals/wk $2,575<br>25 meals/year plus $150 DCB $300<br>DCB=Declining Cash Balance acct | 900 | F/W<br>Single $2,675<br>Double $2,410<br>Village $2,930 | Brought into operating income |

## 5. RESIDENCES

| RESIDENCES | c) Reimbursement for residence assistants/ dons, if applicable. | d) List the various meal plans, prices and number of meals covered by the plans. | e) Number of residents on meal plans? | f) Residence fees for coming year:<br>F = Fall<br>W = Winter<br>S = Summer | g) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|---|
| Carleton | Free meals, but treated as taxable benefit; Residence Fellows also receive free accommodation | Plan A - 14 meals/ wk. $2,455<br>Plan B - 12 meals/wk plus $300 in cash account (debit card) $2,605 | 1,615 | F/W $1,585/term | Any surplus or deficit is added to the appropriated fund balance of the ancillary and is carried in the subsequent years. Interest is calculated on the total surplus/deficit. |
| Guelph | Monetary stipend equivalent to cost of single room | Semester<br>Minimum $1,045<br>Light $1,225<br>Full $1,380<br>Plus $1,525 | 3,485 | F/W $1,286 - $1,563/term<br>S $800<br>fee does not include family housing | Carried forward |
| Lakehead | Hourly Salary | 21 meals per week | 714 | F/W $1,148/term<br>S Weekly | Transferred to Residence Repairs & Renewals |
| Laurentian | $2,800 per academic year | Meal Plans: a-la-carte $1,600<br>$1,800<br>$1,920<br>Number of meals covered to the extent of dollar value of Plan | 150 | F/W<br>**Dormitory**<br>Single $2,650<br>Double $2,290<br>**Single Students Residence**<br>Single $2,735<br>Double $2,360<br>**Married Students Residence** $460/mo | Carried Forward |
| Algoma | $2,000 for fall and winter terms. | n/a | n/a | F/W/S $1,560 /term | Become part of operating. |
| Hearst | No | n/a | n/a | F/W/S<br>Single monthly $235<br>Double monthly $313 | The transfer is in the amount so that at the end of the year there are no surpluses or deficits. |
| McMaster | Residence executive receives stipends:<br>Presidents $3,300<br>Vice Presidents $1,500<br>Floor Reps $800<br>Inter-Residence Council Reps $150<br>Hall Directors $10,500 less market rent for accommodation | Residence<br>Light $2,250<br>Small $2,450<br>Regular $2,625<br>Large $2,825<br>The light plan is mandatory for traditional residence students, except for Bates apartments, where it is optional. | 2,281 | F/W<br>Traditional<br>Single $2,900<br>Double/triple/ quadruple $2,825<br>Bates (apts.) $3,025 | Appropriated and carried forward to the subsequent year. |
| OCAD | n/a | n/a | n/a | n/a | n/a |

## 5. RESIDENCES

| RESIDENCES | c) Reimbursement for residence assistants/ dons, if applicable. | d) List the various meal plans, prices and number of meals covered by the plans. | e) Number of residents on meal plans? | f) Residence fees for coming year:<br>F = Fall<br>W = Winter<br>S = Summer | g) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|---|
| Ottawa | Suite at no cost, stipend approximately $325, telephone, voicemail | n/a | n/a | F<br>Single $1,320<br>Double $1,134<br>W<br>Single $1,355<br>Double $1,164<br>S - per day<br>Single $11.20<br>Double $9.60 | For future deficit and major renovations |
| Queen's | Free room and board | Room and board:<br>Single $5,732<br>Double $5,529 | 2,231 | F/W<br>Single $5,732<br>Double $5,529 | Responsibility of the department. |
| Ryerson | Residence Assistant/Don $300 per month | Compulsory Food Contract $ 2,200<br>Flexible Food Contract $1,300<br>Non-Compulsory $540 | 550 | To be determined | Contributed to University's Capital Debt Program |
| Toronto | **Scarborough** - Residence Fees. Senior Don also receives stipend of $500.<br>**St. George** - n/a<br>**Erindale** - 11 Dons @$2,650 = $29,150 | n/a | n/a | **Scarborough** - single<br>F/W $1,566<br>S $1,360<br>**St. George** - n/a<br>**Erindale**<br>F/W<br>PH 1-4 $2,950<br>PH 5 $725/mo.<br>S<br>PH-4 $1,250<br>PH-5 $725/mo | **Scarborough, St. George (Grad & law only), Erindale** Responsibility of Residence Ancillary |
| Trent | Subsidized rent ($291) and free meals | 21 meals per week for full academic year $2,424<br>Meal plan is compulsory for students in residence except for students in townhouses.<br>Meal plan may be purchased by students in townhouses.<br>Various meal plans are available to off-resident students. | 1,098 | F/W - combined townhouses:<br>Single $3,046<br>Double $2,750 | Surpluses are reserved for major repairs; deficits are charged to the reserve, or made up in fees the next year. |
| Waterloo | Room in Village plus small meal plan | One term:<br>Starter $995<br>Convenience $1,295<br>Complete $1,495 | 2,221 | F $1,655<br>W $1,215<br>S $1,215 | Remain in the department |
| Western | Residence fees | $2,985 - $1,185 for fixed costs - $1,800 meal allowance<br>$2,685 - $1,185 for fixed costs - $1,500 meal allowance<br>$2,285 - $1,185 for fixed costs - $1,100 meal allowance | 2,320 | F/W<br>Single $3,106-$6,081 (no meals)<br>Double $5,191 - $5,891 | Carried forward in the unit's fund balance. A surplus fund balance is expected. |
| W. Laurier | 8 Head Residents:<br>- apartment plus $25.95 per student in building (per 8 months)<br>48 Dons: single room, $500 reduction in meal plan, plus $574 stipend | Plan A - 21 meals $2,494*<br>Plan B - 18 meals $2,172*<br>Plan C $300*<br>* - declining balance | A + B<br>865 | F/W<br>Dormitory Style<br>Single $3,238<br>Double $2,972<br>Apartment Style<br>Single $4,090 | Retained in the Ancillary Service Fund or paid out of the fund. |

## 5. RESIDENCES

| RESIDENCES | c) Reimbursement for residence assistants/ dons, if applicable. | d) List the various meal plans, prices and number of meals covered by the plans. | e) Number of residents on meal plans? | f) Residence fees for coming year:<br>F = Fall<br>W = Winter<br>S = Summer | g) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|---|
| Windsor | Resident assistants receive honorarium equal to cost of single room plus $500 toward meal plan. | 1. 10 meals per week plus $1,025 flex money $3,275<br>2. 8 meals per week plus $1,025 flex money $2,875<br>3. 100% flex $2,200<br>4. 100% flex $1,650<br>5. 100 flex% $750<br>6. 100% flex $350<br>(flex money may be spent at other outlets around campus) | 1,416 | F<br>Single $1,904<br>Double $1,513<br>W<br>Single $1,695<br>Double $1,347<br>S $550 | Retained within the department. Surplus kept in reserve and used primarily for upgrading and maintaining residence facilities. Deficits are carried until covered. |
| York | Residence Dons receive free apt.for 8 months with kitchen (no meal plan) + $1,000 stipend. Assistant Dons - no meal plan required. Residence Tutor - free apartment 12 months. | Number of meals depends on size & cost of meals $1,200 or $1,800 | 1,900 | F/W $2,712 - $3,883<br>S $1,500 | Deficits are carried forward & are expected to be eliminated by future years supluses. After the cumulative deficit is eliminated, any surplus would be held for capital improvements. |

## 6. CONFERENCES

| CONFERENCES | a) Are facilities available year-round or seasonally? Number of months | b) Number of beds available for occupancy | c) Average occupancy rate (percentage) Number of bed-nights | d) Number of conferences hosted | e) Is the conference office one-stop shopping or residence based? | f) Number of FTE staff:<br>FTE (full-time equivalent)<br>W = Winter<br>S = Summer<br>P/T - Part Time |
|---|---|---|---|---|---|---|
| Brock | 4 months | 850 | 45% 35,000 | 115 | Residence based | F/W 3<br>S 3 |
| Carleton | 4 months | 1,400 | 68.2% | 177 groups of which 21 were conferences | One-stop shopping | F/W 4<br>S 4 |
| Guelph | 12 months - meeting facilities only<br>4 months - residences | 2,000 per day (summer only) | 10% 20,432 (sold) | 66 | One-stop shopping | F/W 3<br>S 7 |
| Lakehead | 4 months | 1,144 | 50% | 25 | Residence based | F/W 1<br>S 2 |
| Laurentian | 4 months | 600 | 10% 7,500 | 20 | One-stop shopping | F/W 0.0<br>S 0.5 |
| Algoma | n/a | n/a | n/a | n/a | n/a | n/a |

## 6. CONFERENCES

| CONFERENCES | a) Are facilities available year-round or seasonally? Number of months | b) Number of beds available for occupancy | c) Average occupancy rate (percentage) Number of bed-nights | d) Number of conferences hosted | e) Is the conference office one-stop shopping or residence based? | f) Number of FTE staff:<br>FTE (full-time equivalent)<br>W = Winter<br>S = Summer<br>P/T - Part Time |
|---|---|---|---|---|---|---|
| Hearst | n/a | n/a | n/a | n/a | n/a | n/a |
| McMaster | 4 months | 2,282 | 10% 15,000 | 60 | One-stop | W 2.5<br>S 8.5 |
| OCAD | n/a | n/a | n/a | n/a | n/a | n/a |
| Ottawa | 12 months | 1,200 | 50-60% 1,200 for 115 days | 30 | One-stop | In residence for conference: 18<br>summer operations |
| Queen's | Donald Gordon Centre<br>- 12 months<br>Residence<br>- 4 months | 75 - year round<br>2,500 - seasonally | 38.6% year-round 17,600<br>16% seasonally 41,000 | 172 - year round<br>162 - seasonally | One-stop | F/W 35<br>S<br>Seasonal 25<br>Year-round 28 |
| Ryerson | 3 months - meeting space only | 600 | 65%-75% 35,100 | 60 | Residence based | F/W 2<br>S P/T 11 |
| Toronto | **Scarborough**<br>4 months<br>**St. George**<br>3.5 months<br>**Erindale**<br>4 months | **Scarborough**<br>356<br>**St. George**<br>380<br>**Erindale**<br>400 | **Scarborough**<br>25% 8,000<br>**St. George**<br>35%<br>**Erindale**<br>50% 22,200 | **Scarborough**<br>34 + 130 families<br>**St. George**<br>71 conferences & tour groups<br>**Erindale**<br>37 | **Scarborough**<br>One-stop<br>**St. George**<br>One-stop<br>**Erindale**<br>One-stop | **Scarborough**<br>F/W 0.5<br>S 2.0<br>**St. George**<br>F/W 1.5<br>S 4.0<br>**Erindale**<br>F/W 1.0<br>S 2.0 |
| Trent | 4 months | 700 | 8.7% 7,349 | 38 | One-stop | F/W 2.5<br>S 2.7 |
| Waterloo | 4 months | 1,000 | 11.8% 14,551 | 47 | Residence-based | F/W 1<br>S 5 |
| Western | 4 months | 2,560 | 7.7% 25,091 | 42 | One-stop | W 3<br>S 7 |
| W. Laurier | 4 months | 800 | 12.5% 12,000 | 32 | One-stop | F/W 1.00<br>S 2.25 |
| Windsor | 4 months | 800 | 10% 10,000 | 23 | One-stop | F/W 2<br>S 8 |
| York | 12 months | F/W 40<br>S 2,000 | 10%-20% 38,000 | 30+ | Residence based | F/W 5<br>S 5 |

## 6. CONFERENCES

| CONFERENCES | g) If financial surpluses (deficits) arise, how are they dealt with? | h) List the services offered to customers. | i) If co-ordination fees are charged, how are they calculated? |
|---|---|---|---|
| Brock | Brought into operating income | Food Services<br>Recreation<br>Hospitality<br>Computer Services | n/a |
| Carleton | Any surplus or deficit is added to the appropriated fund balance of the ancillary and is carried in the subsequent year(s). Interest is calculated on the total surplus/deficit. | Meeting and planning assistance<br>Banquet & catering<br>Phone/fax/instructional media equipment<br>Housekeeping, 24 hours security<br>Air conditioning<br>Access to all university services, i.e. athletics | n/a |
| Guelph | Carried Forward | Meeting and Planning<br>Coordinate catering and conference requirements including 24-hour on-call facilitation support and information and services<br>Childcare Services<br>Express copy & Graphic services<br>Accommodation with meal plans<br>Hospitality, services & special catering services<br>Recreational & sports facilities<br>Music Room & theatre facilities | Co-ordination fee per delegate per day = Total Projected Unrecoverable Conference Planning Unit Staff Costs, divided by the Total Projected # of Delegates x Projected Average conference Length (Days) |
| Lakehead | Combined with Residence | Conference Rooms & equipment<br>Meals & Coffee<br>Use of University Facilities | n/a |
| Laurentian | Carried forward to subsequent years | Residence<br>Food Services<br>Audio Visual<br>Parking<br>Reservations<br>Set-up | n/a |
| Algoma | n/a | n/a | n/a |
| Hearst | n/a | n/a- | n/a |
| McMaster | Transferred to housing reserve account | Accommodation<br>Meals<br>Catering<br>Coffee services<br>Meeting facilities<br>Recreation/athletic facilities<br>Conference supplies<br>Registration services<br>Parking<br>Buses<br>Ground Transportation<br>Off-campus event management (Sep.-Apr)<br>Setups and referrals to tourism office | No fees charged for conferences using residence accommodation.<br>For event management, hourly fee charged September to April |
| OCAD | n/a | n/a | n/a |
| Ottawa | To cover the deficit of the past year | Conference Management<br>Rooms, meeting rooms, Auditoriums<br>Food & beverages<br>Equipment, Audio Visual etc.<br>Protection, transportation | n/a |

## 6. CONFERENCES

| CONFERENCES | g) If financial surpluses (deficits) arise, how are they dealt with? | h) List the services offered to customers. | i) If co-ordination fees are charged, how are they calculated? |
|---|---|---|---|
| Queen's | Responsibility of the Department. | Accommodation<br>Food Services<br>Meeting Space<br>Audio Visual<br>Parking<br>Tours | n/a |
| Ryerson | Contributed to the University's Capital Debt Program | Faxing, Photocopying<br>Athletic Centre<br>Daily Linen Service<br>Express service from airport (which they pay)<br>Parking<br>Conference registration services<br>Long-distance phone service | Registration Fee: $10 - $30 depending on complexity of client's format. |
| Toronto | **Scarborough**<br>Retained within ancillary operations<br>**St. George**<br>Retained by the Conference Ancillary<br>**Erindale**<br>$150,000 is transferred to the Operating budget. Part of Residence Ancillary Balance of Surplus remains with Residences. | **Scarborough**<br>Conference planning, Accommodation, catering, Audio Visual, Facilities, Recreation, Printing/duplicating, Transportation.<br>**St. George**<br>Lecture Halls, Break-out Rooms, Seminar & Boardrooms.<br>Receptions, Food & Beverage Services<br>Residence Bedrooms, Hotels<br>Audio Visual<br>Registration Services, Parking, Athletics<br>Meeting Planning<br>**Erindale**<br>Coordination of complete package - food, rooms, audio visual etc. | **Scarborough**<br>Calculated based upon the services required.<br>**St. George**<br>-Per delegate for registration services & for meeting planning services<br>-flat fee for regular coordination<br>- in some cases coordination fee included in service e.g. residence room.<br>**Erindale**<br>n/a |
| Trent | Distributed to ancillary budgets of colleges per bednight($2.10) and athletics per delegate ($2.00) with the remaining surplus distributed to the operating budget. | Event Planning<br>Conference Planning<br>All services requested by customers | n/a |
| Waterloo | Responsibility of the Housing Department. Surpluses from conference season are used to offset expenditure in Residence budget. | Accommodation<br>Food<br>Audio Visual<br>Conference planning | Fixed costs are established, then evenly distributed among delegates |
| Western | Merged with residence fund | Meals<br>Accommodation Rooms<br>Meeting Rooms<br>Parking<br>Complete Conference Administration | 15% of revenues (negotiable) |
| W. Laurier | Retained in Ancillary Service Fund.<br>If a deficit, paid out of the fund. | Conference Planning<br>Local tours<br>Guest Speakers<br>Registration<br>Audio Visual<br>Printing<br>Parking<br>Meeting Rooms<br>Athletic Complex<br>Recreation<br>Translation<br>Secretarial | No internal co-ordination fees charged to departments except audio visual at 10% of the billed fees. |

## 6. CONFERENCES

| CONFERENCES | g) If financial surpluses (deficits) arise, how are they dealt with? | h) List the services offered to customers. | i) If co-ordination fees are charged, how are they calculated? |
|---|---|---|---|
| Windsor | n/a | Housing<br>Food/Beverage<br>Meeting Room Rental<br>All Equipment Rental<br>Swimming Pool & Workout Facilities<br>Parking | n/a |
| York | Budgeted surplus goes toward housing deficit. Surplus above budgeted level can be held or also put toward housing deficit. | Accommodation<br>Meals<br>Meeting Rooms<br>Recreation Facilities<br>Parking<br>Audio Visual Supplies | 10.15% of total other charges. |

## 7. PARKING

| PARKING | a) On what basis are parking facilities run? | b) Percentage of income derived from: | c) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|
| Brock | Break-even | Permits 80%<br>Visitors 20% | Brought into plant or operating income. |
| Carleton | Profit | Permits 50%<br>Fines 3%<br>Visitors 47% | Any surplus or deficit is added to the appropriated fund balance of the ancillary and is carried in the subsequent years. Interest is calculated on the total surplus/deficit. |
| Guelph | Profit | Permits 61%<br>Fines 14%<br>Visitors 23%<br>Misc 2% | Carried forward to next budget for road and lot improvements or maintenance |
| Lakehead | Break-even | Permits 60%<br>Fines 5%<br>Visitors 35%<br>(daily cash) | Transferred to Parking Repairs & Replacement Account |
| Laurentian | Break-even | Permits 55%<br>Fines 1%<br>Visitors 44% | Carried forward |
| Algoma | Free | n/a | n/a |
| Hearst | n/a | n/a | n/a |
| McMaster | Break-even | Permits 49%<br>Fines 5%<br>Visitors 46% | Appropriated and carried forward to subsequent fiscal year. |
| OCAD | Profit | Permits 100% | Consolidated with Operating Fund |
| Ottawa | Market<br>Break-even | Permits 55%<br>Fines 18%<br>Visitors 27% | Surpluses are left in a reserve for possible future deficits, long-term planning and major renovations. |
| Queen's | Break-even | Permits 90%<br>Fines 5%<br>Visitors 5% | Responsibility of the Department |
| Ryerson | Market | Permits 36%<br>Visitors 64% | Contributed to University's Capital Debt Program |

## 7. PARKING

| PARKING | a) On what basis are parking facilities run? | b) Percentage of income derived from: | c) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|
| Toronto | **Scarborough** - Profit<br>**St. George** - Market<br>**Erindale** - Profit | **Scarborough**<br>Permits 74%<br>Visitors 26%<br>**St. George**<br>Permits 60%<br>Visitors 40%<br>**Erindale**<br>Permits 84%<br>Visitors 16% | **Scarborough**<br>Surpluses to cumulative surplus fund, deficits draw on funds in surplus.<br>**St. George**<br>Transferred to the University Operating fund as Land Rent.<br>**Erindale**<br>$300,000 to College Operating Budget and $30,000 to Library for books. Balance to Parking Ancillary. |
| Trent | Break-even | Permits 76%<br>Fines 10%<br>Visitors 14% | Surpluses are appropriated for major repairs for parking. Deficits are charged to reserve or made up in the next fiscal year through an increase in fees. |
| Waterloo | Break-even | Permits 51%<br>Visitors 49% | Profits have been held over to cover losses from future years or past deficits. |
| Western | Profit | Permits 58%<br>Fines 8%<br>Visitors 34% | Carried forward in the unit's fund balance. The unit is expected to maintain a surplus fund balance. |
| W. Laurier | Profit | Permits 58%<br>Fines 21%<br>Visitors 21% | Retained in Ancillary Service Fund.<br>If a deficit, paid out of the fund. |
| Windsor | Profit | Permits 58%<br>Fines 21%<br>Visitors (includes daily cash) 21% | Retained in the department. Surpluses are kept in rserve and used primarily for acquiring new property or upgrading existing parking facilities. |
| York | Break-even | Permits 60%<br>Fines 10%<br>Visitors 30% | Carried forward to the next fiscal year. |

## 8. PRINTING

| PRINTING | a) Types of operation, breakdown of revenue dollars, and percentage split between operations | | | b) Are the operations centralized, de-centralized, or both? | c) Number of copiers controlled by Printing |
|---|---|---|---|---|---|
| Brock | Print Shop<br>Copiers<br>Stationery<br>Total | $ 677,427<br>$ 315,141<br>$ 142,484<br>$1,135,052 | 59.7%<br>27.8%<br>12.6% | Centralized | 1 |
| Carleton | Print Shop<br>Copiers<br>Graphics<br>Other<br>Total | $1,087,529<br>$1,211,335<br>$ 30,257<br>$ 596,705<br>$2,925,826 | 37.2%<br>41.4%<br>1.0%<br>20.4% | Centralized | 167 |
| Guelph | Print Shop<br>Copiers<br>Graphics<br>Total | $1,155,381<br>$ 4,492<br>$ 337,146<br>$1,497,019 | 77.2%<br>0.3%<br>22.5% | Centralized | 5 |
| Lakehead | n/a | | | n/a | n/a |

## 8. PRINTING

| PRINTING | a) Types of operation, breakdown of revenue dollars, and percentage split between operations | | | b) Are the operations centralized, de-centralized, or both? | c) Number of copiers controlled by Printing |
|---|---|---|---|---|---|
| Laurentian | Print Shop<br>Copiers<br>Copycards<br>Total | $ 27,000<br>$ 80,000<br>$ 48,000<br>$ 155,000 | 17.4%<br>51.6%<br>31.0% | Centralized | 3 |
| Algoma | n/a | | | n/a | n/a |
| Hearst | n/a | | | n/a | n/a |
| McMaster | Print Shop/Copiers<br>Graphics<br>Other<br>Total | $2,300,000<br>$ 300,000<br>$ 400,000<br>$3,000,000 | 76.7%<br>10.0%<br>13.3% | Decentralized - 3 locations | 9 |
| OCAD | n/a | | | n/a | n/a |
| Ottawa | n/a | | | n/a | n/a |
| Queen's | n/a | | | n/a | n/a |
| Ryerson | Print Shop<br>Copiers<br>Total | $ 869,177<br>$ 428,777<br>$ 1,297,954 | 67.0%<br>33.0% | Centralized | 79 |
| Toronto | **U of T Press**<br>Print Shop<br>Copiers<br>Graphics<br>Total | <br>$10,328,000<br>$ 916,000<br>$ 430,000<br>$11,674,000 | <br>88.5%<br>7.8%<br>3.7% | **U of T Press**<br>Both | **U of T Press**<br>6 |
| Trent | Print shop<br>Copiers<br>Graphics<br>Other<br>Total | $ 277,121<br>$ 170,075<br>$ 160,507<br>$ 78,576<br>$ 686,279 | 40.4%<br>24.8%<br>23.4%<br>11.4% | Both | 46 |
| Waterloo | Print Shop<br>Copiers<br>Graphics<br>Other<br>Total | $ 2,036,549<br>$ 508,542<br>$ 113,355<br>$ 2,060,417<br>$ 4,718,863 | 43.1%<br>10.8%<br>2.4%<br>43.7% | Both | 200 |
| Western | Print Shop<br>Copiers<br>Other<br>Total | $ 1,904,975<br>$ 797,425<br>$ 135,922<br>$ 2,838,322 | 67.1%<br>28.1%<br>4.8% | Both | 66 |
| W. Laurier | Print Shop<br>Copiers<br>Total<br>* Graphics revenue is included in the print shop revenue totals and comprises 5% of this total. | $ 801,098*<br>$ 396,648<br>$ 1,197,746 | 66.9%<br>33.1% | Centralized | 6 |
| Windsor | Copiers<br>Graphics<br>Other<br>Total | $ 580,000<br>$ 12,000<br>$ 51,160<br>$ 643,160 | 90.1%<br>1.9%<br>8.0% | Centralized | 8 |
| York | Print Shop<br>Copiers<br>Sub-Contracted Printing & Copying<br>Student Copy Centre<br>Total | $ 547,861<br>$ 500,531<br>$ 173,321<br>$ 64,775<br>$ 1,286,488 | 42.6%<br>38.9%<br>13.5%<br>5.0% | Both | 9 |

## 9. OTHER

| OTHER | a) Name ancillary operations not included above. Report gross revenue and fee structure.<br>ANCILLARY | GROSS REVENUE | b) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|
| Brock | Aquatics<br>Rentals | $353,208<br>$ 94,150<br>$447,358 | Brought into operating income |
| Carleton | Facilities Rental | $902,767 | n/a |
| Guelph | University Centre Administration<br>Child Care Centre<br>London House<br>Real Estate Management | $2,380,000<br>$1,048,000<br>$91,000<br>$891,000<br>$4,410,000 | Carried Forward |
| Lakehead | Locker - 8-month rate<br>Liquor operations - cost plus mark-up<br>Vending - percent of sales<br>Total | $10,000<br>$18,000<br>$44,000<br>$72,000 | Transferred to the appropriate Repair & Replacement Account |
| Laurentian | Photo I.D.<br>Fraser Auditorium Rental<br>Total | $15,000<br>$6,000<br>$21,000 | Carried forward to subsequent years. |
| Algoma | George Leach Athletic Centre<br>Student Membership Income<br>Community Membership Income<br>Pro Shop Income<br>Program Income<br>Bar<br>Total | $300,577<br><br><br><br><br>$19,141<br>$319,718 | Become part of operating |
| Hearst | n/a | | n/a |
| McMaster | Rental Properties<br>Parking<br>Travel Agency<br>Credit Union<br>Room Rental | $214,000<br>$240,000<br>$15,000<br>$13,000<br>$115,000<br>$597,000 | Surpluses are transferred to the capital fund |
| OCAD | n/a | | n/a |
| Ottawa | University Centre (breakdown below)<br>Space rental $604,000<br>Material rental $ 98,000<br>Sale of services $ 87,000<br>Vending machines $ 80,000<br>Sale of used equipment $ 37,000<br>Other $ 13,000 | $919,000 | Kept for future planning, future deficits or major renovations. |
| Queen's | Parteq Research and Development Innovations<br>International Study Centre<br>Building Rent | $895,000<br>$3,498,000<br>$550,000<br>$4,943,000 | Responsibility of the Department. |
| Ryerson | Facilities Rental & Ryerson Theatre | $423,000 | Contributed to University's Capital Debt Program |

## 9. OTHER

| OTHER | a) Name ancillary operations not included above. Report gross revenue and fee structure. | | | b) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|
| | ANCILLARY | | GROSS REVENUE | |
| Toronto | Book Sales | | $4,840,000 | **Hart House** Accumulated in unappropriated equity. Surplus cash is invested with U of T. |
| | Publishing | | $4,300,000 | |
| | Compulsory Student Fees | | $3,867,000 | |
| | Royalties & Licences | | $3,633,000 | |
| | Rental Income | | $2,245,000 | |
| | Other Membership Fees | | $709,000 | |
| | Interest & Sundry Revenue | | $538,000 | |
| | | | $20,132,000 | |
| Trent | Rental Properties | | $56,102 | Transferred to operating |
| Waterloo | Centre for the Arts | | $164,531 | Accumulated in surplus/deficit account |
| | Optometry Clinic | | $1,635,029 | |
| | Married Student Apartments | | $3,763,286 | |
| | | | $5,562,846 | |
| Western | Animal Care & Veterinary Services | Full Recovery | $808,000 | Carried forward in the unit's fund balance. |
| | Business Quarterly | Full Recovery | $502,000 | |
| | Case & Publications | Full Recovery | $2,129,000 | |
| | Machine Stop | Full Recovery | $918,000 | |
| | Occupational Health & Safety Resource Centre | Full Recovery | $268,000 | |
| | Off Campus Housing | Full Recovery ($6 fee) | $146,000 | |
| | Thompson Recreation & Athletic Centre | Full Recovery ($14.63 Activity fee) | $1,075,000 | |
| | The London & Middlesex Heritage Museum | Full Recovery | $167,000 | |
| | The London Museum of Archaeology | Full Recovery | $168,000 | |
| | UWO Research & Development Park Inc. | Full Recovery | $2,782,000 | |
| | Ivey Management Services Inc. | | $1,705,000 | |
| | | | $10,668,000 | |
| W. Laurier | The WLU Press is not included above. The gross revenue earned in 1996/97 was $585,775 principally from book sales, journal publishing and subscription fulfillment services. Thre is no fee schedule relating to this activity. | | | The university provides a subsidy for the press operation therefore any surplus (deficit) is absorbed by the university. |
| Windsor | Rental Properties | | $518,122 | Retained in the department. Surpluses are kept in reserve and used primarily for acquiring new rental properties. |
| York | Tenant Rentals - rents lab space by sq. ft. | | $341,000 | Held by unit for capital improvements unless transferred to University. Deficits to be recovered from future operations. |
| | Vending Services - 25% Commission food/beverage machines) - 35% of refrigerator rentals) - owns & operates laundry machines) | | $351,000 | |
| | York Lanes Shopping Mall | | $2,314,000 | |
| | Telecommunications | | $5,092,000 | |
| | | | $8,098,000 | |

# ANCILLARY ENTERPRISES - AFFILIATES
# FOR THE FISCAL YEAR ENDED 30 APRIL 1997

## 1. BOOKSTORES

| BOOKSTORES | a) Does the university operate the bookstore? | b) If the university contracts out, who is the contractor? | c) Is there a separate, student-operated bookstore? If yes, are books new or used? | d) Gross square feet of space utilized: |
|---|---|---|---|---|
| Huntington | No | n/a | No | n/a |
| Sudbury | No | n/a | No | n/a |
| Thorneloe | No | n/a | No | n/a |
| Saint-Paul (OTT) | Yes | n/a | No | Selling 840<br>Storage and office 575<br>Total area: 1,415 |
| Knox | No | n/a | No | n/a |
| St. Augustine's | No | n/a | No | n/a |
| St. Michael's | No | n/a | No | n/a |
| Trinity | No | n/a | No | n/a |
| Victoria | No | University of Toronto Press - Retail Division. Victoria collects rent and percentage of net sales. It is a five-year lease agreement starting April 1, 1996. | No | Selling 3300<br>Storage and office 500<br>Total area: 3800 |
| Wycliffe | No | n/a | No | n/a |
| Conrad Grebel | No | n/a | No | n/a |
| Renison | No | n/a | No | n/a |
| St. Jerome's | No | n/a | No | n/a |
| St. Paul's United | No | n/a | No | n/a |
| Brescia | No | n/a | No | n/a |
| Huron | No | n/a | No | n/a |
| King's | No | n/a | No | n/a |
| St. Peter's | No | n/a | Yes - New and Used | Selling: 50<br>Storage/Office: 150<br>Total Area: 200 |
| Dominicain | Yes | n/a | No | Total Area: 498 |

## 1. BOOKSTORES

| BOOKSTORES | e) What is the $ value of sales of the following: | | | | | |
|---|---|---|---|---|---|---|
| | i) core text books | ii) trade books | iii) used books | iv) computing equipment and supplies | v) incidentals, including stationery | vi) total sales |
| Huntington | n/a | n/a | n/a | n/a | n/a | n/a |
| Sudbury | n/a | n/a | n/a | n/a | n/a | n/a |
| Thorneloe | n/a | n/a | n/a | n/a | n/a | n/a |
| Saint-Paul (OTT) | $50,000 | $329,406 | n/a | $10,000 | $40,194 | $429,600 |
| Knox | n/a | n/a | n/a | n/a | n/a | n/a |
| St. Augustine's | n/a | n/a | n/a | n/a | n/a | n/a |
| St. Michael's | n/a | n/a | n/a | n/a | n/a | n/a |
| Trinity | n/a | n/a | n/a | n/a | n/a | n/a |
| Victoria | not available | not available | not available | not available | not available | not available |
| Wycliffe | n/a | n/a | n/a | n/a | n/a | n/a |
| Conrad Grebel | n/a | n/a | n/a | n/a | n/a | n/a |
| Renison | n/a | n/a | n/a | n/a | n/a | n/a |
| St. Jerome's | n/a | n/a | n/a | n/a | n/a | n/a |
| St. Paul's United | n/a | n/a | n/a | n/a | n/a | n/a |
| Brescia | n/a | n/a | n/a | n/a | n/a | n/a |
| Huron | n/a | n/a | n/a | n/a | n/a | n/a |
| King's | n/a | n/a | n/a | n/a | n/a | n/a |
| St. Peter's | $10,592 | n/a | n/a | n/a | $1,000 | $11,592 |
| Dominicain | $17,500 | $17,500 | n/a | n/a | n/a | $35,000 |

## 1. BOOKSTORES

| BOOKSTORES | f) Explain the textbook pricing policy. | g) What is the $ value of the book-store inventory at year-end? | h) Is interest charged on inventory at year-end? | i) Number of full-time equivalent staff? | j) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|---|
| Huntington | n/a | n/a | n/a | n/a | n/a |
| Sudbury | n/a | n/a | n/a | n/a | n/a |
| Thorneloe | n/a | n/a | n/a | n/a | n/a |
| Saint-Paul (OTT) | Suggested retail price. | $200,007 | n/a | 4.5 | Taken by administration. |
| Knox | n/a | n/a | n/a | n/a | n/a |
| St. Augustine's | n/a | n/a | n/a | n/a | n/a |

## 1. BOOKSTORES

| BOOKSTORES | f) Explain the textbook pricing policy. | g) What is the $ value of the book-store inventory at year-end? | h) Is interest charged on inventory at year-end? | i) Number of full-time equivalent staff? | j) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|---|
| St. Michael's | n/a | n/a | n/a | n/a | n/a |
| Trinity | n/a | n/a | n/a | n/a | n/a |
| Victoria | Determined by University of Toronto Press. Victoria has no input to its textbook pricing policy. | not available | n/a | n/a | n/a |
| Wycliffe | n/a | n/a | n/a | n/a | n/a |
| Conrad Grebel | n/a | n/a | n/a | n/a | n/a |
| Renison | n/a | n/a | n/a | n/a | n/a |
| St. Jerome's | n/a | n/a | n/a | n/a | n/a |
| St. Paul's United | n/a | n/a | n/a | n/a | n/a |
| Brescia | n/a | n/a | n/a | n/a | n/a |
| Huron | n/a | n/a | n/a | n/a | n/a |
| King's | n/a | n/a | n/a | n/a | n/a |
| St. Peter's | Cost + 10% | n/a | No | 0.5 | All operating expenses incurred by Seminary |
| Dominicain | Purchase price before discount plus 10% plus GST. | $15,790 | No | n/a | Annual deficit compensated via Library by Dominicans. |

## 2. RETAIL

| RETAIL | a) List types of retail outlets and square-foot area of each: | b) Number of retail outlets; locations | c) Are they university operated? | d) If contracted out, to whom? |
|---|---|---|---|---|
| Huntington | n/a | n/a | n/a | n/a |
| Sudbury | n/a | n/a | n/a | n/a |
| Thorneloe | n/a | n/a | n/a | n/a |
| Saint-Paul (OTT) | n/a | n/a | n/a | n/a |
| Knox | n/a | n/a | n/a | n/a |
| St. Augustine's | n/a | n/a | n/a | n/a |
| St. Michael's | n/a | n/a | n/a | n/a |
| Trinity | n/a | n/a | n/a | n/a |
| Victoria | n/a | n/a | n/a | n/a |
| Wycliffe | n/a | n/a | n/a | n/a |
| Conrad Grebel | n/a | n/a | n/a | n/a |

## 2. RETAIL

| RETAIL | a) List types of retail outlets and square-foot area of each: | b) Number of retail outlets; locations | c) Are they university operated? | d) If contracted out, to whom? |
|---|---|---|---|---|
| Renison | Vending machines 40 | 1 | No | Red Carpet |
| St. Jerome's | n/a | n/a | n/a | n/a |
| St. Paul's United | n/a | n/a | n/a | n/a |
| Brescia | n/a | n/a | n/a | n/a |
| Huron | n/a | n/a | n/a | n/a |
| King's | n/a | n/a | n/a | n/a |
| St. Peter's | n/a | n/a | n/a | n/a |
| Dominicain | Bookstore<br>Xerox<br>Coffee machine<br>Total square feet 520 | 3 - 1 location | Yes | n/a |

## 2. RETAIL

| RETAIL | e) Is the space for these outlets leased? | f) Percentage of leased space (sq. feet) versus university owned | g) If the outlets are leased, what is the basis for rent? |
|---|---|---|---|
| Huntington | n/a | n/a | n/a |
| Sudbury | n/a | n/a | n/a |
| Thorneloe | n/a | n/a | n/a |
| Saint-Paul (OTT) | n/a | n/a | n/a |
| Knox | n/a | n/a | n/a |
| St. Augustine's | n/a | n/a | n/a |
| St. Michael's | n/a | n/a | n/a |
| Trinity | n/a | n/a | n/a |
| Victoria | n/a | n/a | n/a |
| Wycliffe | n/a | n/a | n/a |
| Conrad Grebel | n/a | n/a | n/a |
| Renison | No | n/a | n/a |
| St. Jerome's | n/a | n/a | n/a |
| St. Paul's United | n/a | n/a | n/a |
| Brescia | n/a | n/a | n/a |
| Huron | n/a | n/a | n/a |
| King's | n/a | n/a | n/a |
| St. Peter's | n/a | n/a | n/a |
| Dominicain | Yes | 1.36% | $1.67 per square foot |

## 3. FOOD SERVICES

| FOOD SERVICES | a) Is the food service self-operated or contracted out? Name contractor(s). | b) Number of outlets | c) Are the residence meal plans mandatory? | d) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|
| Huntington | Space only given to Students' Council who rent to residence students. | 1 | No | Student who rents is responsible for losses, and gets profits. |
| Sudbury | n/a | n/a | n/a | n/a |
| Thorneloe | n/a | n/a | n/a | n/a |
| Saint-Paul (OTT) | Versabec Inc. | 2 | No | Taken by administration. |
| Knox | Canada Catering | 1 | Yes | All expenses and revenues flow through the Consolidated Statement |
| St. Augustine's | Self-operated | 1 Cafeteria | No | Deficits are subsidized by operating fund. |
| St. Michael's | Marriott Corporation of Canada | 2 | Yes | Part of Ancillary Operations which are included in Operating Fund. |
| Trinity | Marriott Corporation of Canada | 3 | Yes | Absorbed into operating fund. |
| Victoria | Self-operated | 2 | Yes | Carried over to the next year under the Food Services operations. |
| Wycliffe | Canada Catering - 8-month contract September to April | 1 | Yes | n/a |
| Conrad Grebel | Self-operated | 1 | Yes | Absorbed into Residence operations income. |
| Renison | Beaver Foods | 1 | Yes | Absorbed into overall operational budget. |
| St. Jerome's | Beaver Foods | 1 | Yes | Surpluses are invested and used to offset any future deficits. Surpluses of one operation may be used to cover deficits of other operations. Deficits are covered first with prior years' surpluses and then with funds from the General Operating Fund. |
| St. Paul's United | Beaver Foods | 1 | Yes | n/a |
| Brescia | Beaver Foods | 1 | Yes | Transferred to Operating |
| Huron | Beaver Foods:<br>Harvey's/Swiss Chalet<br>Market Grille/Sub-To-Go<br>Roasters<br>Snack Shack | 6 | Yes | Split 50%. |
| King's | Versa Campus Services | 2 | Yes | Become part of ancillary fund balance. |
| St. Peter's | Self-operated | 1 | Yes | All operating expenses incurred by Seminary |
| Dominicain | The only food service under the management of the College is one coffee and soup distributor with an annual profit of less than $200 (which has been broken during the year). The room and board facilities (cafeteria included) remain the responsibility of the Dominicans of Friars Preachers of Ottawa, a totally independent Corporation to which the College pays rent. | | | |

## 3. FOOD SERVICES

| FOOD SERVICES | e) Are meal plans valid at off-campus operations? If yes, percentage of off-campus sales: | f) Are meals plans valid at any student-run operations? | g) Break-down of cash sales: | h) Do you pay rent or space costs to university? How is the calculation derived? |
|---|---|---|---|---|
| Huntington | n/a | n/a | n/a | n/a |
| Sudbury | n/a | n/a | n/a | n/a |
| Thorneloe | n/a | n/a | n/a | n/a |
| Saint-Paul (OTT) | n/a | n/a | n/a | No |
| Knox | No | No | Retail: $52,231<br>Catering: $25,726<br>Total: $77,957 | No |
| St. Augustine's | No | No | n/a | n/a |
| St. Michael's | No | No | Retail; $ 98,000<br>Vending: $ 19,000<br>Catering: $166,000<br>Other: $ 12,000<br>Total: $295,000 | No |
| Trinity | No | No | Retail: $ 99,722<br>Catering: $149,953<br>Other: $ 92,358<br>Total: $342,033 | No |
| Victoria | No | No | Retail: $567,536<br>Catering: $285,512<br>Other: $ 17,740<br>Total: $870,788 | Yes - space costs, according to expenses of the space, including any capital, e.g. mortgage. |
| Wycliffe | No | No | n/a | No |
| Conrad Grebel | No | No | Retail: $20,153<br>Catering: $53,252<br>Other: $24,679<br>Total: $98,084 | No |
| Renison | No | No | n/a | n/a |
| St. Jerome's | No | No | Other $634 | No |
| St. Paul's United | No | No | n/a | No |
| Brescia | No | No | Retail $ 5,215<br>Vending $ 1,442<br>Other (Fees) $321,392<br>Total $328,049 | No |
| Huron | No | No | Vending: $ 14,010<br>Franchises: $388,429<br>Catering: $148,451<br>Total: $550,890 | No |
| King's | No | No | Retail: $154,171<br>Vending: $ 30,566<br>Catering: $125,698<br>Total $310,435 | No |
| St. Peter's | No | No | n/a | No |
| Dominicain | n/a | n/a | n/a | n/a |

## 4. BEVERAGE

| BEVERAGE | a) Who holds the liquor licence? | b) How many licences are on campus? | c) Who operates the licence? | d) What services are offered? | e) How is the product charged to the customer? |
|---|---|---|---|---|---|
| Huntington | University | 1 | President/Principal | Distribution<br>Event Planning<br>Bartending | Mark-up |
| Sudbury | University | 1 | Student operated pub | Monitoring<br>Event Planning<br>Bartending | Mark-up. Occasional internal functions; no charge to participants. |
| Thorneloe | n/a | n/a | n/a | n/a | n/a |
| Saint-Paul (OTT) | n/a | n/a | n/a | n/a | n/a |
| Knox | n/a | n/a | n/a | n/a | n/a |
| St. Augustine's | n/a | n/a | n/a | n/a | n/a |
| St. Michael's | University | 1 | University | Distribution<br>Monitoring<br>Event Planning<br>Bartending | Mark-up |
| Trinity | n/a | n/a | n/a | n/a | n/a |
| Victoria | University | 3 | Victoria University Food Services<br>VUSAC (Student Union) | Monitoring<br>Event Planning<br>Bartending | Percentage of sales<br>Mark-up |
| Wycliffe | n/a | n/a | n/a | n/a | n/a |
| Conrad Grebel | n/a | n/a | n/a | n/a | n/a |
| Renison | n/a | n/a | n/a | n/a | n/a |
| St. Jerome's | University | 3 | Conference Centre | Bartending | Mark-up |
| St. Paul's United | n/a | n/a | n/a | n/a | n/a |
| Brescia | n/a | n/a | n/a | n/a | n/a |
| Huron | University | 1 | Huron College through Beaver Foods and Students Council | Distribution<br>Event Planning<br>Bartending | Mark-up |
| King's | University | 1 | Versa Campus Services | Bartending | Mark-up |
| St. Peter's | n/a | n/a | n/a | n/a | n/a |
| Dominicain | n/a | n/a | n/a | n/a | n/a |

## 5. RESIDENCES

| RESIDENCES | a) Number of beds | | | |
|---|---|---|---|---|
| | Apartments | Townhouses | Dormitory Residences | Total |
| Huntington | n/a | n/a | 171 | 171 |
| Sudbury | n/a | n/a | 173 | 173 |

## 5. RESIDENCES

| RESIDENCES | a) Number of beds | | | |
|---|---|---|---|---|
| | Apartments | Townhouses | Dormitory Residences | Total |
| Thorneloe | n/a | n/a | 53 | 53 |
| Saint-Paul (OTT) | 43 | n/a | 84 | 127 |
| Knox | n/a | n/a | 103 | 103 |
| St. Augustine's | n/a | n/a | 105 | 105 |
| St. Michael's | n/a | n/a | 240 | 240 |
| Trinity | n/a | n/a | 410 | 410 |
| Victoria | 210 | 9 | 490 | 709 |
| Wycliffe | 6 | n/a | 69 | 75 |
| Conrad Grebel | n/a | n/a | 116 | 116 |
| Renison | n/a | n/a | 172 | 172 |
| St. Jerome's | n/a | n/a | 262 | 262 |
| St. Paul's United | 2 | n/a | 149 | 151 |
| Brescia | n/a | n/a | 167 | 167 |
| Huron | n/a | n/a | 348 | 348 |
| King's | n/a | n/a | 360 | 360 |
| St. Peter's | n/a | n/a | 100 | 100 |
| Dominicain | About 20 rooms are kept for male students who wish to reside on the premises. Totally under the management of the Dominicans of Friars Preachers of Ottawa. The cost is decided by the Friars Preachers and the students pay directly to them | | | 20 |

## 5. RESIDENCES

| RESIDENCES | b) Occupancy Rates (%) | | |
|---|---|---|---|
| | Apartments | Townhouses | Dormitory Residences |
| Huntington | n/a | n/a | 95% |
| Sudbury | n/a | n/a | 99% |
| Thorneloe | n/a | n/a | 100% |
| Saint-Paul (OTT) | 90% | n/a | 70% |
| Knox | n/a | n/a | 85% |
| St. Augustine's | n/a | n/a | 100% |
| St. Michael's | n/a | n/a | 87% |
| Trinity | n/a | n/a | 100% |
| Victoria | 100% | 100% | 100% |

## 5. RESIDENCES

| RESIDENCES | b) Occupancy Rates (%) | | |
|---|---|---|---|
| | Apartments | Townhouses | Dormitory Residences |
| Wycliffe | 100% | n/a | 100% |
| Conrad Grebel | n/a | n/a | 91% |
| Renison | n/a | n/a | 100% |
| St. Jerome's | n/a | n/a | F 65.5%-100.0%<br>W 80.0%<br>S 15.6% |
| St. Paul's United | 100% | n/a | 100% |
| Brescia | n/a | n/a | 90% |
| Huron | n/a | n/a | 98% |
| King's | n/a | n/a | 97.2% |
| St. Peter's | n/a | n/a | 62% |
| Dominicain | n/a | n/a | n/a |

## 5. RESIDENCES

| RESIDENCES | c) Reimbursement for residence assistants/ dons, if applicable. | d) List the various meal plans, prices and number of meals covered by the plans. | e) Number of residents on meal plans? | f) Residence fees:<br>F = Fall<br>W = Winter<br>S - Summer | g) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|---|
| Huntington | Proctors - free single room<br>Residence Supervisor - free apartment<br>President, Student's Council - half free single room | n/a | n/a | F/W - per term<br>Single: $2,625<br>Double: $2,225<br>S Single: $1,100<br>Double: $900 | Combined with university operating funds. |
| Sudbury | 75% of single room rate | n/a | n/a | F/W Single: $2,625<br>Double: $2,265<br>Spring Single: $950<br>Double: $800 | Objective is for residence to be self-supporting. To cover a deficit or major repair, funds can be approved from expendable endowments. |
| Thorneloe | Dean of residence @ $4,000 | n/a | n/a | F/W - per term $1,375 | Transferred to Plant Fund. |
| Saint-Paul (OTT) | n/a | Room and Board per month $775 | 100% | F/W/S per month Room and Board: $800 | Taken by administration. |
| Knox | Dons - reduction in room and board rate | Room and Board:<br>20 Meals per week $5,750<br>15 Meals per week $5,550 | 100% | F/W - includes<br>20 Meals $5,900<br>15 Meals $5,700 | All revenues and expenses flow through the Consolidated Statement |

## 5. RESIDENCES

| RESIDENCES | c) Reimbursement for residence assistants/ dons, if applicable. | d) List the various meal plans, prices and number of meals covered by the plans. | e) Number of residents on meal plans? | f) Residence fees: F = Fall W = Winter S - Summer | g) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|---|
| St. Augustine's | n/a | n/a | n/a | F/W per term $3,160 | Deficits are subsidized by Operating Fund. |
| St. Michael's | Dons receive free room and board. | 19 meals per week: $3,000<br>14 meals per week: $2,800 | 209 | F/W Single $3,100<br>Double $2,900<br>S - per week<br>Single $90<br>Double $75 | Part of ancillary operations which are included in the operating fund. |
| Trinity | Room and board, amount determined by quality/size of accommodation. | 19 meals per week: $5,950<br>15 meals per week: $5,600 | 410 | F/W<br>19 meals: $6,200<br>15 meals: $5,850 | Absorbed into operating fund. |
| Victoria | Dons receive free accomodation and meals valued at $5,800. | 200 meals per session: $1,300<br>12 meals per week: $2,200<br>19 meals per week: $2,600<br>(all include taxes) | 709 | F/W per term $3,900 | Carried over to the following years under Residence operation. |
| Wycliffe | n/a | Residential meal plan mandatory. 12 meals per week - no meals on Sunday. Kitchens provided on each of the residential floors. | 69 | F $2,615<br>W $2,760 | n/a |
| Conrad Grebel | Free room. (Charged 60% of residence rates, which applies to food and program costs. | Meals (21 per week) are included in the residence rates and are compulsory. Meals are considered to comprise 50% of residence rate. | 259 | F/W/S per term $2,527 | Absorbed into general College operating fund. |
| Renison | Senior Dons:<br>One-half of residence fee<br>Other Dons:<br>One-third of residence fee | Included in residence fees. | 0 | F/W Single $2,860<br>Double $2,606<br>S Single $2,517 | Absorbed into overall operational budget. |
| St. Jerome's | Per term:<br>F/W<br>Regular Dons $2,000<br>Senior Dons $2,200<br>S<br>All Dons $1,000 | F/W/S $1,237<br>Monday - Saturday - 3 meals<br>Sunday - 2 meals | All | F/W per term $1,279<br>S $917 | Surpluses are invested and used to offset any future deficits. Surpluses of one operation may be used to cover deficits of other operations. Deficits are covered first with prior years' surpluses and then with funds from the General Operating Fund. |
| St. Paul's United | Senior Don receives a taxable housing allowance of $487.50 monthly. Junior Don receives a taxable housing allowance of $200 monthly. | 19 meals per week - included in residence fees (no breakdown between room and board). | 149 | F $2,579<br>W $2,559<br>S $2,029 | Applied to (against) operating fund. |
| Brescia | 3/4 of residence fee | 21 meals per week - included in residence fees. | 167 | F/W $5,400 | Transferred to operating. |

## 5. RESIDENCES

| RESIDENCES | c) Reimbursement for residence assistants/ dons, if applicable. | d) List the various meal plans, prices and number of meals covered by the plans. | e) Number of residents on meal plans? | f) Residence fees: F = Fall W = Winter S - Summer | g) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|---|
| Huron | Residence Managers: room, board, parking, honorarium $2,925<br>Dons: honorarium $2,925 | Accommo-dation / Food / Total<br>A $3,330 / $2,500 / $5,830<br>B $3,330 / $2,300 / $5,630<br>C $3,330 / $2,100 / $5,430 | All | F/W per term $3,330 | Absorbed in General Ancillary / Academic Operations |
| King's | Value of room and phone allowance | Declining balance $1,950 | 350 | F $5,450 | Become part of Ancillary Fund |
| St. Peter's | n/a | 21 meals per week compulsory $5,650 per year residence and meals | 62 | F/W $5,950 | n/a |
| Dominicain | n/a | n/a | n/a | n/a | n/a |

## 6. CONFERENCES

| CONFERENCES | a) Are facilities available year-round or seasonally? Number of months | b) Number of beds available for occupancy | c) Average occupancy rate (percentage) Number of bed-nights | d) Number of conferences hosted | e) Is the conference office one-stop shopping or residence based? | f) Number of staff: FTE (full-time equivalent) F = Fall W = Winter S = Summer |
|---|---|---|---|---|---|---|
| Huntington | n/a | n/a | n/a | n/a | n/a | n/a |
| Sudbury | 4 months | 150 | 5% 1,140 | n/a | n/a | W 2<br>S 1 |
| Thorneloe | n/a | n/a | n/a | n/a | n/a | n/a |
| Saint-Paul (OTT) | n/a | n/a | n/a | n/a | n/a | n/a |
| Knox | 4 months | 50 | 75% 1,200 | 2 | Residence based | n/a |
| St. Augustine's | 1 month | 105 | 100% | 1 | Residence based | F/W/S 5 |
| St. Michael's | 4 months | 240 | 83% 23,904 | 10 | One-stop | F/W 0.5<br>S 5.0 |
| Trinity | 4 months | 410 | 60% - 70% | 2-3 per summer | One-stop | F/W 0.5<br>S 1.5 |
| Victoria | 12 months | F/W 60<br>S 750 | 63% 65,000 | 20 | One-stop | F/W 5<br>S 12 |
| Wycliffe | n/a | n/a | n/a | n/a | n/a | n/a |
| Conrad Grebel | 4 months | 65 | 40% 3,200 | 15 | Residence based | S 1 |
| Renison | 4 months | 130 | 10% | 4 | One-stop | F/W 1<br>S 1 |
| St. Jerome's | 3 months | 129 | 8.9% 1,040 | 30 | One-stop | F/W 0.1<br>S 1.2 |
| St. Paul's United | 4 months | 50 | Varies | 1 | Residence based | n/a |

## 6. CONFERENCES

| CONFERENCES | a) Are facilities available year-round or seasonally? Number of months | b) Number of beds available for occupancy | c) Average occupancy rate (percentage) Number of bed-nights | d) Number of conferences hosted | e) Is the conference office one-stop shopping or residence based? | f) Number of staff: FTE (full-time equivalent) F = Fall W = Winter S = Summer |
|---|---|---|---|---|---|---|
| Brescia | 4 months | 167 | 0% | 0 | Residence-based | S 1 |
| Huron | 5 months | 348 | 3% 2,519 | 52 | One-stop | F/W 1<br>S 1 |
| King's | 4 months | 379 | 5.9% 2,754 | 38 | One-stop | F/W 0.1<br>S 0.5 |
| St. Peter's | 4 months | 100 | 10% 150 | 5 | Residence based | n/a |
| Dominicain | 12 months | n/a | n/a | 4 | One-stop | n/a |

## 6. CONFERENCES

| CONFERENCES | g) If financial surpluses (deficits) arise, how are they dealt with? | h) List the services offered to customers. | i) If co-ordination fees are charged, how are they calculated? |
|---|---|---|---|
| Huntington | n/a | n/a | n/a |
| Sudbury | Conferences/summer rentals are part of overall residence operation. Revenues are considered a contribution to costs of residence. | n/a | n/a |
| Thorneloe | n/a | n/a | n/a |
| Saint-Paul (OTT) | n/a | n/a | n/a |
| Knox | All revenues and expenses flow through the Consolidated Statement | Room and Board<br>Meeting Rooms | n/a |
| St. Augustine's | Deficits are subsidized by the operating fund | Room and Board<br>Conference Rooms | n/a |
| St. Michael's | Part of ancillary operations, which are included in operating fund. | Conference facilities<br>Accommodation<br>Meals | n/a |
| Trinity | Absorbed into operating fund. | Linen supplied<br>Maid service<br>Optional meals<br>Credit card payment | n/a |
| Victoria | Carried to the next year under the Residence operations. | Bed and Breakfast<br>Parking<br>Complete Food Services<br>Laundry<br>Facilities e.g. meeting rooms, TV lounges, fan rentals, air conditioning, audio visual equipment, sports facilities, Registrations | Calculated per person. |
| Wycliffe | n/a | n/a | n/a |

## 6. CONFERENCES

| CONFERENCES | g) If financial surpluses (deficits) arise, how are they dealt with? | h) List the services offered to customers. | i) If co-ordination fees are charged, how are they calculated? |
|---|---|---|---|
| Conrad Grebel | Absorbed into the overall operating budget of the residence program. | Accommodation<br>Meals<br>Telephone<br>Mail service<br>Meeting/seminar rooms<br>Faxes/Photocopying | n/a |
| Renison | Absorbed into overall operational budget. | Residence Rooms<br>Food<br>Conference rooms<br>Fax machines<br>Audio-Visual<br>Parking | n/a |
| St. Jerome's | Surpluses are invested and used to offset any future deficits. Surpluses of one operation may be used to cover deficits of other operations. Deficits are covered first with prior years' surpluses and then with funds from the General Operating Fund. | Meal Plans<br>Single or Double Rooms<br>Cash Bars<br>Use of Recreation Facilities<br>Meeting Rooms, large and small | n/a |
| St. Paul's United | Applied to (against) operating fund. | Overnight Accommodation<br>Meeting Room Rentals | n/a |
| Brescia | Transferred to Operating | Bed & Breakfast<br>College Facility Rentals<br>Housekeeping | n/a |
| Huron | Absorbed in General Ancillary / Academic Operations | Catering<br>Room Accommodations<br>Meeting room<br>Audio Visual Use<br>Computer Room Use /Internet Access<br>Parking (free) | n/a |
| King's | Become part of ancillary fund balance. | Meeting Rooms<br>Refreshments<br>Accommodation<br>Meals<br>Audio-Visual services | n/a |
| St. Peter's | n/a | Food Services<br>Meeting Space | n/a |
| Dominicain | n/a | n/a | n/a |

## 7. PARKING

| PARKING | a) On what basis are parking facilities run? | b) Percentage of income derived from: | c) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|
| Huntington | Break-even | Permits: 88%<br>Visitors: 12% | Combined with University operating funds. |
| Sudbury | Profit | Permits: 75%<br>Visitors: 25% | Surpluses provide funds for major repairs to parking facilities. Deficits are to be recovered through future rate adjustments. |
| Thorneloe | Break-even | Permits: 100% | Transferred to plant fund. |
| Saint-Paul (Ott) | Free | n/a | n/a |
| Knox | Free | n/a | n/a |
| St. Augustine's | n/a | n/a | n/a |
| St. Michael's | Profit | Permits: 20%<br>Visitors: 80% | Part of ancillary operations which are included in the operating fund. |
| Trinity | Profit | Permits: 10%<br>Visitors 90% | Absorbed into operating fund. |
| Victoria | Profit | Permits: 100% | Carried over to the following years. |
| Wycliffe | n/a | n/a | n/a |
| Conrad Grebel | Profit | Permits: 40%<br>Visitors: 60% | Absorbed on a 40% - 60% ratio between the Residence Program and Academic Program respectively. |
| Renison | Break-even | Permits: 70%<br>Visitors: 30% | n/a |
| St. Jerome's | Profit | Permits: 15%<br>Visitors: 85% | Surpluses are invested and used to offset any future deficits. Surpluses of one operation may be used to cover deficits of other operations. Deficits are covered first with prior years' surpluses and then with funds from the General Operating Fund. |
| St. Paul's United | Profit | Permits: 90%<br>Visitors: 10% | Applied to (against) operating fund. |
| Brescia | Market | Permits: 85%<br>Fines: 10%<br>Visitors: 5% | Transferred to operating. |
| Huron | Profit | Permits: 65%<br>Visitors: 35% | Absorbed in General Ancillary / Academic Operations |
| King's | Market | Permits: 100% | Become part of ancillary fund balance. |
| St. Peter's | n/a | n/a | n/a |
| Dominicain | Under the management of the Friars Preachers. | | |



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## 8. PRINTING

| PRINTING | a) Types of operation, breakdown of revenue dollars, and percentage split between operations | | | b) Are the operations centralized, de-centralized, or both? | d) Number of copiers controlled by Printing |
|---|---|---|---|---|---|
| Huntington | n/a | | | n/a | n/a |
| Sudbury | Copiers | $11,000 | 100% | Centralized | 2 |
| Thorneloe | n/a | | | n/a | n/a |
| Saint-Paul (OTT) | Print Shop<br>Copiers<br>Other<br>Total | $42,000<br>$57,000<br>$83,000<br>$182,000 | 23%<br>31%<br>46% | Centralized | 10 |
| Knox | n/a | | | n/a | n/a |
| St. Augustine's | n/a | | | n/a | n/a |
| St. Michael's | Print Shop<br>Copiers<br>Total | $6,400<br>$57,600<br>$64,000 | 10%<br>90% | Centralized | 1 |
| Trinity | n/a | | | n/a | n/a |
| Victoria | Print Shop<br>Copiers<br>Total | $38,051<br>$41,056<br>$79,107 | 48%<br>52% | Centralized | 2 |
| Wycliffe | n/a | | | n/a | n/a |
| Conrad Grebel | n/a | | | n/a | n/a |
| Renison | n/a | | | n/a | n/a |
| St. Jerome's | Copiers | $5,934 | 100% | Centralized | 2 |
| St. Paul's United | n/a | | | n/a | n/a |
| Brescia | Copiers | $12,227 | 100% | Decentralized | 3 |
| Huron | n/a | | | n/a | n/a |
| King's | Copiers | $9,132 | 100% | Centralized | 4 |
| St. Peter's | n/a | | | n/a | n/a |
| Dominicain | Three copiers - two are controlled by cards and one is on a programming system. Each student has a code which is already programmed for a certain amount and paid for before use. | | | Centralized | 3 |

## 9. OTHER

| OTHER | a) Name ancillary operations not included above. Report gross revenue and fee structure. | | | b) If financial surpluses (deficits) arise, how are they dealt with? |
|---|---|---|---|---|
| | ANCILLARY | | GROSS REVENUE | |
| Huntington | n/a | | | n/a |
| Sudbury | Rental of excess office space<br>Coin laundry<br>Vending, Miscellaneous Rentals, etc. | | $149,000<br>$5,000<br>$37,000<br>$191,000 | Surpluses contribute to general budget. Deficits would be dealt with through future rate adjustments. |
| Thorneloe | n/a | | | n/a |
| Saint-Paul (OTT) | Sale of Publication<br>Royalties from above | | 110,000<br>2,040,000<br>2,150,000 | Taken by administration |
| Knox | Rental income | | $66,000 | n/a |
| St. Augustine's | n/a | | | n/a |
| St. Michael's | College Fees<br>College Fees - Summer<br>Student Campaign Fees<br>Publications<br>Pubs<br>Theatre | $195 per FTE student<br>$20 per student<br>$20 per FTE student<br>Variable<br>Variable<br>Variable | $598,000<br>$23,000<br>$60,000<br>$232,000<br>$15,000<br>$11,000<br>$939,000 | Part of ancillary operations which are included in the operating fund. |
| Trinity | Coin-operated laundry machines for residents. | | | Absorbed into operating fund. |
| Victoria | n/a | | | n/a |
| Wycliffe | n/a | | | n/a |
| Conrad Grebel | Publishing<br>Brubacher House Museum<br>Secretarial Services<br>Building rental<br>Equipment rental | Annual subscription fees (Conrad Grebel Review)<br>Voluntary donation at door<br>Annual flat rate for affiliated group(s)<br>Hourly rate for classrooms, dining hall, chapel<br>Hourly rate for equipment use | $13,142<br>$449<br>$100<br>$27,586<br>$1,121<br>$42,398 | Absorbed into the overall operating fund budget. |
| Renison | n/a | | | n/a |
| St. Jerome's | Refrigerator Rentals<br>Campus Ministry<br>Miscellaneous | $40 each per term<br>Donations from Mass collections | $18,334<br>$1,225<br>$2,500<br>$22,059 | Surpluses are invested and used to offset any future deficits. Surpluses of one operation may be used to cover deficits of other operations. Deficits are covered first with prior years' surpluses and then with funds from the General Operating Fund. |
| St. Paul's United | n/a | | | n/a |
| Brescia | n/a | | | n/a |
| Huron | Vending machines commissions | | $48,000 | Absorbed into general operations. |
| King's | n/a | | | n/a |
| St. Peter's | n/a | | | n/a |
| Dominican | n/a | | | n/a |